



COMMITTEE OF THE WHOLE “SPECIAL” AGENDA

Tuesday, October 27th, 2020
5:30 p.m.
Conference Call

Dial-In Number 1-855-344-7722 or 613-244-1312
Conference ID: 1554771

GoToMeeting: <https://global.gotomeeting.com/join/571373533>

Teleconference Participation Etiquette

- a meeting via teleconference shall never be treated differently than a meeting in person, whereby all attendees shall abide by proper meeting procedure and etiquette;
 - as meeting attendees log onto the teleconference line, you will likely hear others join as well (this will be signified by a beeping noise);
 - we ask that all attendees mute their phones; doing so will eliminate any background noise and create a much more seamless process (for Members only - if/when you wish to speak during the meeting, you will simply unmute your phone and upon completion of your thought, please re-mute)
 - the Chair will call the meeting to order at the time indicated on the agenda and at that time we ask that everyone else remain silent;
 - roll call will be completed at which time Members will simply respond “present”;
 - the Chair will then remind all attendees to place their phones on mute
 - as the Chair moves through the agenda, he will call on the appropriate staff person to speak to their reports;
 - we request that you retain your questions until the end of the report, at which time the Chair will ask if anyone has questions;
 - you will be required to say your name (ex. Deputy Reeve Crampton) and if more than one Member has a question, the Clerk will tally the names and those will then be asked to speak in the sequence to which they made the request;
 - when the Chair calls a vote, remaining silent indicates you are in favour. For those opposed, please state your name.
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5:30 p.m. "Special" Committee of the Whole Meeting - Budget

Chair, Reeve Brian Campbell

1. CALL TO ORDER

- i) Roll Call

2. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST AND GENERAL NATURE THEREOF

3. DELEGATIONS & PRESENTATIONS

- i) **2021 Preliminary Budget Summary Presentation – attached, page 4.**
Ashley Liznick.
 - Narrative
 - Operating and Capital Budget Summary
 - Levy History
 - Assessment Information
- ii) **2021 Operating Budget Presentation and Discussion – attached, page 9.**
Ashley Liznick.
 - New Initiative/Expenses for Council Consideration
 - Impacts on Levy
 - Revenues
 - Expenditures
 - Requests from Outside Agencies
- iii) **2021 Fee Review – attached, page 31.**
Ashley Liznick.

4. ADJOURNMENT

DELEGATIONS & PRESENTATIONS

2021 DRAFT OPERATING AND CAPITAL BUDGET

Overview

The Township's Strategic Plan's vision for the future includes "Financial Sustainability". The goal is to have stable tax rates and debt ratios, and be able to fund our desired programs and infrastructure

The 2021 Draft Budget proposes that the Township provide the same level of services and operations as were provided in 2020, with some modest changes. Some new initiatives have been itemized on a separate list (and are not included in the Draft Budget) for Council's consideration, this can be found on the "Considerations" tab.

Impact to the Taxpayer

The impact of this year's draft budget upon taxpayers proposes a 3.05% tax levy and tax rate increase.

As shown on the "Summary" page this increase of 3.05% is comprised of 1.29% new debt financing for the Bolingbrooke Bridge project, 1.76% for capital/infrastructure, and 0% for operations.

It is important to note that the 2021 assessment will not be increased due to phase-in. This means that the 2021 assessment on a property will remain the same as the current 2020 assessment. This is due to the government's decision to postpone phase-in due to COVID-19, resulting in a loss in anticipated revenue for the Township. Of note in 2020 it was estimated that approximately a 2.45% increase would occur from 2019 assessment – of which 90% was phase-in assessment and 10% was growth.

The 3.05% results in an increase of approximately \$40 for a home with an assessed value of \$300,000.

The total 2021 tax requirement of \$6,003,311 is \$177,537 more than was required in 2020. It is important to note that a 1% raise in levy equates to approximately \$58,250 in additional revenues for Tay Valley.

Reading the Budget

For ease of reference, a summary of the increases and decreases has been provided and can be found on the "2021 Budget - Impacts on Levy" which shows the increases and decreases by function (i.e. salary, contracted services, etc.) and on the "2021 Budget – Impacts by Department" which shows the increases and decreases summarized by department and sub-department (i.e. Council then by elections, etc.).

The "Expenses" and "Revenues" details (i.e. line by line) have also been highlighted to reflect the increases, decreases from the prior year's budget.

Capital

The Township's Strategic Plan's vision for the future included "Infrastructure". The goal is to have roads, bridges, trails, buildings, landfills and communications systems that are efficient and well-maintained.

The impact of the current Capital Replacements, as identified in the 10 Year Capital Plan is reflected in the estimated year-end balances of the Township reserves. In order to be sustainable, the Township is required to increase the annual contribution to these reserves or find alternative revenue sources. A listing of all proposed 2021 Capital Projects is found on the "Capital" tab and offers a description of each project.

The 2021 Draft Capital Budget includes \$1,922,190 for infrastructure and asset replacements. The capital and special programs are funded primarily by reserves and grants. All projects should be funded from reserves and grants as long as the contributions to reserves continue as proposed in the 10 Year Capital Plan.

Following the completion of the 2021 Budget process, staff will further review the Replacement Schedules and Asset Management Plan and continue developing the Long Term Financial Plan. This will include reviewing existing policies and identifying any required changes that may be necessary in order to attain sound financial management and to ensure the Township's Asset Management Plan remains compliant. This review will also take into consideration re-assessment, growth, tax rates and analysis of existing tax rates in relation to household income to verify affordability for the taxpayers. The 10 Year Capital Plan will also be reviewed and updated annually. This information will assist the Township in future budget processes.

TAY VALLEY TOWNSHIP
2021 OPERATING AND CAPITAL BUDGET
SUMMARY

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 YTD UNAUDITED Sept 30/20	2021 DRAFT BUDGET	BUDGET CHANGES		
								\$	%	
EXPENDITURES:										
General Government	1,118,834	1,279,972	1,046,156	1,152,504	1,181,046	768,116	1,225,491	44,445	4.25%	
Protection Services	1,911,397	2,023,914	1,895,368	1,992,371	1,960,718	863,983	1,963,790	3,072	0.16%	
Transportation Services	1,532,325	1,567,742	1,598,325	1,589,687	1,647,750	1,210,040	1,669,457	21,707	1.36%	
Environmental Services	717,280	804,212	715,700	668,596	698,500	421,377	713,415	14,915	2.08%	
Recreation, Cultural & Social Serv	473,367	466,802	475,424	441,781	479,840	141,851	491,040	11,200	2.36%	
Planning & Development	272,000	325,455	277,535	271,219	281,285	176,738	286,085	4,800	1.73%	
Transfers to Reserves	960,742	1,014,424	1,141,455	2,362,234	1,096,855	1,198,085	1,123,114	26,259	2.30%	
Debt Financing	63,100	63,018	63,100	63,018	63,100	31,509	138,100	75,000	118.86%	
	7,049,045	7,545,539	7,213,063	8,541,410	7,409,094	4,811,699	7,610,492	201,398	2.72%	
REVENUES:										
Grants	931,940	912,768	846,274	1,405,282	798,400	555,331	901,678	103,278	12.20%	
Fees & Service Charges	168,600	164,451	164,385	189,050	164,935	100,011	166,435	1,500	0.91%	
Other Revenue	625,692	723,192	642,485	905,569	619,985	377,436	615,346	(4,639)	-0.72%	
	1,726,232	1,800,411	1,653,144	2,499,901	1,583,320	1,032,778	1,683,459	100,139	6.32%	
INFRASTRUCTURE REPLACEMENT:										
Capital Program	5,146,990	2,639,824	3,572,195	2,271,563	3,094,619	2,244,418	1,922,190	(1,172,429)	-32.82%	
Transfers from Reserves	(2,248,323)	(1,594,126)	(2,311,948)	(2,157,033)	(1,454,619)	(800,179)	(1,795,912)	(341,293)	14.76%	
Grants	(2,815,277)	(1,324,716)	(1,228,408)	(512,473)	(600,000)	(50,000)	(50,000)	550,000	-44.77%	
New Financing					(1,040,000)			1,040,000		
From Current Year Levy	83,390	(279,018)	31,839	(397,943)	-	1,394,239	76,278	76,278	239.57%	
	5,406,203	5,466,109	5,591,758	5,643,566	5,825,774	5,173,160	6,003,311	177,537	3.05%	
TAX LEVY										
Estimated Levy from Assessment Increase								-	0.00%	
Estimated Levy from Tax Rate Increase								177,537	3.05%	
								Operational Increase	(0)	0.00%
								Reserve/Capital Increase	102,537	1.76%
								Debt Financing	75,000	1.29%

TAY VALLEY TOWNSHIP					
LEVY HISTORY					
			CHANGE		
		LEVY	\$	%	
	2006	3,073,000	171,000	5.89%	
	2007	3,279,000	206,000	6.70%	
	2008	3,437,000	158,000	4.82%	
	2009	3,659,000	222,000	6.46%	
	2010	3,790,000	131,000	3.58%	
	2011	4,006,000	216,000	5.70%	
	2012	4,237,000	231,000	5.77%	
	2013	4,369,000	132,000	3.12%	
	2014	4,447,700	78,700	1.80%	
	2015*	4,738,655	290,955	6.54%	
	2016**	5,005,109	266,454	5.62%	
	2017***	5,274,761	269,652	5.39%	
	2018****	5,406,203	131,442	2.49%	
	2019	5,591,758	185,555	3.43%	
	2020	5,825,774	234,016	4.19%	
	2021	6,003,311	177,537	3.05%	
2015	* includes OPP Contract increase		141,730	3.19%	
	Operational Increase		149,225	3.35%	
2016	** includes OPP Contract increase		210,830	4.45%	
	Operational Increase		55,624	1.16%	
2017	** includes OPP Contract increase		192,186	3.84%	
	Operational Increase		77,466	1.55%	
2018	** includes OPP Contract increase		26,502	0.50%	
	Operational Increase		104,940	1.99%	
2019	Operational Increase		4,842	0.09%	
	Reserve/Capital Increase		180,713	3.34%	
2020	Operational Increase		137,781	2.46%	
	Reserve/Capital Increase		180,713	3.23%	
2021	Operational Increase		(0)	0.00%	
	Reserve/Capital Increase		102,537	1.76%	
	Debt Financing		75,000	1.25%	

TAY VALLEY TOWNSHIP					
2021 ASSESSMENT INFORMATION					
Estimated Assessment Increase	0.00%				Estimated
			Estimated	Township	2021
	Property	2020	2021	2020	Taxation
Assessment Class	Code	Assessment	Assessment	Tax Rates	At 2020 Rates
Commercial taxable - Full (No Support)	CT	14,557,145	14,557,145	0.00825298	120,139.83
Commercial taxable - excess land	CU	66,000	66,000	0.00577709	381.29
Commercial taxable - vacant land	CX	97,700	97,700	0.00577709	564.42
Farm taxable					
English Public	FT	51,801,000	51,801,000	0.00111955	57,993.81
English Separate	FT	4,468,100	4,468,100	0.00111955	5,002.26
French Public	FT	0	0	0.00111955	0.00
French Separate	FT	0	0	0.00111955	0.00
Industrial taxable - Full	IT	1,050,200	1,050,200	0.01133714	11,906.26
Industrial taxable - excess land	IU	43,000	43,000	0.00736914	316.87
Industrial taxable - vacant land	IX	48,000	48,000	0.00736914	353.72
New Construction Industrial - Full	JT	628,900	628,900	0.01133714	7,129.93
New Construction Industrial - Excess	JU	530,200	530,200	0.00736914	3,907.12
Large Industrial taxable - full	LT	35,454,100	35,454,100	0.01133714	401,948.10
Large Industrial taxable - excess land	LU	90,100	90,100	0.00736914	663.96
Multi Residential - English Public	MT	1,039,875	1,039,875	0.00966176	10,047.02
Multi Residential - English Separate	MT	67,125	67,125	0.00966176	648.55
Pipeline taxable - Full	PT	455,000	455,000	0.00898883	4,089.92
Residential taxable					
English Public	RT	1,023,537,107	1,023,537,107	0.00447819	4,583,593.64
English Separate	RT	126,022,432	126,022,432	0.00447819	564,352.39
French Public	RT	3,103,708	3,103,708	0.00447819	13,898.99
French Separate	RT	2,613,308	2,613,308	0.00447819	11,702.89
Managed Forest taxable					
English Public	TT	8,408,284	8,408,284	0.00111955	9,413.49
English Separate	TT	746,701	746,701	0.00111955	835.97
French Public	TT	21,524	21,524	0.00111955	24.10
French Separate	TT	986,291	986,291	0.00111955	1,104.20
New Construction Commercial :Full	XT	1,909,000	1,909,000	0.00825298	15,754.94
		1,277,744,800	1,277,744,800		5,825,773.67
Comm PIL Full	CF	406,500	406,500	0.00825298	3,354.84
Comm PIL General	CG	5,426,100	5,426,100	0.00825298	44,781.49
Landfill - PIL Full	HF	61,600	61,600	0.00551915	339.98
Res PIL Full Tenant of Prov	RP	3,700	3,700	0.00447819	16.57
Res PIL - General	RG	2,470,900	2,470,900	0.00447819	11,065.16
		8,368,800	8,368,800		59,558.04
		1,286,113,600	1,286,113,600		
EXEMPT		26,799,200	26,799,200		
As per assessment roll		1,312,912,800	1,312,912,800		
					5,885,331.71
				Tax Increase	0.00

TAY VALLEY TOWNSHIP 2021 DRAFT BUDGET			2020
			Levy
NEW INITIATIVES / EXPENSES FOR COUNCIL'S CONSIDERATION			Approved 5,825,774
Reduce Waste Revenue budget - no longer accept shingles at waste site			
The Public Works Manager would like to no longer accept shingles at the waste site. Reasons for such include the fact that there are more shingels than bag waste and it is increasing the volume at the waste site, which would lead to an earlier closure of the waste site than anticipated.	\$20,000	\$0	0.34%
Fire Board - increase to South Sherbrooke Reserve due to capital plan deficit predicted			
At the Fire Board meeting in October 2020 a capital plan was presented by Allan & Partners, after discussions it was noted that the South Sherbrooke Reserve would be depleted in the next few years due to tanker purchases, etc. - the Board wants to include a \$25,000 increase to that reserve	\$25,000	\$0	0.43%
Roads Construction - increase to Reserve due to 10 year capital plan deficit			
Include an extra 1% increase, for a total of 3% increase, to the Roads Construction Reserve - as seen in the 10 year capital plan this reserve will be depleted by 2024.	\$3,800	\$0	0.07%
Bridge Construction - increase to Reserve due to 10 year capital plan deficit			
Include an extra 1% increase, for a total of 3% increase, to the Bridge Construction Reserve - as seen in the 10 year capital plan this reserve will be depleted by 2025.	\$1,550	\$0	0.03%
Upgrading Un-Assumed Roads			
Maple Lane - Surface Treatment & Assume Road	\$23,800	\$0	0.41%
<i>Council may want to consider this item on a cost sharing basis with the property owners that would benefit from the completion of this project (possible Local Improvement Charge).</i>			
<i>Provided behind this: list of the un-assumed roads (from the 10 Year Capital Plan).</i>			
Converting Gravel Roads to Surface Treatment			
Doran Road	\$156,000	\$0	2.68%
<i>Council may want to consider this item on a cost sharing basis with the property owners that would benefit from the completion of this project (possible Local Improvement Charge).</i>			
<i>Provided behind this: list of the highest traveled gravel roads to be considered for conversion to surface treatment (from the 10 Year Capital Plan).</i>			
Lost Assessment on Property Taxes/Tax Stabilization Reserve			
To setup a reserve to help with any lost future assessment - whether that be from reassessment/appeals or from unknown economic impacts	\$58,250	\$0	1.00%
Please note: these items are listed in the same sequence as the draft budget departments and does not reflect any indication of priority			4.95%

TAY VALLEY TOWNSHIP

2021 BUDGET - IMPACTS ON LEVY

Summary of how each function (i.e. salary, contracted services, materials, etc.) impacts the levy.

		% Impact on Levy
Levy Increase from 2020 Budget	177,537	3.05%
Operational Expense Increases		
Salaries & Benefits - all departments, including Council, based on Collective Agreement increase of 1.75%, and benefit changes (CPP, EI, WSIB, medical benefits, etc.)	56,757	0.97
Supplies & Materials - mainly PW (\$16,150), adjusting closer to actuals, office equipment furniture, etc.	20,515	0.35
Miscellaneous - to bring budget in line with actuals	1,155	0.02
Memberships - to bring budget in line with actuals	1,615	0.03
Insurance - increased by 20% from 2020 actuals, unknown increase % at this time due to RFP process	12,900	0.22
Advertising - to bring budget in line with actuals	425	0.01
Telephone	-	0.00
Building Repairs & Maintenance	-	0.00
Grants, contributions & donations	-	0.00
LPAT Hearing - budgeted from reserves	20,000	0.34
Conservation Authorities (MVCA, RVCA) - estimated increases of 3% based on conversation re: City of Ottawa tolerance	1,543	0.03
Fire - as per draft budget received	4,119	0.07
Recreation Cost-Sharing Agreements - Perth 2%, Lanark 0%	4,034	0.07
Perth Library - based on Library draft budget provided ~2.2%	3,766	0.06
Total	126,829	2.18
Operational Expense Decreases		
Contracted Services	(4,515)	(0.08)
Hydro - savings from efficiency projects, also to bring budget in line with actuals	(6,700)	(0.12)
Travel & Mileage - to bring budget in line with actuals	(650)	(0.01)
Training, conferences, seminars - to bring budget in line with actuals	(1,500)	(0.03)
OPP Costing - from OPP Annual Billing Statement.	(13,325)	(0.23)
Total	(26,690)	(0.46)
Operational Revenue Increases		
Accessibility Grant - grant applied for in 2020 for waste site accessibility ramps	(96,278)	(1.65)
WDO Recycling Grant - increased revenue to match 2020 revenues	(13,000)	(0.22)
Fees & Service Charges	(1,500)	(0.03)
Total	(110,778)	(1.90)
Operational Revenue Decreases		
Livestock Losses - bring in line with actuals - also an in and out (revenue = expenses)	6,000	0.10
Changes in Other Revenues	4,639	0.08
	10,639	0.18
Total Operational Change	(0)	(0.00)
CAPITAL		
Capital Projects Reduced	(1,172,429)	(20.12)
Transfer to Reserves - overall increase to reserves by 2%	26,259	0.45
Capital Grants reduced - one time ICIP grant for Christie Lake NSR completed 2020	550,000	9.44
New Financing reduced - one time financing for Bolingbrooke Bridge completed 2020	1,040,000	17.85
Transfers from Reserves	(341,293)	(5.86)
Total Capital Change	102,537	1.76
DEBT		
New Financing - new debt payments on Bolingbrooke Bridge project	75,000	1.29
Total Debt Change	75,000	1.29
TOTAL LEVY CHANGE	177,537	3.05

TAY VALLEY TOWNSHIP
2021 BUDGET - DEPARTMENT IMPACTS ON LEVY

Summary of how each department impacts the levy.

		% Impact on Levy
	Levy Increase from 2020 Budget	177,537 3.05%
Operational Expense Increases(Decreases)		
Governance		
Council - <i>salaries</i>	2,100	0.04
Elections	-	
Community Relations - <i>reduction here but increase in tourism grants</i>	(250)	(0.00)
Volunteer Appreciation, other	-	
200th Anniversary - History Bursary - <i>to actually budget this in and out (rev = exp)</i>	1,000	0.02
Corporate Management		
Admin - <i>mainly salaries but also office furniture & bringing budget to actuals in line</i>	28,745	0.49
Contracted Services - <i>insurance</i>	12,100	0.21
Computer Services	-	
Township Offices - <i>bringing budget to actuals in line</i>	750	0.01
Land Sale for Tax Arrears	-	
Records Management Initiatives	-	
Fire Services		
Fire Board - <i>per proposed budget</i>	4,119	0.07
Police Services		
OPP - <i>per OPP provided statement</i>	(13,325)	(0.23)
Police Services Board	-	
Building Inspection		
Building Inspection Services - <i>allocation of admin assistant from planning, increase in legal & insurance</i>	23,235	0.40
Conservation Authorities		
MVCA - <i>per proposed increase from City of Ottawa (max 3%)</i>	616	0.01
RVCA - <i>per proposed increase from City of Ottawa (max 3%)</i>	927	0.02
Other Protection Services		
Emergency Management	-	
Civic Addressing - <i>bring salaries in line with actuals</i>	(3,500)	(0.06)
Risk Management Officer - <i>very rare occasion would need this - very specific events</i>	(3,000)	(0.05)
Animal Control	-	
Livestock Losses - <i>to bring in line with actuals - also matches revenue decrease</i>	(6,000)	(0.10)
Property Safety Enforcement	-	
Septic Inspections	-	
Septic Re-Inspections Program	-	
Public Works		
Admin - <i>adjustments to insurance, mileage, memberships, and other</i>	(235)	(0.00)
McVeigh Pit	-	
Road Patrol	-	
Health & Safety - <i>bring in line with actuals</i>	500	0.01
Garage & Yard Maintenance - <i>bring in line with actuals</i>	150	0.00
Vehicle & Equipment Costs - <i>to adjust for vehicles/equipment sold and new vehicles/equipment</i>	587	0.01
Bridges & Culverts - <i>bring in line with actuals</i>	1,000	0.02
Roadside Maintenance - <i>increased labour, decreased equip rentals, brushing every other year</i>	(9,195)	(0.16)
Hardtop Maintenance - <i>budget for paved road crack sealing, budgets in line with actuals</i>	22,100	0.38
Loosetop Maintenance - <i>increased materials for patching & washouts, budgets in line with actuals</i>	6,000	0.10
Traffic Control - <i>budget in line with actuals</i>	1,800	0.03
Winter Control - <i>budget in line with actuals</i>	(1,000)	(0.02)
Streetlighting	-	
Environmental		
Waste Disposal - <i>increased labour (to match staff calc's), adjustments to budgets for monitoring & engineering services (per McIntosh Perry), adjustment for taxes</i>	25,715	0.44
Recycling - <i>no paper & plastics processing costs predicted</i>	(10,800)	(0.19)
Recreation Programs		
Admin - <i>adjust budget to actuals</i>	(1,490)	(0.03)
Soccer - <i>adjust budget to actuals</i>	125	0.00
Hockey - <i>adjust budget to actuals</i>	-	
Choir - <i>adjust budget to actuals</i>	500	0.01
Karate - <i>adjust budget to actuals</i>	265	0.00
Pond Hockey - <i>no longer held</i>	(1,500)	(0.03)

Recreation Facilities			
Maberly Rink - <i>painting, other materials/rentals</i>	2,900	0.05	
Maberly Hall - <i>adjust budget to actuals</i>	(800)	(0.01)	
Glen Tay Rink - <i>assuming up and running by student staffing, hydro, materials, supplies, etc</i>	3,550	0.06	
Ballfields & Parks	-		
Burgess Hall - <i>adjust budget to actuals</i>	(150)	(0.00)	
Perth Rec Agreement - <i>per proposed 2% increase in agreement</i>	4,034	0.07	
Lanark Community Centre	-		
Libraries			
Perth - <i>per proposed budget</i>	3,766	0.06	
Lanark	-		
Municipal Drug Strategy	-		
Planning			
General - <i>allocation of admin assistant to building</i>	(14,800)	(0.25)	
LPAT Hearings - <i>budgeted from reserves</i>	20,000	0.34	
Committee of Adjustment - <i>adjust budget to actuals</i>	(150)	(0.00)	
Zoning Amendment Applications	-		
Site Plan Applications	-		
Agricultural Program & Services			
Municipal Drains	-		
Tile Drainage	-		
Other Planning			
Economic Development & Tourism Development - <i>increase here but decrease in community grants</i>	(250)	(0.00)	
Road Closure Applications	-		
Septic Consent Applications	-		
Misc. Road Activities	-		
	100,139	1.72	
Operational Revenues (Increases)Decreases			
Operational Grants			
Accessibility - <i>for waste site ramps accessibility</i>	(96,278)	(1.65)	
Livestock Loses - <i>to bring in line with actuals - also matches expense decrease</i>	6,000	0.10	
WDO Recycling - <i>to match 2020 actuals</i>	(13,000)	(0.22)	
Fees & Service Charges - <i>tax certificates and civic addressing - bring budget in line with actuals</i>	(1,500)	(0.03)	
Other Revenue - <i>bring budget in line with actuals (both increases and dereases)</i>	4,639	0.08	
	(100,139)	(1.72)	
TOTAL OPERATIONAL INCREASE/(DECREASE)	(0)	(0.00)	
Capital Increases(Decreases)			
Transfers TO Reserves - <i>to increase reserves contributions by 2%</i>	26,259	0.45	
Capital Expenses	(1,172,429)	(20.12)	
Capital Grants - <i>one time ICIP grant for Christie Lake NSR completed 2020</i>	550,000	9.44	
Debt Financing - <i>one time financing for Bolingbrooke Bridge completed 2020</i>	1,040,000	17.85	
Transfers FROM Reserves	(341,293)	(5.86)	
TOTAL CAPITAL INCREASE/(DECREASE)	102,537	1.76	
Debt Increases(Decreases)			
Debt Repayment - <i>new debt payments on Bolingbrooke Bridge project</i>	75,000	1.29	
TOTAL DEBT INCREASE/(DECREASE)	75,000	1.29	
TOTAL LEVY INCREASE(DECREASE)	177,537	3.05	

TAY VALLEY TOWNSHIP						Increased Revenue		
2021 OPERATING AND CAPITAL BUDGET						Decreased Revenue		
REVENUES						Revenue = Expense (i.e. in and out)		
	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET
	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES
						SEPT 30/20		\$
TAXES:								
Own-use Taxation:								
Residential	4,822,903	4,869,489	4,976,988	5,026,106	5,192,274	5,250,547	5,192,274	-
Non-residential	517,700	518,765	554,101	537,682	559,000	560,959	559,000	-
	5,340,603	5,388,253	5,531,089	5,563,788	5,751,274	5,811,506	5,751,274	-
Payments-in-lieu of Taxes:								
Ontario	52,000	58,613	47,069	61,616	56,300	65,522	62,000	(5,700)
Railroad	11,400	15,901	11,400	15,966	16,000	16,229	16,000	-
Hydro	2,200	3,339	2,200	2,196	2,200	2,204	2,200	-
	65,600	77,853	60,669	79,778	74,500	83,955	80,200	(5,700)
	5,406,203	5,466,106	5,591,758	5,643,566	5,825,774	5,895,461	5,831,474	(5,700)
OPERATING GRANTS:								
Ontario Municipal Partnership Fund	694,300	694,300	694,300	684,100	699,100	524,325	699,100	-
FCM - Municipal Asset Management Program			26,000	4,188				-
Other (OCLIF, Canada 150 CIP, Main Street Revitalization)		84,071	10,013					-
Municipal Disaster Relief Funding	131,640	35,088		10,986				-
Drainage Superintendent	1,000	4,947	1,000	568	1,000		1,000	-
FCM - Municipalities for Climate Innovation Program (MCIP)			16,661	18,295		6,199		-
Other Provincial Grants - Modernization				598,304				-
Other Provincial Grants - Accessibility							96,278	(96,278)
Livestock Losses	12,000	1,465	12,000	2,503	12,000		6,000	6,000
WDO Recycling	93,000	92,897	86,300	86,338	86,300	24,807	99,300	(13,000)
	931,940	912,768	846,274	1,405,282	798,400	555,331	901,678	(103,278)
CAPITAL GRANTS:								
EODP Funding (Community Hub Feasibility Study)	10,000	-	-					-
Other Provincial Grants (OCIF - Formula Based)	100,000	100,555	50,000	50,000	50,000	50,000	50,000	-
Other Provincial Grants (OCIF - Joint Application - DNE)	2,562,894	1,224,161	-	19,478				-
DNE Portion of OCIF Joint Project	142,383							-
Other Provincial Grants (ICIP - Christie Lake NS)			1,178,408	442,995	550,000			550,000
New Debt Financing - Bolingbroke Bridge					1,040,000			1,040,000
	2,815,277	1,324,716	1,228,408	512,473	1,640,000	50,000	50,000	1,590,000
	3,747,217	2,237,484	2,074,682	1,917,755	2,438,400	605,331	951,678	1,486,722
FEES & SERVICE CHARGES:								
Tax Certificates	6,000	8,250	6,000	8,365	6,000	7,430	7,000	(1,000)
Zoning Compliance Certificates	400	600	400	1,025	400	100	400	-
Civic Addressing Fees	3,500	4,808	3,500	4,277	3,500	3,565	4,000	(500)
Entrance Permits and Other	1,200	1,280	1,200	2,240	1,750	1,040	1,750	-
Waste Disposal Fees and Charges	70,000	61,067	70,000	73,867	70,000	48,149	70,000	-
Recreation Program Fees & Activities	28,000	32,342	28,000	26,322	28,000	2,400	28,000	-
Planning & Zoning Fees & Charges	50,000	50,819	50,000	67,669	50,000	32,042	50,000	-
Tile Drainage	9,500	5,285	5,285	5,285	5,285	5,285	5,285	-
	168,600	164,451	164,385	189,050	164,935	100,011	166,435	(1,500)
OTHER REVENUE:								
Building Permit Fees	80,000	82,878	85,000	70,867	85,000	40,308	75,000	10,000
Septic Permits	35,000	34,615	35,000	32,255	35,000	34,445	35,000	-
Refreshment Vehicle Licences	300	300	300	300	300	600	600	(300)
Tax Penalties	120,000	115,159	120,000	113,275	115,000	34,725	115,000	-
Burgess Garage Land Lease-Communications Tower	3,600	3,616	3,600	3,616	3,600	2,109	3,600	-
Investment Income	79,000	150,220	95,500	174,467	95,500	55,782	100,000	(4,500)
Equipment Sales				31,390		981		-
Pits & Quarries Royalties	2,000	2,262	2,000	1,785	2,000	2,464	2,000	-
Land Sales		8,917						-
Federal Gas Tax	177,442	177,442	171,855	352,601	171,855	171,855	179,666	(7,811)
Other	10,000	13,284	10,000	8,595	10,000	3,969	10,000	-
200th Anniversary Sales		1,500		3,570		2,291		-
History Scholarship							1,000	(1,000)
Commissioner of Oath	250	465	500	193	500	333	500	-
Tax Sale Cost Recoveries	5,000	9,801	5,000	11,209	5,000	3,261	5,000	-
OPP - RIDE Program	6,000	6,698	6,630	6,630	6,630	6,204	6,630	-
OPP Service Charges	5,000	3,319	5,000	25	5,000	8,386	5,000	-
Provincial Offences Act (POA)	60,000	59,277	60,000	50,387	60,000	(2,590)	52,000	8,000
Dog Licenses, Fines, etc.	600	1,090	600	991	600	525	600	-
Livestock cost recovery	500	60	500	90	500	30	250	250
Vehicle & Equipment Rentals	8,500	10,935	8,500	7,363				-
Recycling Sales	20,000	27,763	20,000	22,236	11,000	7,193	11,000	-
Community Hall Rentals	2,500	2,940	2,500	3,549	2,500	365	2,500	-
Septic Consent Comments	10,000	10,650	10,000	10,175	10,000	4,200	10,000	-
	625,692	723,192	642,485	905,569	619,985	377,436	615,346	4,639

TAY VALLEY TOWNSHIP						Increased Revenue		
2021 OPERATING AND CAPITAL BUDGET						Decreased Revenue		
REVENUES						Revenue = Expense (i.e. in and out)		
	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET
	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES
						SEPT 30/20		\$
TRANSFERS FROM RESERVES:								
CONTINGENCY RESERVE								
prior year deficit missed			-	360			-	-
LPAT							20,000	(20,000)
Composition of Council							30,600	(30,600)
Building Condition Assessment							20,000	(20,000)
Website Upgrades							18,360	(18,360)
Waste Audit							30,000	(30,000)
Contingency - tax reduction			25,000	25,000			-	-
Hospital Contribution			-	67,944			-	-
Service Delivery Review					30,000		30,000	-
	-	-	25,000	93,304	30,000	-	148,960	(118,960)
OFFICE EQUIPMENT RESERVE								
Office Computer Replacements			39,000	10,057			-	-
Computer Server					20,400		-	20,400
	-	-	39,000	10,057	20,400	-	-	20,400
OFFICE/GARAGE RESERVE								
Municipal Office Building - Exterior Siding Repairs		0	10,000	28,962	15,000	0	-	15,000
Glen Tay Garage - Energy Efficient Doors					20,000	19,810	-	20,000
Bathurst Garage - Paving in front of sand shed			25,000	16,719			-	-
	-	-	35,000	45,681	35,000	19,810	-	35,000
RECREATION CAPITAL RESERVE								
Recreation Master Plan		-	10,000	7,741	-	126	-	-
Glen Tay Swimming Hole							15,300	(15,300)
Glen Tay Rink					40,000	-	-	40,000
Solar Farm Trail (site plan, includes trail design & parking)		-	10,000	-	8,550	-	-	8,550
	-	-	20,000	7,741	48,550	126	15,300	33,250
WASTE SITE RESERVE								
Glen Tay - Hydro Pole Upgrades			30,000	-			-	-
Waste Site new wells *provisional - as needed basis							10,000	(10,000)
Waste Site Glen Tay trees *possible replacement/moving							5,000	(5,000)
Waste Costs			-	13,535			-	-
	-	-	30,000	13,535	-	-	15,000	(15,000)
RECREATION FUNDRAISING RESERVE								
Glen Tay Rink - operating costs					4,219	-	-	4,219
	-	-	-	-	4,219	-	-	4,219
SPECIAL CONTINGENCY RESERVE								
Rink Board Repair/Replacement			60,000	8,039			-	-
	-	-	60,000	8,039	-	-	-	-
OFFICIAL PLAN/ZONING BYLAW RESERVE								
Official Plan Review			1,000	1,430			31,200	(31,200)
	-	-	1,000	1,430	-	-	31,200	(31,200)
ROAD EQUIPMENT RESERVE								
Replace 2000 Sterling Tandem			300,000	302,630			-	-
Replace 1998 Cat Backhoe			160,000	142,678			-	-
AVL - GPS Indicators for Plows			25,000	24,915			-	-
Tractor with Flail & Boom (new add)							57,826	(57,826)
Water Tank							36,400	(36,400)
Sweeper Broom Replacement							20,800	(20,800)
Replace 2004 Int'l Tandem					305,000	309,981	-	305,000
Replace 2001 Sterling Tandem					305,000	309,981	-	305,000
Replace 2004 Ford Ranger					35,000	36,749	-	35,000
	-	-	485,000	470,223	645,000	656,711	115,026	529,974
ROAD CONSTRUCTION RESERVE								
Deficiencies Elimination Program			60,000	23,144			30,000	(30,000)
Hanna Road			284,000	164,868			-	-
Christie Lake North Shore Road			80,988	47,967	110,000	-	-	110,000
Croizier Road					82,008	-	-	82,008
Iron Mine Road					88,740	-	-	88,740
Ritchie Side Road					75,276	-	-	75,276
Stanleyville Road					1,716	-	-	1,716
Allan's Side Road - preservation							81,600	(81,600)
Ennis Road - back to gravel							7,650	(7,650)
Merkley Road - back to gravel							8,160	(8,160)
Upper Scotch Line - reconstruction							267,074	(267,074)
Glen Tay Road (Hwy 7 to CR 6) - reconstruction							104,520	(104,520)
	-	-	424,988	235,979	357,740	-	499,004	(141,264)
BRIDGE CONSTRUCTION RESERVE								
Various condition analyses			20,000	-			-	-
Replace guardrails - 5 year project			30,000	21,537	30,000	-	30,000	-
Noonan Side Road Bridge			149,000	136,848			-	-
Bolingbroke Bridge (replacement design)			60,000	50,484			-	-
6th Concession (Bathurst) Culvert Replacement			60,000	79,852			-	-
Gambles Side Road - engineering							14,766	(14,766)
Second Line Road - engineering							23,816	(23,816)
Allan's Mill Bridge					23,460	-	444,000	(420,540)
	-	-	319,000	288,721	53,460	-	512,582	(459,122)

TAY VALLEY TOWNSHIP						Increased Revenue		
2021 OPERATING AND CAPITAL BUDGET						Decreased Revenue		
REVENUES						Revenue = Expense (i.e. in and out)		
	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET
	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES
						SEPT 30/20		\$
FEDERAL GAS TAX RESERVE								
Upper Scotch Line - reconstruction							179,666	(179,666)
Glen Tay Road Bridge			777,800	600,028	188,800	-	-	188,800
	-	-	777,800	600,028	188,800	-	179,666	9,134
NEW INFRASTRUCTURE RESERVE								
Tractor with Flail & Boom (new add)							110,841	(110,841)
Tandems						100,000	-	-
	-	-	-	-	-	100,000	110,841	(110,841)
ASSET MANAGEMENT RESERVE								
Building Condition Assessment							30,000	(30,000)
FCM - MAMP GRANT 20% - LRF & Roads Condition			20,000	1,048			-	-
	-	-	20,000	1,048	-	-	30,000	(30,000)
CASH IN LIEU OF PARKLAND RESERVE								
Solar Farm Trail (parks plan)							12,750	(12,750)
Maberly Unopened Road Allowance							10,200	(10,200)
John Miller Park (parking lot, culvert & signage)			7,500	2,149			-	-
Land Transferred to Twp. (suvey and legal costs) Solar			10,000	14,043			-	-
	-	-	17,500	16,192	-	-	22,950	(22,950)
DEVELOPMENT CHARGE RESERVE								
Prior Years DC's not allocated				199,000				-
Development Charges Study & By-Law			15,000	26,095				-
Solar Farm Trail (parks plan)							12,750	(12,750)
Tractor with Flail & Boom (new add)							8,133	(8,133)
Glen Tay Road (Hwy 7 to CR 6) - reconstruction							75,000	(75,000)
Official Plan Review							4,500	(4,500)
Community Benefits Study & By-Law					10,000	-	10,000	-
Unopened Road - Younes					25,000	-	-	25,000
Solar Farm Trail (site plan, includes trail design & parking)					36,450	-	-	36,450
	-	-	15,000	225,095	71,450	-	110,383	(38,933)
OTHER RESERVES:								
South Sherbrooke Fire				120,000			-	-
Recreation Program							5,000	(5,000)
Main Street Revitalization Funding Project			42,660	19,960		23,532	-	-
	-	-	42,660	139,960	-	23,532	5,000	(5,000)
SUBTOTAL FROM RESERVES	2,248,323	1,594,126	2,311,948	2,157,033	1,454,619	800,179	1,795,912	(341,293)
TOTAL REVENUES	12,196,035	10,185,360	10,785,258	10,812,973	10,503,713	7,778,418	9,360,845	1,142,868

TAY VALLEY TOWNSHIP										Increase Expense
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET		CHANGES
							Sept 30/20			\$
GENERAL GOVERNMENT:										
Governance -										
Council										
	Honorariums & benefits	127,587	131,850	127,197	142,606	142,217	144,000	108,777	146,100	2,100
	Training, seminars & conferences	13,280	20,000	13,578	20,000	6,058	20,000	2,799	20,000	-
	Travel Expenses, mileage	5,665	6,000	4,476	6,000	5,304	6,000	1,005	6,000	-
	Contracted Services (Integrity Comm, Closed Meeting Invest)	0	375	12,367	2,500	799	2,500	13,884	2,500	-
	Supplies, materials, cell phone, internet	4,152	4,000	6,236	5,000	12,019	7,000	5,490	7,000	-
		150,685	162,225	163,855	176,106	166,397	179,500	131,955	181,600	2,100
Elections										
	Contracted services	1,343	30,000	19,007	1,350	1,745	1,552	1,552	1,552	-
	Advertising		0	2,334	0	0	0	0	0	-
	Other	692	5,000	1,405	2,500	0	2,500	0	2,500	-
		2,035	35,000	22,746	3,850	1,745	4,052	1,552	4,052	-
Community Relations										
	Grants, contributions & donations	20,200	20,250	18,400	15,950	13,980	15,950	16,125	15,700	(250)
	Hospitalal contribution					67,944	67,944	0	67,944	-
	Promotional Materials, advertising	11,854	12,500	7,371	5,000	7,489	5,000	3,701	5,000	-
		32,054	32,750	25,771	20,950	89,413	88,894	19,826	88,644	(250)
Appreciation Dinners										
	Food & other supplies	951	6,000	8,221	1,000	1,010	1,000	267	1,000	-
Strategic Plan										
	Other									-
200th Anniversary Bursary										
	Bursary & Transfer	8,910		6,575	0	3,250	0	1,000	1,000	1,000
	Total Governance	194,635	235,975	227,168	201,906	261,815	273,446	154,600	276,296	2,850
Corporate Management -										
Administration										
	Salaries & benefits	645,325	640,000	664,254	611,200	555,086	624,000	423,266	642,350	18,350
	Office supplies, materials & equipment	11,246	14,000	20,018	13,000	11,415	13,000	11,112	15,000	2,000
	Phones, fax and courier	5,219	6,450	6,822	6,450	5,227	6,450	4,713	6,450	-
	Postage	15,620	16,000	15,005	16,000	10,616	16,000	18,443	16,000	-
	Advertising	8,526	10,000	3,323	7,000	8,253	7,000	856	7,000	-
	Travel expenses, mileage	1,544	2,000	1,294	2,000	656	2,000	381	2,000	-
	Photocopier & other equipment maintenance	15,373	12,000	7,882	11,000	13,598	11,000	3,007	11,000	-
	Training, seminars & conferences	9,895	15,000	12,277	13,500	14,068	13,500	991	13,500	-
	Association memberships & subscriptions	8,560	8,000	6,826	8,000	8,672	8,400	6,762	9,665	1,265
	Bad debts & tax write-off allowance	1,060	5,000	-147	2,500	5,421	2,500	79	2,500	-
	GIS services	3,235	4,000	3,389	3,400	3,641	3,400	2,583	3,400	-
	Bank charges	4,833	4,500	6,034	4,500	6,014	4,500	3,959	6,000	1,500
	Other contracted services	1,954	0	2,317	0	29,857	0	2,362	3,400	3,400
	Other plus COVID					225	0	9,827	2,230	2,230
		732,392	736,950	749,295	698,550	672,749	711,750	488,341	740,495	28,745
Contracted Services										
	Legal	53,270	10,000	155,188	10,000	66,745	60,000	24,785	60,000	-
	Audit & financial	15,666	17,000	17,976	17,000	19,385	17,000	(481)	17,000	-
	Other	3,666	4,500	3,399	4,000	4,542	4,000	1,412	4,000	-
	Insurance	37,572	26,959	29,436	27,500	24,405	27,650	33,130	39,750	12,100
		110,174	58,459	205,999	58,500	115,077	108,650	58,846	120,750	12,100
Computer Services										
	Maintenance, support & licenses, backup server	24,730	30,000	28,374	28,000	35,492	28,000	24,958	28,000	-
	Website maintenance & support	7,158	5,600	7,893	7,500	7,399	7,500	6,869	7,500	-
	Internet	3,052	3,600	3,052	3,500	3,052	3,500	1,527	3,500	-
	Misc. hardware and software	3,163	2,000	0	2,000	9,366	2,000	12,808	2,000	-
		38,103	41,200	39,319	41,000	55,309	41,000	46,162	41,000	-
Township Office Building										
	Labour	658	1,000	35	1,000	368	1,000	0	1,000	-
	Security services	806	1,000	806	1,000	806	1,000	739	850	(150)
	Water testing	226	500	298	500	237	500	237	400	(100)
	Caretaker services	14,872	14,000	10,085	14,000	12,818	14,000	8,005	14,000	-
	Repairs, maintenance & other	7,220	10,000	23,312	10,000	6,910	10,000	1,473	10,000	-
	Rug rentals	3,445	3,700	3,445	3,700	3,169	3,700	689	3,700	-
	Grounds maintenance	337	500	597	500	301	500	0	500	-
	Hydro	5,864	6,500	5,207	5,900	5,116	5,900	2,319	5,900	-
	Natural gas	2,973	3,700	3,392	4,250	3,182	4,250	2,218	4,250	-
	Other	1,775	0	6,011	0	982	0	870	1,000	1,000
		38,176	40,900	53,188	40,850	33,889	40,850	16,550	41,600	750
**	Land sale for tax arrears**	16,588	5,000	4,697	5,000	13,360	5,000	3,261	5,000	-
Records Management (RM)										
	RM Initiatives	305	350	305	350	305	350	356	350	-
	Total Corporate Management	935,738	882,859	1,052,804	844,250	890,689	907,600	613,516	949,195	41,595
Total General Government										
		1,130,373	1,118,834	1,279,972	1,046,156	1,152,504	1,181,046	768,116	1,225,491	44,445

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET								Increase Expense	Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)		
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET		CHANGES
							Sept 30/20			\$
PROTECTION SERVICES:										
Fire Services -										
Transfer to DNETVT Fire Rescue (SS reserve)	52,300	0	102,300			156,800	52,300	0	52,300	-
Transfer from Development Charges						0	12,500	0	0	(12,500)
Cost-shared Fire Department	514,511	522,649	522,649	530,194	530,194	544,038	0	560,657	16,619	
Internet (Exp. To Be Reimbursed by SS Station)	425		0	0		0		0	0	-
ABC Hall rent	1,200	1,200	1,200	1,200	1,200	1,200	1,275	1,200		-
Total Fire Services	568,436	523,849	626,149	531,394	688,194	610,038	1,275	614,157	4,119	
Police Services -										
Ontario Provincial Police contract	1,064,052	1,097,248	1,090,045	1,074,400	1,066,004	1,057,500	704,992	1,044,175	(13,325)	
RIDE Program	6,939	6,000	6,795	6,630	6,321	6,630	1,438	6,630	-	
	1,070,992	1,103,248	1,096,830	1,081,030	1,072,325	1,064,130	706,430	1,050,805	(13,325)	
Police Services Board										
Honorariums	2,378	2,000	3,300	2,000	1,350	2,000	225	2,000	-	
Grants & Contributions	0	0	0	0	0	0	0	0	-	
Training, seminars & conferences	2,883	3,750	4,911	3,750	439	3,750	0	3,750	-	
Mileage	613	1,000	212	1,000	421	1,000	30	1,000	-	
Office supplies, materials & equipment	252	2,050	107	2,050	254	2,050	0	1,900	(150)	
PSB - Annual Soccer Game	912		1,018		0	0	0	0	-	
Association memberships	75	700	739	700	759	700	798	850	150	
	7,112	9,500	10,287	9,500	3,223	9,500	1,053	9,500	-	
Total Police Services	1,078,104	1,112,748	1,107,117	1,090,530	1,075,548	1,073,630	707,483	1,060,305	(13,325)	
Building Inspection Services -										
Salaries & benefits	83,842	97,000	53,735	99,250	84,132	102,000	63,141	122,800	20,800	
Legal services	316	1,000	0	1,000	0	1,000	4,941	2,500	1,500	
Cellular phone	918	1,000	948	1,000	635	1,000	423	1,000	-	
Training, seminars & conferences	0	2,500	378	2,500	3,657	2,500	0	2,500	-	
GIS services	4,519	4,000	4,589	4,700	4,683	4,700	3,602	4,700	-	
Contracted inspection services	36,362	2,000	31,025	2,000	1,331	2,000	735	2,000	-	
Membership fees	706	600	136	600	461	600	326	600	-	
Vehicle fuel	615	1,500	714	1,500	1,077	1,500	522	1,500	-	
Vehicle maintenance	1,116	1,000	85	2,000	117	2,000	0	2,000	-	
Insurance						0	781	935	935	
Office supplies, materials & equipment	148	500	1,593	500	18	500	0	500	-	
Total Building Inspection Services	128,543	111,100	93,203	115,050	96,111	117,800	74,471	141,035	23,235	
Conservation Authorities -										
Mississippi Valley	18,078	18,650	18,739	20,044	20,044	20,500	20,532	21,116	616	
Rideau Valley	42,856	44,500	44,457	45,950	45,444	46,350	46,603	47,277	927	
Total Conservation Authorities	60,934	63,150	63,196	65,994	65,488	66,850	67,135	68,393	1,543	
Other Protection Services -										
Emergency Measures										
Training, seminars & conferences	0	500	263	500	1,868	500	518	500	-	
Equipment, supplies & other	768	1,000	721	1,000	0	1,000	0	1,000	-	
	768	1,500	984	1,500	1,868	1,500	518	1,500	-	
Disaster Recovery										
Advertising	715	0	0	0		0		0	-	
Gravel, Culverts, Other Materials	74,647	0	46,784	0		0		0	-	
	75,362	0	46,784	0	0	0	0	0	-	
** Civic Addressing										
Labour	4,950	4,000	7,654	6,500	1,481	6,500	2,067	3,000	(3,500)	
Materials	1,882	2,000	667	500	105	500	0	500	-	
	6,832	6,000	8,321	7,000	1,586	7,000	2,067	3,500	(3,500)	
** Risk Management Officer (Source Water)	0	3,000	0	3,000	0	3,000	0	0	(3,000)	
Animal Control										
WSIB					239	0	102	275	275	
Animal Control Officer	6,971	9,000	7,246	8,000	7,879	8,000	5,495	7,725	(275)	
Animal pound services	2,425	3,000	1,832	3,000	2,137	3,000	1,526	3,000	-	
Mileage	278	1,000	271	800	405	800	287	800	-	
Insurance and other	300	950	875	1,000	801	1,000	814	1,000	-	
	9,973	13,950	10,224	12,800	11,461	12,800	8,224	12,800	0	
** Livestock Losses										
Loss compensation	953	12,000	1,465	12,000	2,503	12,000	2,280	6,000	(6,000)	
Livestock valuator	188	2,000	79	2,000	260	2,000	0	1,900	(100)	
Mileage					96	0	0	100	100	
Supplies		100	0	100	0	100	0	100	-	
	1,141	14,100	1,545	14,100	2,859	14,100	2,280	8,100	(6,000)	
Property Safety Enforcement / By-Law Enforcement										
	0	2,000	2,841	4,000	4,356	4,000	530	4,000	-	
Source Water Protection	183	10,000	12,891	0		0		0	-	
** Septic Inspections	43,470	35,000	37,415	35,000	34,830	35,000	0	35,000	-	
** Septic Re-inspection Program	12,350	15,000	13,244	15,000	10,070	15,000	0	15,000	-	
Total Other Protection Services	150,078	100,550	134,248	92,400	67,030	92,400	13,619	79,900	(12,500)	
Total Protection Services	1,986,095	1,911,397	2,023,914	1,895,368	1,992,371	1,960,718	863,983	1,963,790	3,072	

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET								Increase Expense	Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)		
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET		CHANGES
							Sept 30/20			\$
TRANSPORTATION SERVICES:										
<i>Public Works Overhead -</i>										
Public Works Administration										
Administration										
Salaries & benefits	294,326	318,000	290,389	304,700	304,012	345,000	224,340	345,000		-
Legal services						0	178	0		-
Cell phones	6,378	6,200	6,286	6,200	6,544	6,200	4,242	6,200		-
Advertising	3,523	1,000	2,277	1,300	1,956	1,100	982	1,100		-
Training, seminars & conferences	5,512	9,000	10,458	9,000	5,911	9,000	3,550	9,000		-
GIS	2,271	2,000	2,290	2,400	2,825	2,400	1,915	2,400		-
Other Contracted Services	931	0	10,756	5,500	8,989	10,100	4,280	10,150		50
Mileage						208	110	200		200
Association memberships	553	1,200	1,717	1,750	1,912	1,750	2,021	2,100		350
Other	3,510	8,800	2,472	3,000	787	1,000	270	1,000		-
Insurance - property, liability, etc.	33,126	18,000	17,807	18,000	16,152	23,200	18,638	22,365		(835)
	350,130	364,200	344,451	351,850	349,296	399,750	260,526	399,515		(235)
McVeigh Gravel Pit Operations										
Labour		500	134	250	86	200	67	200		-
Licence	200	200	344	200	0	200	0	200		-
	200	700	478	450	86	400	67	400		-
Roads Patrol	10,849	15,000	11,218	15,000	7,473	10,000	4,662	10,000		-
Health & Safety Equipment	8,245	7,000	7,458	7,000	7,369	7,000	7,491	7,500		500
Total Public Works Administration	369,424	386,900	363,605	374,300	364,224	417,150	272,746	417,415		265
Garages & Yards Maintenance										
Bathurst (Glen Tay) Garage										
Labour	7,994	8,000	8,848	8,000	7,053	7,000	5,942	7,000		-
Telephone	674	750	695	750	697	0	25	0		-
Building repairs & maintenance	1,124	5,000	528	5,000	8,661	5,000	2,242	5,000		-
Other contracted services					337	0	499	0		-
Shop supplies & small tools	1,936	2,000	1,738	2,000	3,508	2,000	2,392	2,500		500
Hydro	5,864	6,850	5,207	5,900	5,116	3,900	2,319	3,900		-
Natural gas	2,973	3,000	3,392	4,250	3,182	4,250	2,218	3,200		(1,050)
Other	256	700	179	300	680	300	541	300		-
	20,820	26,300	20,587	26,200	29,234	22,450	16,178	21,900		(550)
Burgess Garage										
Labour	4,806	4,500	5,891	4,500	5,898	5,000	3,906	5,000		-
Telephone	673	750	695	750	697	0	430	0		-
Building repairs & maintenance	6,908	4,500	5,711	6,000	2,075	6,000	0	6,000		-
Other contracted services					1,992	0	11	0		-
Shop supplies & small tools	580	1,000	552	500	1,447	800	1,116	1,500		700
Hydro	2,260	2,650	2,535	2,450	2,383	2,450	1,561	2,450		-
Heating fuel	4,934	5,000	8,829	6,500	6,601	6,500	3,957	6,500		-
Other	293	200	106	200	235	200	333	200		-
	20,454	18,600	24,319	20,900	21,328	20,950	11,314	21,650		700
Sherbrooke Garage										
Labour	604	750	553	600	1,648	600	168	600		-
Telephone		0	0	0	0	0	0	0		-
Building repairs & maintenance	7	0	2,047	2,000	728	1,000	7	1,000		-
Other contracted services					10	0	11	0		-
Hydro	1,271	1,500	1,064	1,200	1,284	1,200	384	1,200		-
Heating fuel		0	0	0	0	0	0	0		-
	1,883	2,250	3,664	3,800	3,670	2,800	570	2,800		-
Total Garages & Yards Maintenance	43,157	47,150	48,569	50,900	54,232	46,200	28,062	46,350		150
Vehicles & Equipment Maintenance										
Labour	18,349	23,850	23,506	20,900	23,392	17,900	15,922	17,237		(663)
Other Contracted Services	1,027	1,000	1,165	1,000	528	1,000	227	1,000		-
Fuel	84,893	99,300	102,412	99,000	82,408	83,300	50,384	77,600		(5,700)
Oil, lubricants, coolant, etc.	3,995	3,500	2,091	3,500	1,263	2,500	590	2,500		-
Fleet licences	12,159	14,000	12,421	14,500	12,389	14,500	12,237	14,500		-
Repair parts	16,084	15,100	20,740	19,650	22,401	36,300	17,017	24,200		(12,100)
Garage time & materials	142,792	71,400	108,864	70,850	90,159	64,800	60,158	82,550		17,750
Blades & cutting edges	2,494	7,500	4,288	7,500	2,874	5,000	8,197	5,000		-
Other	33	0	528	0	40	0	32	0		-
Minor equipment & tools	31	1,500	0	1,500	1,363	1,500	0	1,500		-
Insurance	9,034	10,625	10,625	10,625	8,533	10,800	10,078	12,100		1,300
Total Vehicles & Equipment Maintenance	290,890	247,775	286,639	249,025	245,350	237,600	174,842	238,187		587
Total Public Works Overhead	703,471	681,825	698,814	674,225	663,806	700,950	475,650	701,952		1,002

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET								Increase Expense	Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)		
		2017	2018	2018	2019	2019	2020	2020 YTD UNAUDITED Sept 30/20	2021 DRAFT BUDGET	BUDGET CHANGES \$
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET			
Roadways Maintenance -										
Bridges & Culverts										
	Bridge & Culvert Maintenance									
	Labour	10,643	10,000	7,790	11,000	8,622	8,000	5,506	8,000	-
	Engineering fees	509	0	0	0	0	10,000	5,715	0	(10,000)
	Materials	9,775	15,000	8,683	15,000	13,105	15,000	12,222	25,000	10,000
		20,927	25,000	16,473	26,000	21,727	33,000	23,443	33,000	-
	Water Level Control									
	Labour	8,732	6,000	3,657	6,000	3,402	5,000	1,454	5,000	-
	Equipment rentals		300	0	300	0	300	0	300	-
	Contracted services	4,789	4,000	2,199	4,000	5,850	4,000	4,725	5,000	1,000
	Materials		500	71	500	1,334	500	0	500	-
		13,521	10,800	5,927	10,800	10,586	9,800	6,179	10,800	1,000
	Total Bridges & Culverts	34,448	35,800	22,400	36,800	32,313	42,800	29,622	43,800	1,000
Roadside Maintenance										
	Mowing									
	Labour		300	0	300	0	0	0	20,370	20,370
	Equipment & operator rentals	9,871	11,000	9,311	10,000	9,389	10,000	9,311	0	(10,000)
		9,871	11,300	9,311	10,300	9,389	10,000	9,311	20,370	10,370
	Brushing									
	Labour	10,522	13,000	12,212	14,000	16,148	14,000	13,423	10,000	(4,000)
	Equipment rentals	22,474	20,000	36,545	35,000	25,133	35,000	4,064	11,935	(23,065)
		32,996	33,000	48,757	49,000	41,281	49,000	17,487	21,935	(27,065)
	Ditching									
	Labour	2,321	6,000	4,925	4,000	6,259	6,000	10,610	12,000	6,000
	Equipment rentals	0	500	0	0	0	0	0	0	-
	Contracted Services	0	0	0	3,000	0	3,000	0	5,000	2,000
		2,321	6,500	4,925	7,000	6,259	9,000	10,610	17,000	8,000
	Litter Pick-up									
	Labour	2,785	3,500	2,343	2,750	730	1,500	353	1,000	(500)
	Total Roadside Maintenance	47,973	54,300	65,336	69,050	57,659	69,500	37,761	60,305	(9,195)
Hardtop Maintenance										
	Paved Road Crack Sealing									
	Contracted Services	15,264	15,000	0	0	0	0	0	15,000	15,000
	Line Painting									
	Contracted services	10,272	10,000	10,559	16,000	17,386	18,000	0	22,100	4,100
		10,272	10,000	10,559	16,000	17,386	18,000	0	22,100	4,100
	Street Cleaning									
	Labour	2,130	3,000	3,237	3,500	3,068	3,750	2,881	3,250	(500)
	Contracted services		0	0	0	0	0	356	500	500
		2,130	3,000	3,237	3,500	3,068	3,750	3,237	3,750	-
	Surface & shoulder maintenance									
	Labour	40,810	25,000	37,702	36,000	37,473	30,000	32,361	33,000	3,000
	Equipment rentals					7,184	0	0	0	-
	Materials & Other	25,457	20,000	17,579	25,000	1,850	15,000	18,296	15,000	-
		66,267	45,000	55,282	61,000	46,507	45,000	50,657	48,000	3,000
	Total Hardtop Maintenance	93,932	73,000	69,078	80,500	66,961	66,750	53,894	88,850	22,100
Loosetop Maintenance										
	Patching & Washouts									
	Labour	8,469	7,000	6,826	7,000	8,951	8,000	4,270	8,000	-
	Materials	8,462	8,000	7,116	8,000	30,963	8,000	18,710	15,000	7,000
		16,931	15,000	13,942	15,000	39,914	16,000	22,980	23,000	7,000
	Grading									
	Labour	37,228	31,000	32,524	33,000	35,841	35,000	27,101	35,000	-
	Equipment rentals	0	1,000	0	0	0	0	809	0	-
		37,228	32,000	32,524	33,000	35,841	35,000	27,910	35,000	-
	Dust Layer									
	Labour	1,742	2,000	1,885	2,000	2,691	3,000	978	2,000	(1,000)
	Equipment rentals								1,500	1,500
	Materials	83,675	90,000	92,615	105,000	104,568	105,000	98,796	105,000	-
		85,417	92,000	94,500	107,000	107,259	108,000	99,774	108,500	500
	Road Water									
	Labour	8,433	11,600	11,771	12,500	8,832	12,500	9,649	11,000	(1,500)
		8,433	11,600	11,771	12,500	8,832	12,500	9,649	11,000	(1,500)
	Gravelling									
	Labour	6,713	7,500	5,499	7,500	4,340	6,500	7,845	8,000	1,500
	Equipment rentals	5,198	5,000	0	5,000	0	5,000	3,003	3,500	(1,500)
	Materials	251,596	255,000	248,194	255,000	254,198	267,500	266,778	267,500	-
	Engineering Services	0	0	0	0	0	0	0	0	-
		263,508	267,500	253,694	267,500	258,538	279,000	277,626	279,000	-

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET								Increase Expense	Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)		
		2017	2018	2018	2019	2019	2020	2020 YTD UNAUDIT ED	2021 DRAFT	BUDGET CHANGES
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Sept 30/20	BUDGET	\$
Seasonal Roads										
	Labour	106	1,500	69	1,500	270	1,000	0	1,000	-
	Equipment rentals	957	500	0	500	387	500	0	500	-
	Materials	2,387	3,000	2,869	8,000	6,406	8,000	471	8,000	-
		3,449	5,000	2,938	10,000	7,063	9,500	471	9,500	-
	Total Loosetop Maintenance	414,966	423,100	409,369	445,000	457,447	460,000	438,410	466,000	6,000
Traffic Control Devices										
	Labour	6,087	8,500	7,260	8,500	6,437	7,500	4,676	7,500	-
	Contracted services (CP Rail)	12,987	14,000	12,276	14,000	12,557	14,000	9,716	14,000	-
	Materials	7,091	5,700	4,392	5,700	8,032	5,700	7,318	7,500	1,800
		26,165	28,200	23,928	28,200	27,026	27,200	21,710	29,000	1,800
	Total Roadways Maintenance	617,485	614,400	590,111	659,550	641,406	666,250	581,397	687,955	21,705
Winter Control -										
Snowplowing										
	Labour	18,607	37,000	19,961	30,000	21,435	31,000	15,217	31,000	-
	Equipment rentals	4,115	5,000	580	2,500	2,143	2,500	1,840	2,500	-
		22,722	42,000	20,541	32,500	23,578	33,500	17,057	33,500	-
Sanding & Salting										
	Labour	30,990	29,000	31,330	29,000	36,490	38,000	16,041	38,000	-
	Equipment rentals	23,164	5,000	1,343	5,000	2,143	5,000	4,254	5,000	-
	Salt	39,614	48,000	51,812	70,000	59,972	70,000	42,730	60,000	(10,000)
	Sand	169,322	105,000	168,954	122,000	150,218	122,000	71,355	132,000	10,000
		263,090	187,000	253,439	226,000	248,823	235,000	134,380	235,000	-
Culvert Thawing										
	Labour	445	2,500	2,551	2,500	6,697	8,000	274	7,000	(1,000)
	Materials	0	100	0	100	486	100	0	100	-
		445	2,600	2,551	2,600	7,183	8,100	274	7,100	(1,000)
	Total Winter Control	286,257	231,600	276,531	261,100	279,584	276,600	151,711	275,600	(1,000)
Street Lighting										
	Contracted services	3,964	1,500	0	1,000	2,587	1,500	0	1,500	-
	Hydro	2,568	3,000	2,286	2,450	2,304	2,450	1,282	2,450	-
	Total Street Lighting	6,532	4,500	2,286	3,450	4,891	3,950	1,282	3,950	-
	Total Transportation Services	1,613,745	1,532,325	1,567,742	1,598,325	1,589,687	1,647,750	1,210,040	1,669,457	21,707

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET								Increase Expense	Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)		
	2017	2018	2018	2019	2019	2020	2020 YTD UNAUDITED	2021 DRAFT	BUDGET CHANGES	
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Sept 30/20	BUDGET	\$	
ENVIRONMENTAL SERVICES:										
Waste Disposal -										
Glen Tay Site										
Wages & benefits	155,983	170,250	157,077	153,000	157,828	155,300	76,666	169,250	13,950	
Engineering & Monitoring services	43,958	26,000	26,083	24,525	33,848	24,200	27,155	31,640	7,440	
Cellular phone	1,399	1,500	1,273	1,500	1,270	1,500	806	1,500	-	
Building & equip maintenance	0	2,500	763	1,500	916	1,500	0	1,500	-	
Equipment & operator rentals and cover material	54,747	55,000	54,839	55,000	52,829	55,000	37,397	55,000	-	
Training	509	500	234	750	0	750	0	750	-	
Waste trucking	26,119	30,500	25,770	22,500	19,895	22,500	12,830	21,000	(1,500)	
Other Contracted Services	36,945	4,000	78,601	28,000	29,339	28,000	8,522	26,900	(1,100)	
Other					550	0	340	0	-	
Safety clothing	306	1,000	1,924	1,000	1,385	1,500	250	1,500	-	
Hydro	1,714	2,200	1,918	2,000	2,267	2,000	1,473	2,000	-	
Materials & supplies	1,015	2,000	481	2,000	607	2,000	1,146	2,000	-	
Container rent (waste)	916	3,500	916	0	0	0	0	0	-	
Container rent (glass)	0	0	0	1,500	0	1,500	0	1,500	-	
Miscellaneous rentals (toilets)	1,836	1,700	2,010	1,850	1,563	1,850	988	1,850	-	
	325,448	300,650	351,888	295,125	302,297	297,600	167,573	316,390	18,790	
Stanleyville Site										
Wages & benefits	53,980	58,275	57,330	56,000	52,737	56,900	34,304	55,550	(1,350)	
Engineering & Monitoring services	21,616	13,000	12,618	12,375	11,010	12,400	9,784	17,230	4,830	
Other Contracted Services	15,978	0	9,285	5,000	1,777	1,500	473	1,500	-	
Cellular phone	697	750	635	750	635	750	403	750	-	
Building & equip maintenance	2,916	500	1,715	500	0	500	0	500	-	
Waste trucking services	9,380	10,000	9,380	9,000	7,973	9,000	4,915	8,000	(1,000)	
Other			6,767	0	175	0	0	0	-	
Safety clothing	102	500	213	500	287	500	0	500	-	
Hydro	816	880	591	650	667	650	383	650	-	
Materials & supplies	187	500	752	3,500	2,339	1,500	404	1,500	-	
Container rent (glass)	0	0	0	500	0	500	0	500	-	
Miscellaneous rentals (toilets)	1,796	1,750	1,901	1,850	1,560	1,850	990	1,850	-	
	107,468	86,155	101,188	90,625	79,160	86,050	51,656	88,530	2,480	
Maberly Site										
Wages & benefits	51,058	58,275	48,462	56,000	51,275	56,900	33,865	55,550	(1,350)	
Engineering & Monitoring services	13,006	15,200	14,907	11,500	18,597	11,300	9,634	16,230	4,930	
Other Contracted Services	7	0	898	5,000	1,884	5,000	473	5,000	-	
Cellular phone	116	750	0	750	0	750	0	750	-	
Building & equip maintenance	0	500	0	500	0	500	0	500	-	
Waste trucking services	8,658	9,000	8,418	9,000	7,329	9,000	5,342	8,000	(1,000)	
Other		0		0	175	0	0	0	-	
Safety clothing	153	500	442	500	619	500	0	500	-	
Hydro	1,348	1,500	1,298	1,350	1,292	1,350	924	1,350	-	
Materials & supplies	221	500	1,028	1,500	358	1,500	520	1,500	-	
Miscellaneous rentals (toilets)	1,796	1,750	1,901	1,850	1,561	1,850	988	1,850	-	
Equipment & operator rentals	0	0	232	0	0	0	0	0	-	
	76,363	87,975	77,585	87,950	83,090	88,650	51,746	91,230	2,580	
Closed Waste Sites										
Christie Lake monitoring & engineer services	2,983	7,100	12,051	500	9,306	5,800	6,634	4,000	(1,800)	
Noonan monitoring & engineer services	6,536	500	1,758	500	0	500	0	500	-	
	9,519	7,600	13,809	1,000	9,306	6,300	6,634	4,500	(1,800)	
Other Waste Disposal Costs										
Legal	19,060	0	1,143	0	2,728	0	0	0	-	
Engineering & Monitoring services	2,645	5,000	4,790	5,000	248	5,000	0	5,000	-	
Advertising	1,614	500	937	500	425	500	0	500	-	
PIL and tax charges	7,072	4,600	26,983	8,000	-1,377	8,000	12,514	12,525	4,525	
Future sites closure costs	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	-	
Insurance	1,740	1,300	341	1,300	308	1,300	364	440	(860)	
Other	4,706		160	0	0	0	0	0	-	
	61,837	36,400	59,354	39,800	27,332	39,800	37,878	43,465	3,665	
Total Waste Disposal	580,635	518,780	603,824	514,500	501,185	518,400	315,487	544,115	25,715	

TAY VALLEY TOWNSHIP										Increase Expense
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDIT ED	BUDGET	CHANGES	\$
							Sept 30/20			
Recycling -										
Glen Tay Site										
C & D trucking and tipping	71,428	70,000	76,065	75,000	56,798	55,000	34,902	55,000	-	
Freon removal	1,435	2,000	1,221	2,000	1,404	2,000	1,099	2,000	-	
Recyclables trucking	52,542	56,000	53,910	56,100	49,189	45,000	33,457	45,000	-	
Waste trucking-contaminated recyclables	0	5,000	0	2,500	0	2,500	0	0	(2,500)	
Scrap metal trucking	7,456	5,000	7,696	12,000	6,740	8,000	5,770	8,000	-	
Contaminated recyclables	7,937	6,000	7,937	0	3,128	0	2,076	2,500	2,500	
	140,798	144,000	146,829	147,600	117,259	112,500	77,304	112,500	-	
Stanleyville Site										
Chipping & grinding services	0	6,500	0	0	0	0	0	0	-	
Recyclables trucking	26,393	20,000	26,903	24,100	24,687	24,100	14,603	24,100	-	
Scrap metal trucking	1,443	2,000	962	2,000	1,305	2,000	855	2,000	-	
Contaminated recyclables	1,832	2,000	1,832	0	1,043	0	691	1,100	1,100	
	29,668	30,500	29,697	26,100	27,035	26,100	16,149	27,200	1,100	
Maberly Site										
Recyclables trucking	16,334	15,000	17,133	20,000	16,619	20,000	10,649	20,000	-	
Scrap metal trucking	241	2,000	962	2,000	1,302	2,000	1,282	2,000	-	
Contaminated recyclables	1,832	2,000	1,832	0	1,043	0	692	1,100	1,100	
	18,406	19,000	19,927	22,000	18,964	22,000	12,623	23,100	1,100	
Other Recycling Services										
Other (advertising, educational materials, supplies etc)	0	0	0	1,000	964	2,000	0	2,000	-	
Hazardous waste disposal	4,539	4,000	3,374	4,000	3,189	4,000	-186	4,000	-	
E-waste disposal	0	500	0	0	0	0	0	0	-	
Paper & Plastic Processing Costs	0	0	0	0	0	13,000	0	0	(13,000)	
Blue boxes	0	500	561	500	0	500	0	500	-	
	4,539	5,000	3,935	5,500	4,153	19,500	-186	6,500	(13,000)	
Total Recycling	193,411	198,500	200,388	201,200	167,411	180,100	105,890	169,300	(10,800)	
Total Environmental Services	774,046	717,280	804,212	715,700	668,596	698,500	421,377	713,415	14,915	

TAY VALLEY TOWNSHIP										Increase Expense
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDIT ED	BUDGET		CHANGES
							Sept 30/20			\$
RECREATION, CULTURAL & SOCIAL SERVICES:										
Recreation Programs -										
Program Administration										
Labour				0	0	0	1,124	0		-
Contracted services				0	0	0	280	0		-
Advertising				0	1,293	0	0	0		-
Training and seminars	70	2,500	0	2,500	75	2,500	0	1,000		(1,500)
Mileage	0	500	0	500	15	500	0	250		(250)
Materials & supplies	3,877	1,000	872	1,000	94	1,000	0	1,000		-
Insurance	5,263	5,000	1,007	1,050	907	1,050	1,092	1,310		260
	9,210	9,000	1,879	5,050	2,384	5,050	2,496	3,560		(1,490)
Soccer Program										
Advertising				0	0	0	126	125		125
Contracted services				0	230	0	0	0		-
Food Supplies				0	222	0	0	250		250
Supplies	4,652	2,000	9,371	3,500	129	3,500	0	3,250		(250)
Materials	1,004	2,000	538	1,500	2,268	1,500	0	1,500		-
	5,657	4,000	9,909	5,000	2,849	5,000	126	5,125		125
Hockey Program										
Food Supplies				0	219	0	0	250		250
Supplies	730	2,500	3,397	2,500	0	2,500	0	2,250		(250)
Materials	1,738	1,500	0	1,500	1,678	1,500	392	1,500		-
Arena rental	11,876	12,500	12,553	12,500	11,480	12,500	9,827	12,500		-
	14,344	16,500	15,950	16,500	13,377	16,500	10,219	16,500		-
Intergenerational Choir										
Advertising				0	302	0	0	300		300
Contracted services	5,880	5,000	5,729	5,000	5,511	5,000	2,124	5,000		-
Materials & supplies	4,712	0	584	0	94	0	205	200		200
	10,592	5,000	6,313	5,000	5,907	5,000	2,329	5,500		500
Karate Program										
Contracted services	2,178	2,100	2,310	2,100	2,354	2,100	265	2,300		200
Food supplies				0	65	0	0	65		65
Supplies	245	150	307	150	507	150	0	150		-
Materials	470	250	473	250	201	250	0	250		-
	2,893	2,500	3,090	2,500	3,127	2,500	265	2,765		265
Pond Hockey										
Materials	0	1,500	1,502	1,500	0	1,500	0	0		(1,500)
	0	1,500	1,502	1,500	0	1,500	0	0		(1,500)
Total Recreation Programs	42,696	38,500	38,643	35,550	27,644	35,550	15,435	33,450		(2,100)
Recreation Facilities -										
Maberly Rink										
Contracted services				1,700	0	1,700	0	3,000		1,300
Hydro	1,486	1,765	1,118	1,225	1,198	1,225	746	1,225		-
Materials	4,785	1,700	3,488	0	237	0	0	500		500
Misc. rentals				0	1,099	0	1,031	1,100		1,100
	6,271	3,465	4,606	2,925	2,534	2,925	1,777	5,825		2,900
Maberly Hall										
WSIB				0	374	0	53	400		400
Water testing	201	500	216	500	237	500	237	250		(250)
Telephone	1,214	900	1,293	900	1,290	900	751	1,200		300
Caretaker services	7,517	8,000	7,021	8,000	7,244	8,000	1,770	7,600		(400)
Building maintenance	4,438	6,000	6,963	5,000	1,832	5,000	1,437	5,000		-
Contracted services				0	101	0	11	0		-
Materials & supplies	1,012	700	696	700	1,735	100	196	100		-
Mileage				0	141	600	0	150		(450)
Hydro	1,618	2,205	1,171	1,275	1,058	1,275	557	1,275		-
Heating fuel (changed to Propane)	2,902	5,525	3,967	4,900	3,592	4,900	2,681	4,500		(400)
	18,904	23,830	21,327	21,275	17,604	21,275	7,693	20,475		(800)
Glen Tay Rink (Bowes Rink)										
Wages and Benefits				1,000	0	0	0	1,000		1,000
Hydro	541	550	401	450	442	0	223	450		450
Materials & supplies	318	1,500	2,027	4,350	595	0	0	1,000		1,000
Misc. rentals				0	1,027	0	883	1,100		1,100
	859	2,050	2,428	5,800	2,064	0	1,106	3,550		3,550
Ballfields and Parks										
Wages and Benefits	20,374	25,750	24,944	26,000	19,009	26,000	24,252	26,000		-
Contracted services	1,297	8,500	6,182	2,500	0	2,500	1,832	2,500		-
Materials & supplies	1,223	1,000	882	1,000	161	1,000	308	1,000		-
Fairgrounds Rent	1,200	1,200	1,200	1,200	1,200	1,200	600	1,200		-
Miscellaneous rentals	123	1,000	77	1,000	0	1,000	92	1,000		-
	24,217	37,450	33,285	31,700	20,370	31,700	27,084	31,700		-

TAY VALLEY TOWNSHIP								Increase Expense	
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)	
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES
							Sept 30/20		\$
Burgess Hall									
WSIB				0	41	0	15	0	-
Water testing	201	400	216	400	237	400	237	250	(150)
Caretaker services	1,366	2,000	1,574	2,000	1,492	2,000	310	2,000	-
Building maintenance	700	2,000	1,100	2,000	0	2,000	0	2,000	-
Contracted services				0	303	0	40	0	-
Materials & supplies	58	1,000	879	1,000	296	1,000	256	1,000	-
Hydro	2,260	2,425	2,535	2,650	2,230	2,650	1,561	2,650	-
	4,585	7,825	6,304	8,050	4,599	8,050	2,419	7,900	(150)
Recreation Cost-Sharing Agreements									
Perth Recreation Facilities	188,265	190,147	190,147	195,850	193,760	201,700	0	205,734	4,034
Lanark Community Centre	3,981	4,200	4,060	4,200	3,465	4,200	0	4,200	-
	192,246	194,347	194,207	200,050	197,225	205,900	0	209,934	4,034
Total Recreation Facilities	247,082	268,967	262,156	269,800	244,396	269,850	40,079	279,384	9,534
Total Recreation	289,778	307,467	300,799	305,350	272,040	305,400	55,514	312,834	7,434
Libraries -									
Perth Union Library (Cost-sharing agreement)	158,054	162,300	162,908	166,474	166,141	170,840	83,237	174,606	3,766
Lanark Library (Grant and contributions)	3,027	3,100	3,094	3,100	3,100	3,100	3,100	3,100	-
Total Libraries	161,081	165,400	166,002	169,574	169,241	173,940	86,337	177,706	3,766
Social Agency Support -									
Municipal Drug Strategy-TVT/DNE/Perth	0	500	0	500	500	500	0	500	-
Total Social Services	0	500	0	500	500	500	0	500	0
Total Recreation, Cultural & Social Services	450,859	473,367	466,802	475,424	441,781	479,840	141,851	491,040	11,200

TAY VALLEY TOWNSHIP										Increase Expense
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDIT ED	BUDGET		CHANGES
							Sept 30/20			\$
PLANNING & DEVELOPMENT:										
Land-use Planning & Zoning -										
General Planning										
Salaries and benefits	174,846	174,500	167,626	178,250	163,923	182,000	125,084	167,200		(14,800)
Legal services	5,729	5,000	14,911	5,000	8,587	5,000	2,176	5,000		-
Planning services	21,983	500	44,337	1,000	3,602	1,000	551	1,000		-
Cell phone	500	600	450	600	550	600	450	600		-
Advertising	1,141	700	292	700	2,629	700	2,124	700		-
Training	3,155	4,000	4,921	5,000	4,745	5,000	0	5,000		-
GIS services	16,724	18,000	17,271	17,500	17,728	17,500	13,287	17,500		-
Mileage	771	1,000	829	1,000	655	1,000	228	1,000		-
Memberships	699	1,000	1,355	1,000	150	1,000	754	1,000		-
Other	156	500	254	500	356	500	1,985	500		-
	225,703	205,800	252,246	210,550	202,925	214,300	146,639	199,500		(14,800)
LPAT Hearings										
Legal fees	25,510	0	0	0	0	0	0	20,000		20,000
Committee of Adjustment										
Honorariums	1,275	2,000	2,437	1,600	1,500	1,600	225	1,600		-
Training	520	1,000	0	1,400	1,136	1,400	0	1,400		-
Mileage				400	216	400	37	250		(150)
Other	0	400	0	0	99	0	0	0		-
	1,795	3,400	2,437	3,400	2,951	3,400	262	3,250		(150)
Zoning Amendment Applications										
Legal services	246	1,000	440	1,000	153	1,000	0	1,000		-
Advertising	1,948	5,000	1,636	5,000	1,349	5,000	686	5,000		-
	2,194	6,000	2,076	6,000	1,502	6,000	686	6,000		-
Site Plan Applications										
Legal services	9,312	8,000	8,336	8,000	9,403	8,000	1,543	8,000		-
Total Land-use Planning	264,513	223,200	265,094	227,950	216,781	231,700	149,130	236,750		5,050
Agricultural Programs & Services -										
Municipal Drains										
Legal services	0	1,500	0	1,500	0	1,500	0	1,000		(500)
Engineering services	11,486	3,000	1,200	3,000	0	3,000	0	3,000		-
Equipment & operator rentals	834	500	1,196	500	0	500	0	500		-
Other contracted services (includes costs for Drains)	0	500	683	500	1,412	500	889	1,000		500
	12,321	5,500	3,078	5,500	1,412	5,500	889	5,500		-
Tile Drainage -										
Debt payments	9,416	9,500	5,285	5,285	5,285	5,285	5,285	5,285		-
New Tile Drain Loan	0	0	0	0	0	0	0	0		-
	9,416	9,500	5,285	5,285	5,285	5,285	5,285	5,285		-
Total Agricultural Programs & Services	21,736	15,000	8,364	10,785	6,697	10,785	6,174	10,785		-

TAY VALLEY TOWNSHIP										Increase Expense
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDIT ED	BUDGET		CHANGES
							Sept 30/20			\$
Other Planning -										
Economic & Tourism Development										
Grants and contributions	1,000	1,250	1,000	1,250	1,000	1,250	1,000	1,500	1,500	250
Advertising	1,294	1,050	1,017	1,050	2,214	1,050	1,450	1,050	1,050	-
Contracted services	270	1,000	270	1,000	0	1,000	0	500	500	(500)
Membership fees	500	500	219	500	240	500	241	500	500	-
	3,064	3,800	2,505	3,800	3,454	3,800	2,691	3,550	3,550	(250)
Road Closure Applications										
Legal services	8,098	5,000	1,368	5,000	4,664	5,000	3,636	5,000	5,000	-
Advertising	1,424	0	259	0	0	0	0	0	0	-
	9,521	5,000	1,627	5,000	4,664	5,000	3,636	5,000	5,000	-
Septic Consent Comments										
Contracted Services	0	5,000	8,250	10,000	8,100	10,000	0	10,000	10,000	-
	0	5,000	8,250	10,000	8,100	10,000	0	10,000	10,000	-
Miscellaneous Road Activities										
Legal Services	10,631	10,000	33,812	10,000	23,655	10,000	15,145	10,000	10,000	-
Engineering Services	0	0	0	0	0	0	0	0	0	-
Survey Services	0	10,000	4,230	10,000	9,304	10,000	0	10,000	10,000	-
Advertising	0	0	96	0	0	0	0	0	0	-
	10,631	20,000	38,138	20,000	32,959	20,000	15,145	20,000	20,000	-
Subdivision Development										
Tayside Estates	4,528	0	1,476	0	-1,436	0	-38	0	0	-
	4,528	0	1,476	0	-1,436	0	-38	0	0	-
Total Other Planning	27,745	33,800	51,997	38,800	47,741	38,800	21,434	38,550	38,550	(250)
Total Planning & Development	313,994	272,000	325,455	277,535	271,219	281,285	176,738	286,085	286,085	4,800

TAY VALLEY TOWNSHIP								Increase Expense		
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense		
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)		
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET	
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDIT ED	BUDGET	CHANGES	
							Sept 30/20		\$	
TRANSFERS TO RESERVES:										
Contingency	41,634	0	0	73,300	910,213	0	0	0	-	
Office Equipment	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,710	210	
Elections	8,500	8,500	8,500	10,000	10,000	10,000	10,000	10,200	200	
Recreation Progaming	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	-	
South Sherbrooke Fire Department	52,300	102,300	102,300	120,000	120,000	0	0	0	-	
Official Plan / Zoning By-law	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,200	200	
Road Equipment	136,786	131,800	131,800	206,800	322,890	225,000	325,981	229,500	4,500	
Road Construction	287,500	287,500	287,500	287,500	365,000	380,000	380,000	387,600	7,600	
Bridge Construction	129,500	129,500	129,500	129,500	129,500	155,000	155,000	158,100	3,100	
Cemetery	500	500	500	500	500	500	500	500	-	
Maberly Community Hall	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,304	104	
Waste Sites	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,162	62	
Asset Management Plan	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,100	100	
Township Office/Garage	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,710	210	
Burgess Garage/Hall	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,304	104	
Salt Sheds	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,608	208	
Accountability, Transparency & Governance	0	0	0	5,000	5,000	5,000	5,000	5,100	100	
Federal Gas Tax	174,288	177,442	179,411	171,855	361,683	171,855	171,855	179,666	7,811	
New Infrastructure	0	50,000	58,918	50,000	50,000	50,000	50,000	51,000	1,000	
Recreation Capital	11,200	11,200	11,200	25,000	25,000	37,500	37,500	38,250	750	
Mainstreet Reserve	0	0	42,795	0	448	0	249	0	-	
									-	
	904,208	960,742	1,014,424	1,141,455	2,362,234	1,096,855	1,198,085	1,123,114	26,259	

TAY VALLEY TOWNSHIP										Increase Expense		
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense		
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)		
										2020 YTD UNAUDIT ED Sept 30/20	2021 DRAFT BUDGET	BUDGET CHANGES \$
		2017 YEAR END	2018 BUDGET	2018 YEAR END	2019 BUDGET	2019 YEAR END	2020 BUDGET					
CAPITAL PROGRAM:												
MANDATED & COMMITTED PROJECTS												
	Official Plan / Zoning By-Law				1,000	1,430					35,700	
	Long Term Financial Plan -AMP Enhancements (FCM - MAMP)				46,000	5,235						
	Service Delivery Review						30,000		0		30,000	
	Development Charges Study				15,000	26,095						
	OCLIF - Cannabis Grant Expense				10,013	0						
	FCM - Municipalities for Climate Innovation Program (MCIP)				20,826	22,869	0		7,748			
	Main Street Revitalization Funding				42,660	19,960	0		23,532			
	Unopened Road - Younes						25,000		16,058			
	Waste Audit										30,000	
	Community Benefits Study & By-Law						10,000		0		10,000	
	Composition of Council										30,600	
			105,500		135,499	75,589	65,000		47,338		136,300	71,300
ROAD CONSTRUCTION												
	Hanna Road				284,000	164,868						
	Otty Lake Side Road				0	18,536						
	Armstrong Line				0	42						
	Upper Scotch Line Culvert				0	1,323						
	Crozier Road						136,680		121,980			
	Iron Mine Road						147,900		155,323			
	Ritchie Side Road						125,460		81,079			
	Stanleyville Road						76,500		67,637			
	Road Deficiencies Elimination program				60,000	23,144					30,000	
	Christie Lake North Shore Road				1,309,396	540,963	660,000		575,321			
	Allan's Mill Side Road - preservation										81,600	
	Ennis Road - back to gravel										7,650	
	Merkley Road - back to gravel										8,160	
	Upper Scotch Line - reconstruction										496,740	
	Glen Tay Road (Hwy 7 to CR 6) - reconstruction										179,520	
			3,628,490		1,653,396	748,876	1,146,540		1,001,340		803,670	(342,870)
BRIDGE CONSTRUCTION												
	Noonans Side Road Bridge				149,000	136,848						
	6th Concession (Bathurst) Culvert Replacement				60,000	79,852						
	Glen Tay Road Bridge				777,800	600,028						
	Various bridge analyses/repairs				20,000	0						
	Replace guardrails - 5 year project				30,000	21,537	30,000		0		30,000	
	Bolingbroke Bridge				60,000	50,484	1,040,000		502,935			
	Allan's Mill Road - Engineering						23,460		6,163		444,000	
	Gambles Side Road - initial										14,766	
	Second Line Road - initial										23,816	
			608,000		1,096,800	888,749	1,093,460		509,098		512,582	(580,878)
ROAD EQUIPMENT/VEHICLES												
	AVL - GPS Indicators for Plows				25,000	24,915						
	Replace 2000 Sterling Tandem				300,000	303,045	0		733			
	Replace 1998 Cat Backhoe				160,000	142,678						
	Replace 2004 Int'l Tandem						305,000		309,981			
	Replace 2001 Sterling Tandem						305,000		309,981			
	Replace 2004 Ford Ranger						35,000		36,749			
	Tractor with Flail & Boom (new add)										176,800	
	Water Tank										36,400	
	Replace 2006 Sweeper Broom										20,800	
			750,000		485,000	470,638	645,000		657,444		234,000	(411,000)
BUILDINGS												
	Bathurst Garage - Paving in front of sand shed				25,000	16,719						
	Municipal Building - Exterior Siding Repairs				10,000	28,962	15,000		0			
	Glen Tay Garage - Energy Efficient Doors						20,000		19,810			
	Building Condition Assessment										50,000	
	Waste Site Accessibility Ramps (2 GT, 1 SV, 1 Mab)										91,728	
	Council Chambers Accessibility Ramp - fix										4,550	
					35,000	45,681	35,000		19,810		146,278	111,278
RECREATION												
	John Miller Park (parking lot, culvert & signage)				7,500	2,149	0		3,979			
	Solar Farm Trail (site plan, includes trail design & parking)				10,000	14,043	45,000		3,792			
	Rink Board Repair/Replacement				60,000	8,039	40,000		1,491			
	Glen Tay - operating costs for 2020 Jan - March season						4,219		0			
	Recreation Master Plan				10,000	7,741	0		126			
	Baseball Diamonds										5,000	
	Solar Farm Trail - parks plan										25,500	
	Glen Tay Swimming Hole										15,300	
	Maberly Unopened Road Allowance										10,200	
			37,500		87,500	31,972	89,219		9,388		56,000	(33,219)

TAY VALLEY TOWNSHIP								Increase Expense	
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense	
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)	
	2017	2018	2018	2019	2019	2020	2020 YTD	2021 DRAFT	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDIT ED	BUDGET	CHANGES
							Sept 30/20		\$
MINOR CAPITAL									
Land Transferred to Twp. (Survey and legal costs)				10,000	0				
Computers - Staff				39,000	10,058				
Glen Tay Waste Site - Hydro Pole Upgrades				30,000	0				
Computer Server						20,400	0		
Waste Site new wells *provisional - as needed basis								10,000	
Waste Site Glen Tay trees *possible replacement/moving								5,000	
Website Upgrades								18,360	
		17,500	2,639,824	79,000	10,058	20,400	0	33,360	12,960
TOTAL CAPITAL PROGRAM	0	5,146,990	2,639,824	3,572,195	2,271,563	3,094,619	2,244,418	1,922,190	(1,172,429)
LONG TERM DEBT:									
Bolingbrooke Bridge (expires 2046)							0	75,000	75,000
Township Office Building (expires year 2035)	46,686	46,700	46,686	46,700	46,685	46,700	31,509	46,700	-
South Sherbrooke Fire Station (expires year 2036)	16,333	16,400	16,333	16,400	16,333	16,400		16,400	-
Total Long Term Debt	63,018	63,100	63,018	63,100	63,018	63,100	31,509	138,100	75,000
GRAND TOTAL	7,236,338	12,196,035	10,185,363	10,785,258	10,812,973	10,503,713	7,056,117	9,532,682	(971,031)

TAY VALLEY TOWNSHIP									
Requests for 2021 Budget Consideration									
from Outside Agencies									
	2017	2018	2018	2019	2019	2020	2020	2021	2021
BUDGET - Governance - Community Relations (1-01-21-103-00-276)	\$ 21,250	\$ 20,250	\$ 20,250	\$ 15,950	\$ 15,950	\$15,950	\$15,950	\$15,700	\$15,700
	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	Approved	AMOUNTS REQUESTED	Approved
TOTAL REQUESTS	20,200	18,800	18,400	13,500	13,980	17,950	16,125	13,500	-
The Table Community Food Centre	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	
Big Brothers Big Sisters	3,000	3,000	3,000	3,500	3,500	3,500	3,500	3,500	
Municipal Drug Strategy Network Days	200	200	200	0					
Youth Activity Kommittee (YAK)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
Fallbrook Assoc. - (Plus portable toilet @\$250 and staff time to clean up ball field after event)	600	600	600	0					
Lanark County Community Justice Program	1,000	1,000				2,000	1,000	(no reponse rec'd)	
Perth & Smiths Falls District Hospital	4,000	4,000	4,000						
Perth & District Community Foundation (PDCF) - gold sponsor						750	750		
LAWS					200	1,400	200	-	
Perth & District Sports Hall of Fame					300	300	300	(no reponse rec'd)	
Donation in Lieu of Christmas Cards		500	500	500	280	500	500	500	
Branch 244 Perth (banner project)							275		
other	1,600								
death donations	300		600		200		100		
**Remaining Funds for Additional Awards	\$1,050	\$1,450	\$1,850	\$2,450	\$1,970	(\$2,000)	(\$175)	\$2,200	\$15,700
	2017	2018	2018	2019	2019	2020	2020	2021	2021
BUDGET - Governance - Community Relations (1-01-21-103-00-277)					\$0	\$67,944	\$67,944	\$67,944	\$67,944
	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	Approved	AMOUNTS REQUESTED	Approved
TOTAL REQUESTS	\$ -	\$ -	\$ -	\$ -	\$ 67,944	\$ 67,944	\$ 67,944	\$ 67,944	\$ -
Perth & Smiths Falls District Hospital					67,944	67,944	67,944	67,944	
**Remaining Funds for Additional Awards	\$0	\$0	\$0	\$0	(\$67,944)	\$0	\$0	\$0	\$67,944
	2017	2018	2018	2019	2019	2020	2020	2020	2020
BUDGET - Tourism - Grants & Contributions (1-08-88-362-00-276)	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$1,250	\$1,250	\$1,250	\$1,500	\$1,500
	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED
TOTAL REQUESTS	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	1,000	1,000	1,000	1,500	1,500
Perth & District Chamber of Commerce (2020 Membership portion budget allocation see "memberships" - actual request was \$1,500 including membership)	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,500	
Remaining Funds for Additional Awards	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$0	\$0
**Remaining Funds for Additional Awards throughout the year and/or deferred contributions									
<i>Memorial Donations</i>									

TAY VALLEY TOWNSHIP			
FEES & CHARGES PROPOSED CHANGES 2021			
Service		per by-law 2019-046	proposed change
Commissioner of Oath (non-taxpayer)		\$ 25.00	\$25 / First Document \$5 / Additional Document
Shingles		\$100/cubic yard or \$6/bundle	DO NOT ACCEPT - see Council Consideration tab
Consent - Cash in Lieu of Parkland Contribution			
(non-Waterfront)		\$ 300.00	\$ 400.00
(Waterfront)		\$ 500.00	\$ 600.00
Solid Fuel/Wood Heat System/Appliance		\$ 100.00	\$ 125.00
Outdoor Swimming Pool and Enclosure		\$ 100.00	\$ 125.00
Demolition or Removal of Building System		\$ 100.00	\$ 125.00
Site Plan Control Agreement		\$750 (\$250 fee + cost; deposit \$500)	\$900 (\$300 fee + cost; deposit \$600)
Development Agreement		\$650 (\$250 fee + cost; deposit \$400)	\$900 (\$300 fee + cost; deposit \$600)
Road Closing & Sale Policy		\$2,250 (\$250 fee + cost; deposit \$2,000) The Applicant shall submit with the written request a non- refundable \$250 fee and a \$2,000 deposit to cover administrative, legal and land value costs. The Applicant shall also execute an agreement to compensate the Township for any costs over and above the deposit.	\$2,300 (\$300 fee + cost; deposit \$2,000) The Applicant shall submit with the written request a non- refundable \$300 fee and a \$2,000 deposit to cover administrative, legal and land value costs. The Applicant shall also execute an agreement to compensate the Township for any costs over and above the deposit.