



COMMITTEE OF THE WHOLE “SPECIAL” AGENDA

Tuesday, October 26th, 2021
5:30 p.m.
Via GoToMeeting

GoToMeeting: <https://global.gotomeeting.com/join/695477093>

Members of the Public:

Meetings are now be held using GoToMeeting - Video Conferencing. By clicking the link above (allow extra time for downloading the program if it is the first time you have used GoToMeeting on your device), you will be able to see the agenda, see Members of Council and hear the proceedings of the meeting. Please ensure the volume on your device is **on** and **turned up** to hear the meeting. The Public is asked to ensure that their mic and camera buttons are off for the entire meeting.

Video Conference Participation Etiquette

- a meeting via video conference shall never be treated differently than a meeting in person, whereby all attendees shall abide by proper meeting procedure and etiquette;
 - we ask that all public attendees mute their cameras and mics; doing so will eliminate any background noise and create a much more seamless process (for Members only - if/when you wish to speak during the meeting, you will simply unmute your mic and upon completion of your thought, please re-mute)
 - the Chair will call the meeting to order at the time indicated on the agenda;
 - roll call will be completed visually by the Chair;
 - the Chair will then remind all attendees to place their devices on mute
 - as the Chair moves through the agenda, he will call on the appropriate staff person to speak to their reports;
 - we request that you retain your questions until the end of the report, at which time the Chair will ask if anyone has questions;
 - just as during an in-person meeting, members will be required to raise their hand and the Chair will call on you to speak;
 - when the Chair calls a vote, you will raise your hand for the vote in favour and then in opposition, if necessary.
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5:30 p.m. “Special” Committee of the Whole Meeting – Operating Budget

Chair, Reeve Brian Campbell

1. CALL TO ORDER

2. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST AND GENERAL NATURE THEREOF

3. DELEGATIONS & PRESENTATIONS

- i) **2022 Preliminary Budget Summary Presentation – attached, page 4.**
Richard Bennett, Acting Treasurer.

- Narrative
- Operating and Capital Budget Summary
- Levy History
- Assessment Information

- ii) **2022 Operating Budget Presentation and Discussion – attached, page 10.**
Richard Bennett, Acting Treasurer.

- New Initiative/Expenses for Council Consideration
- Impacts on Levy
- Revenues
- Expenditures
- Requests from Outside Agencies

- iii) **2022 Fee Review – attached, page 42.**
Richard Bennett, Acting Treasurer.

5. ADJOURNMENT

DELEGATIONS & PRESENTATIONS

2022 DRAFT OPERATING AND CAPITAL BUDGET

Overview

The Township's Strategic Plan's vision for the future includes "Financial Sustainability". The goal is to have stable tax rates and debt ratios, and be able to fund our desired programs and infrastructure.

The 2022 Draft Budget proposes that the Township provide an increase in the level of services and operations with the addition of two new positions (Community Service Coordinator and Deputy Fire Chief). Some new initiatives have been itemized on a separate list (and are not included in the Draft Budget) for Council's consideration, this can be found on the "Considerations" tab.

Impact to the Taxpayer

The impact of this year's draft budget upon taxpayers proposes a 3.17% tax levy increase. The Township tax rate change will be determined when we receive our assessment role in December.

As shown on the "Summary" page the levy increase of 3.17% is comprised of:

- 0.09% (\$5,600) from an adjustment to the debt financing for the Bolingbrooke Bridge project,
- 0.38% (\$23,169) increase in contributions to reserves, and
- 2.69% (\$162,265) operational increase.

The operational increase can be summarized as follows:

- Community Service Coordinator position	\$ 66,000
- Fire Board – Deputy Chief (our share 46%)	47,000
- Fire Board – Wage & Benefit increase (3.3%) (our share 46%)	3,000
- Fire Board – Other budget increases (our share)	8,000
- Wage & Benefit increase (all departments) (1.5%)	31,000
- Lost revenues (Tax Penalty & Investment Income)	55,000
- Increase in transfers to reserves (2%)	23,000
- Reduction in contribution to Hospital	(33,000)
- Net of all other changes	<u>(9,000)</u>
TOTAL	<u>\$ 191,000</u>

The assessment rate has been frozen again the second year in a row (same amounts as in 2020 and 2021 unless property improvements have occurred). This is due to the government's decision to again postpone phase-in due to COVID-19, resulting in a loss in anticipated revenue for the Township. We do anticipate some increases from new builds and from property improvements. We also anticipate a large reduction in assessment resulting from the appeal that was settled early in 2021. That reduction amounts to an assessment drop of \$26,846,119 which would reduce our tax revenue by \$55,714 based on 2021 tax rates.

The Acting Treasurers estimate (based on prior year assessment growth) would be that the net change to assessment would be a decrease in tax revenue of \$40,000 and a .66% effect on the tax rate. The combined levy increase and assessment decrease could result in the Township tax rate increase being 3.83%

The 3.83% results in an increase of approximately \$52 for a home with an assessed value of \$300,000.

The total 2022 tax requirement of \$6,214,082 is \$191,034 more than was required in 2021. It is important to note that a 1% raise in levy equates to approximately \$60,230 in additional revenues for Tay Valley.

Reading the Budget

For ease of reference, a summary of the increases and decreases has been provided and can be found on the "2022 Budget - Impacts on Levy" which shows the increases and decreases by function (i.e. salary, contracted services, etc.) and on the "2022 Budget – Impacts by Department" which shows the increases and decreases summarized by department and sub-department (i.e. Council then by elections, etc.).

The "Expenses" and "Revenues" details (i.e. line by line) have also been highlighted to reflect the increases, decreases from the prior year's budget.

Capital

The Township's Strategic Plan's vision for the future included "Infrastructure". The goal is to have roads, bridges, trails, buildings, landfills and communications systems that are efficient and well-maintained.

The impact of the current Capital Replacements, as identified in the 10 Year Capital Plan is reflected in the estimated year-end balances of the Township reserves. In order to be sustainable, the Township is required to increase the annual contribution to these reserves or find alternative revenue sources. A listing of all proposed 2022 Capital Projects is found on the "Capital" tab and offers a description of each project.

The 2022 Draft Capital Budget includes \$3,179,373 for infrastructure and asset replacements. The capital and special programs are funded primarily by reserves and grants. All projects should be funded from reserves and grants as long as the contributions to reserves continue as proposed in the 10 Year Capital Plan.

Following the completion of the 2022 Budget process, staff will further review the Replacement Schedules and Asset Management Plan and continue developing the Long Term Financial Plan. This will include reviewing existing policies and identifying any required changes that may be necessary in order to attain sound financial management and to ensure the Township's Asset Management Plan remains compliant. This review will also take into consideration re-assessment, growth, tax rates and analysis of existing tax rates in relation to household income to verify affordability for the taxpayers. The 10 Year Capital Plan will also be reviewed and updated annually. This information will assist the Township in future budget processes.

TAY VALLEY TOWNSHIP		
2022 OPERATING AND CAPITAL BUDGET		
SUMMARY		

[illegible]

		TAY VALLEY TOWNSHIP				
		LEVY HISTORY				
				CHANGE		
			LEVY	\$	%	
		2006	3,073,000	171,000	5.89%	
		2007	3,279,000	206,000	6.70%	
		2008	3,437,000	158,000	4.82%	
		2009	3,659,000	222,000	6.46%	
		2010	3,790,000	131,000	3.58%	
		2011	4,006,000	216,000	5.70%	
		2012	4,237,000	231,000	5.77%	
		2013	4,369,000	132,000	3.12%	
		2014	4,447,700	78,700	1.80%	
		2015*	4,738,655	290,955	6.54%	
		2016**	5,005,109	266,454	5.62%	
		2017***	5,274,761	269,652	5.39%	
		2018****	5,406,203	131,442	2.49%	
		2019	5,591,758	185,555	3.43%	
		2020	5,825,774	234,016	4.19%	
		2021	6,023,048	197,274	3.39%	
		2022	6,214,082	191,034	3.17%	
2015	* includes OPP Contract increase			141,730	3.19%	
		Operational Increase		149,225	3.35%	
2016	** includes OPP Contract increase			210,830	4.45%	
		Operational Increase		55,624	1.16%	
2017	*** includes OPP Contract increase			192,186	3.84%	
		Operational Increase		77,466	1.55%	
2018	**** includes OPP Contract increase			26,502	0.50%	
		Operational Increase		104,940	1.99%	
2019		Operational Increase		4,842	0.09%	
		Reserve/Capital Increase		180,713	3.34%	
2020		Operational Increase		137,781	2.46%	
		Reserve/Capital Increase		180,713	3.23%	
2021		Operational Increase		0	0.00%	
		Reserve/Capital Increase		137887	2.37%	
			Debt Financing	75000	1.29%	
2022		Operational Increase		162,265	2.69%	
		Reserve/Capital Increase		23,169	0.38%	
		Debt Financing		5,600	0.09%	

TAY VALLEY TOWNSHIP					
2022 ASSESSMENT INFORMATION					
Estimated Assessment Increase	0.00%				Estimated
			Estimated	Township	2022
	Property	2021	2022	2021	Taxation
Assessment Class	Code	Assessment	Assessment	Tax Rates	At 2021 Rates
Commercial taxable - Full (No Support)	CT	14,179,245	14,152,545	0.00839954	118,874.87
Commercial taxable - excess land	CU	66,000		0.00839954	0.00
Commercial taxable - vacant land	CX	97,700		0.00839954	0.00
Farm taxable					
English Public	FT	52,462,000	58,312,400	0.00113943	66,442.90
English Separate	FT	4,592,700		0.00113943	0.00
French Public	FT	0		0.00113943	0.00
French Separate	FT	0		0.00113943	0.00
Industrial taxable - Full	IT	1,050,200	1,141,200	0.01153848	13,167.71
Industrial taxable - excess land	IU	43,000		0.01153848	0.00
Industrial taxable - vacant land	IX	48,000		0.01153848	0.00
New Construction Industrial - Full	JT	584,500	698,500	0.01153848	8,059.63
New Construction Industrial - Excess	JU	114,000		0.01153848	0.00
Large Industrial taxable - full	LT	35,454,100	31,404,600	0.01153848	362,361.35
Large Industrial taxable - excess land	LU	90,100		0.01153848	0.00
Multi Residential - English Public	MT	1,039,875	1,107,000	0.00977595	10,821.98
Multi Residential - English Separate	MT	67,125		0.00977595	0.00
Pipeline taxable - Full	PT	455,000	455,000	0.00914846	4,162.55
Residential taxable					
English Public	RT	1,033,787,166	1,160,889,236	0.00455772	5,291,008.09
English Separate	RT	123,114,772		0.00455772	0.00
French Public	RT	3,117,976		0.00455772	0.00
French Separate	RT	2,618,522		0.00455772	0.00
Managed Forest taxable					
English Public	TT	8,445,664	10,447,300	0.00113943	11,903.97
English Separate	TT	718,292		0.00113943	0.00
French Public	TT	21,787		0.00113943	0.00
French Separate	TT	1,095,557		0.00113943	0.00
New Construction Commercial :Full	XT	1,898,600	1,898,600	0.00839954	15,947.37
		1,285,161,881	1,280,506,381		5,902,750.40
Comm PIL Full	CF	406,500		0.00839954	0.00
Comm PIL General	CG	5,426,100	5,832,600	0.00839954	48,991.16
Landfill - PIL Full	HF	61,600	61,600	0.00561716	346.02
Res PIL Full Tenant of Prov	RP	3,700		0.00455772	0.00
Res PIL - General	RG	2,470,900	2,474,600	0.00455772	11,278.53
		8,368,800	8,368,800		60,615.71
		1,293,530,681	1,288,875,181		
EXEMPT		26,799,200	26,846,119		
As per assessment roll		1,320,329,881	1,315,721,300		
					5,963,366.11
					-55,714.12

TAY VALLEY TOWNSHIP		2021
2022 DRAFT BUDGET		Levy
NEW INITIATIVES / EXPENSES FOR COUNCIL'S CONSIDERATION		6,023,048
1	Lost Assessment on Property Taxes/Tax Stabilization Reserve	
	To setup a reserve to help with any lost future assessment - whether that be from reassessment/appeals or from unknown economic impacts	\$30,000 0.50%
	<i>Council is aware that a large appeal was settled in early 2021 which resulted in a Township tax refund of \$118,000 covering the prior 4 years.</i>	
	Converting Gravel Roads to Surface Treatment	
	2 KM of gravel roads to be surface treated	
	<i>This item has been included in the recently approved 10 Year Capital Plan and in the 2022 Capital Budget at an amount of \$244,800.</i>	
	<i>In the recently approved updates for Development Charges, \$72,534 of this cost can be funded from the Development Charge Reserve.</i>	
	Upgrading Un-Assumed Roads	
	<i>This item has not been included in Council Considerations for the 2022 budget year.</i>	
	<i>Since a working group has been established on this topic, it is suggested that it be left until recommendations come forward for Councils consideration</i>	

TAY VALLEY TOWNSHIP		
2022 BUDGET - IMPACTS ON LEVY		
Summary of how each function (i.e. salary, contracted services, materials, etc.) impacts the levy.		
		% Impact on Levy
Levy Increase from 2021 Budget	191,034	3.17%
Operational Expense Increases		
Salaries & Benefits - all departments, including Council, based on Collective Agreement increase of 1.75%, and benefit changes (CPP, EI, WSIB, medical benefits, etc.)	91,693	1.52
Contracted Services - 2022 election, computer support, bridge assessments	49,873	0.83
Miscellaneous - to bring budget in line with actuals	1,745	0.03
Hydro/Natural Gas/Fuel - to bring budget in line with actuals	11,100	0.18
Insurance - increased by 6% from 2021 actuals	7,900	0.13
Advertising - to bring budget in line with actuals	3,100	0.05
Telephone	750	0.01
Conservation Authorities (MVCA, RVCA) - estimated increases of 2%	1,122	0.02
Fire - as per draft budget received	58,773	0.98
Cemetery Maintenance - new this year	10,000	0.17
Perth Library - based on estimate increase @2.2%	3,844	0.06
Total	239,900	3.98
Operational Expense Decreases		
Grants, contributions & donations - Hospital donation reduction	(34,644)	(0.58)
OPP Costing - from OPP Annual Billing Statement.	(9,105)	(0.15)
Supplies & Materials - mainly PW (\$16,150), adjusting closer to actuals, office equipment furniture, etc.	(16,850)	(0.28)
Memberships - to bring budget in line with actuals	(1,165)	(0.02)
Travel & Mileage - to bring budget in line with actuals	(3,000)	(0.05)
Building Repairs & Maintenance	(1,700)	(0.03)
Training, conferences, seminars - to bring budget in line with actuals	(90)	(0.00)
Recreation Cost-Sharing Agreements - Perth 2%, Lanark 0%	(4,134)	(0.07)
Total	(70,688)	(1.17)
Operational Revenue Increases		
Transfer from Reserves for Operations - election & Covid funds to offset POA losses	(72,000)	(1.20)
OMPF - as per notice received Oct 30/20	-	0.00
Fees & Service Charges	(13,127)	(0.22)
Total	(85,127)	(1.41)
Operational Revenue Decreases		
Drainage Superintendent Grant	500	0.01
Livestock Losses - bring in line with actuals - also an in and out (revenue = expenses)	1,000	0.02
WDO Recycling Grant - increased revenue to match 2021 revenues	5,700	0.09
Changes in Other Revenues - Tax Penalties, Investment Income, POA revenue	70,980	1.18
	78,180	1.30
Total Operational Change	162,265	2.69
CAPITAL		
Capital Projects Reduced	1,248,505	20.73
Transfer to Reserves - overall increase to reserves by 2%	23,169	0.38
Capital Grants increased	(276,770)	(4.60)
Transfers from Reserves	(971,735)	(16.13)
Total Capital Change	23,169	0.38
DEBT		
New Financing - new debt payments on Bolingbrooke Bridge project	5,600	0.09
Total Debt Change	5,600	0.09
TOTAL LEVY CHANGE	191,034	3.17

TAY VALLEY TOWNSHIP		
2022 BUDGET - DEPARTMENT IMPACTS ON LEVY		
Summary of how each department impacts the levy.		
		% Impact on Levy
Levy Increase from 2021 Budget	191,034	3.17%
Operational Expense Increases(Decreases)		
Governance		
Council - salaries	1,900	0.03
Elections	35,948	0.60
Community Relations - reduction in Hospital contribution to \$35,000	(34,644)	(0.58)
Volunteer Appreciation, other	6,000	0.10
200th Anniversary - History Bursary - to actually budget this in and out (rev = exp)	-	0.00
Corporate Management		
Admin - mainly salaries but also office furniture & bringing budget to actuals in line	81,005	1.34
Contracted Services - insurance	(2,565)	(0.04)
Computer Services	4,000	0.07
Township Offices - bringing budget to actuals in line	(2,850)	(0.05)
Fire Services		
Fire Board - per proposed budget (addition of Deputy Chief)	58,773	0.98
Police Services		
OPP - per OPP provided statement	(9,105)	(0.15)
Police Services Board	-	0.00
Building Inspection		
Building Inspection Services - allocation of admin assistant from planning	7,865	0.13
Conservation Authorities		
MVCA - estimated 1% increase over 2021 actual	184	0.00
RVCA - estimated 2% increase over 2021 actual	938	0.02
Other Protection Services		
Emergency Management	-	0.00
Civic Addressing - offset by higher revenues for Civic Addressing Fees	1,800	0.03
Animal Control	(1,225)	(0.02)
Livestock Losses - to bring in line with actuals - also matches revenue decrease	(2,000)	(0.03)
Property Safety Enforcement	500	0.01
Septic Inspections - matches revenue increase	5,000	0.08
Septic Re-Inspections Program - to bring in line with actuals	(2,000)	(0.03)
Public Works		
Admin -salaries & benefits, adjustments to insurance and reduction in other contracted services	12,285	0.20
McVeigh Pit	200	0.00
Road Patrol -to bring in line with actuals	(2,000)	(0.03)
Health & Safety	-	0.00
Garage & Yard Maintenance	700	0.01
Vehicle & Equipment Costs - large increase in fuel costs and reduction in insurance	6,713	0.11
Bridges & Culverts - by annual OSIM bridge inspections	4,500	0.07
Roadside Maintenance - plans for large increase in ditching in 2022 (long term benefits to road conditions and future maintenance costs.)	15,695	0.26
Hardtop Maintenance - no crack sealing plans for 2022	(15,250)	(0.25)
Loosetop Maintenance - increased materials for patching & washouts, budgets in line with actuals	11,000	0.18
Traffic Control	1,500	0.02
Winter Control - budget in line with actuals and with new reserve as backup if a severe winter occurs	(25,100)	(0.42)
Streetlighting	50	0.00
Environmental		
Waste Disposal - increased labour (to match staff calc's), adjustments to budgets for monitoring & engineering services (per McIntosh Perry)	(1,915)	(0.03)
Recycling - trucking costs increases in line with fuel increases	14,000	0.23
Health Services		
Cemeteries - new budget item resulting from Provincial pressures for maintenance of abandoned cemeteries, contract services for clean up then annual maintenance	10,000	0.17
Recreation Programs		
Admin - small increase in insurance	-	0.00
Soccer - budgets unchanged from prior year	-	0.00
Hockey - budgets unchanged from prior year	-	0.00
Choir - budgets unchanged from prior year	-	0.00
Karate - budgets unchanged from prior year	-	0.00

Recreation Facilities		
Maberly Rink - <i>contracted services adjust to actuals</i>	(2,000)	(0.03)
Maberly Hall - <i>budgets unchanged from prior year</i>	-	0.00
Glen Tay Rink - <i>budgets unchanged from prior year</i>	-	0.00
Ballfields & Parks - <i>summer students replaced with contracted service</i>	(2,000)	(0.03)
Burgess Hall - <i>budgets unchanged from prior year</i>	-	0.00
Perth Rec Agreement - <i>adjusted to 2% over prior year actual</i>	(4,134)	(0.07)
Lanark Community Centre	-	0.00
Libraries		
Perth - <i>adjusted to 2% over prior year actual</i>	3,844	0.06
Lanark	-	0.00
Municipal Drug Strategy	-	0.00
Planning		
General - <i>allocation of admin assistant to building</i>	(4,900)	(0.08)
OLT Hearings - <i>budgeted from reserves</i>	-	0.00
Committee of Adjustment - <i>budgets unchanged from prior year</i>	-	0.00
Zoning Amendment Applications - <i>budgets unchanged from prior year</i>	-	0.00
Site Plan Applications - <i>budgets unchanged from prior year</i>	-	0.00
Agricultural Program & Services		
Municipal Drains - <i>to bring in line with actuals</i>	(2,000)	(0.03)
Tile Drainage	-	0.00
Other Planning		
Economic Development & Tourism Development	-	0.00
Road Closure Applications - <i>to bring in line with actuals</i>	(1,500)	(0.02)
Septic Consent Applications	-	0.00
Misc. Road Activities	-	0.00
	169,212	2.81
<u>Operational Revenues (Increases)Decreases</u>		
Operational Grants		
Drainage Superintendent - <i>to bring in line with actuals</i>	500	0.01
Livestock Loses - <i>to bring in line with actuals - also matches expense decrease</i>	1,000	0.02
WDO Recycling - <i>to match 2020 actuals</i>	5,700	0.09
OMPF - <i>as per notice received Oct 30/20</i>	-	0.00
Fees & Service Charges - <i>tax certificates and civic addressing - bring budget in line with actuals</i>	(13,127)	(0.22)
Other Revenue - <i>large reductions in Tax Penalties as payments have improved, investment income reduction as bank rates remain low and POA revenue dropped significantly due to COVID (this is offset by a transfer from Covid Reserve).</i>	70,980	1.18
Transfers FROM Reserves	(72,000)	(1.20)
	(6,947)	(0)
TOTAL OPERATIONAL INCREASE/(DECREASE)	162,265	2.69
<u>Capital Increases(Decreases)</u>		
Transfers TO Reserves - <i>to increase reserves contributions by 2%</i>	23,169	0.38
Capital Expenses	(1,248,505)	(20.73)
Capital Grants - <i>one time ICIP grant for Christie Lake NSR completed 2020</i>	276,770	4.60
Transfers FROM Reserves	971,735	16.13
TOTAL CAPITAL INCREASE/(DECREASE)	23,169	0.38
<u>Debt Increases(Decreases)</u>		
Debt Repayment - <i>new debt payments on Bolingbrooke Bridge project</i>	5,600	0.09
TOTAL DEBT INCREASE/(DECREASE)	5,600	0.09
TOTAL LEVY INCREASE(DECREASE)	191,034	3.17

TAY VALLEY TOWNSHIP							Increased Revenue		
2021 OPERATING AND CAPITAL BUDGET							Decreased Revenue		
REVENUES							Revenue = Expense (i.e. in and out)		
	2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES
							SEPT 30/21		\$
TAXES:									
Own-use Taxation:									
Residential	4,869,489	4,976,988	5,026,106	5,192,274	5,279,182	5,398,461	5,376,160	5,380,000	18,461
Non-residential	518,765	554,101	537,682	559,000	439,156	560,000	521,767	522,600	37,400
	5,388,253	5,531,089	5,563,788	5,751,274	5,718,338	5,958,461	5,897,927	5,902,600	55,861
Payments-in-lieu of Taxes:									
Ontario	58,613	47,069	61,616	56,300	65,522	62,000	67,804	67,800	(5,800)
Railroad	15,901	11,400	15,966	16,000	16,229	16,000	16,262	16,200	(200)
Hydro	3,339	2,200	2,196	2,200	2,204	2,200	2,204	2,200	-
	77,853	60,669	79,778	74,500	83,955	80,200	86,270	86,200	(6,000)
	5,466,106	5,591,758	5,643,566	5,825,774	5,802,293	6,038,661	5,984,197	5,988,800	49,861
OPERATING GRANTS:									
Ontario Municipal Partnership Fund	694,300	694,300	684,100	699,100	699,100	704,400	528,300	704,400	-
FCM - Municipal Asset Management Program		26,000	4,188			-			-
Cannabis Grant							5,000	-	-
Other (OCLIF, Canada 150 CIP, Main Street Revitalization)	84,071	10,013	-			-			-
Municipal Disaster Relief Funding	35,088	-	10,986			-			-
Drainage Superintendent	4,947	1,000	568	1,000	563	1,000	286	500	500
FCM - Municipalities for Climate Innovation Program (MCIP)		16,661	18,295	-	6,199	-			-
COVID Safe Restart Grant					240,300		84,154		-
Other Provincial Grants - Modernization			598,304						-
Livestock Losses	1,465	12,000	2,503	12,000	2,280	6,000	2,512	5,000	1,000
WDO Recycling	92,897	86,300	86,338	86,300	99,227	99,300	20,462	93,600	5,700
	912,768	846,274	1,405,282	798,400	1,047,669	810,700	640,714	803,500	7,200
CAPITAL GRANTS:									
DNE Portion of OCIF Joint Project		-		-		-			-
EODP Funding (Community Hub Feasibility Study)	-	-				-			-
Other Provincial Grants (OCIF - Formula Based)	100,555	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-
Other Provincial Grants (OCIF - Joint Application - DNE)	1,224,161	-	19,478			-			-
Other Provincial Grants (ICIP - Christie Lake NS)		1,178,408	442,995	550,000	580,099	-			-
New Debt Financing - Bolingbroke Bridge				1,040,000	-	-			-
Other Provincial Grants - Accessibility						96,278		96,278	-
Inclusive Community Grant							21,616	27,020	(27,020)
RED - Maberly Park								-	-
MMP Grant - Waste Master Plan								20,250	(20,250)
FCM - Building Condition Assessment								-	-
Federal & County Grant - Electric Vehicle								10,000	(10,000)
CCRF - Maberly Outdoor Sports Facility								79,500	(79,500)
ICIP - Forest Trail								95,000	(95,000)
COVID Funds - for Forest Trail								45,000	(45,000)
	1,324,716	1,228,408	512,473	1,640,000	630,099	146,278	71,616	423,048	(276,770)
	2,237,484	2,074,682	1,917,755	2,438,400	1,677,768	956,978	712,329	1,226,548	(269,570)

TAY VALLEY TOWNSHIP				capital items				Increased Revenue	
2021 OPERATING AND CAPITAL BUDGET								Decreased Revenue	
REVENUES								Revenue = Expense (i.e. in and out)	
FEES & SERVICE CHARGES:									
Tax Certificates	8,250	6,000	8,365	6,000	9,410	7,000	9,130	9,000	(2,000)
Zoning Compliance Certificates	600	400	1,025	400	300	400	950	1,000	(600)
Civic Addressing Fees	4,808	3,500	4,277	3,500	5,496	4,000	8,637	8,000	(4,000)
Entrance Permits and Other	1,280	1,200	2,240	1,750	1,280	1,750	5,520	5,000	(3,250)
Waste Disposal Fees and Charges	61,067	70,000	73,867	70,000	62,704	74,000	61,647	75,000	(1,000)
Recreation Program Fees & Activities	32,342	28,000	26,322	28,000	3,779	28,000	7	29,890	(1,890)
Planning & Zoning Fees & Charges	50,819	50,000	67,669	50,000	45,930	65,613	59,813	66,000	(387)
Tile Drainage	5,285	5,285	5,285	5,285	5,285	5,285	5,285	5,285	-
	164,451	164,385	189,050	164,935	134,184	186,048	150,989	199,175	(13,127)
OTHER REVENUE:									
Building Permit Fees	82,878	85,000	70,867	85,000	54,342	75,000	115,770	85,000	(10,000)
Septic Permits	34,615	35,000	32,255	35,000	47,060	35,000	63,323	40,000	(5,000)
Refreshment Vehicle Licences	300	300	300	300	600	600	600	600	-
Tax Penalties	115,159	120,000	113,275	115,000	49,881	115,000	63,631	90,000	25,000
Burgess Garage Land Lease-Communications Tower	3,616	3,600	3,616	3,600	3,355	3,600	2,712	3,600	-
False Alarm Fees							500	-	-
Investment Income	150,220	95,500	174,467	95,500	90,786	100,000	45,641	70,000	30,000
Equipment Sales		-	31,390	-	18,104	-	2,633	-	-
Pits & Quarries Royalties	2,262	2,000	1,785	2,000	2,464	2,000	2,304	2,000	-
Land Sales	8,917	-	-	-	12,245	-	12,437	-	-
Federal Gas Tax	177,442	171,855	352,601	171,855	171,855	179,666	352,385	179,666	-
Other	13,284	10,000	8,595	10,000	10,250	10,000	5,518	10,000	-
200th Anniversary Sales	1,500	-	3,570	-	361	-	825	-	-
History Scholarship					1,000	1,000	1,000	1,000	-
Commissioner of Oath	465	500	193	500	368	500	85	250	250
Tax Sale Cost Recoveries	9,801	5,000	11,209	5,000	4,645	5,000	14,995	5,000	-
OPP - RIDE Program	6,698	6,630	6,630	6,630	6,204	6,630	6,435	6,500	130
Court Security Costs					5,878		1,441	1,500	(1,500)
OPP Service Charges	3,319	5,000	25	5,000	9,920	5,000	3,391	5,000	-
Provincial Offences Act (POA)	59,277	60,000	50,387	60,000	12,021	52,000	9,291	20,000	32,000
Dog Licenses, Fines, etc.	1,090	600	991	600	555	600	462	500	100
Livestock cost recovery	60	500	90	500	90	250	180	250	-
Vehicle & Equipment Rentals	10,935	8,500	7,363	-	-	-	-	-	-
Recycling Sales	27,763	20,000	22,236	11,000	18,596	11,000	5,530	11,000	-
Community Hall Rentals	2,940	2,500	3,549	2,500	340	2,500		2,500	-
Septic Consent Comments	10,650	10,000	10,175	10,000	5,550	10,000	9,725	10,000	-
	723,192	642,485	905,569	619,985	526,470	615,346	720,813	544,366	70,980
TRANSFERS FROM RESERVES - Operating Budget									
ELECTION RESERVE								40,000	(40,000)
CONTINGENCY RESERVE - OLT Hearings						20,000		20,000	-
COVID RESERVE								32,000	(32,000)
	0	0	0	0	0	20,000	0	92,000	(72,000)

TAY VALLEY TOWNSHIP			capital items				Increased Revenue	
2021 OPERATING AND CAPITAL BUDGET							Decreased Revenue	
REVENUES							Revenue = Expense (i.e. in and out)	
TRANSFERS FROM RESERVES:								
CONTINGENCY RESERVE								
	prior year deficit missed	-	360			-		-
	Composition of Council					30,600		30,600
	Building Condition Assessment					20,000		20,000
	Website Upgrades					18,360		18,360
	Waste Audit					30,000	7,500	22,500
	Weigh Scales & Software						60,000	(60,000)
	Contingency - tax reduction	25,000	25,000			-		-
	Hospital Contribution	-	67,944			-		-
	Service Delivery Review			30,000	2,587	30,000		30,000
	Tractor with Flail & Boom (new add)					168,667		168,667
	Inclusive Community Project						2,980	(2,980)
	Councillor Technology						7,500	(7,500)
	Tax Acct. Access Software						29,500	(29,500)
	AMP Software						35,000	(35,000)
	Automatic Transfer Switch for Generator						11,600	(11,600)
		-	25,000	93,304	30,000	2,587	297,627	-
								154,080
								143,547
OFFICE EQUIPMENT RESERVE								
	Office Computer Replacements	39,000	10,057			-		-
	Computer Server			20,400	-	-		-
		-	39,000	10,057	20,400	-	-	-
OFFICE/GARAGE RESERVE								
	Municipal Office Building - Exterior Siding Repairs	10,000	28,962	15,000	0	-		-
	Glen Tay Garage - Energy Efficient Doors			20,000	29,540	-		-
	Bathurst Garage - Paving in front of sand shed	25,000	16,719			-		-
		-	35,000	45,681	35,000	29,540	-	-
RECREATION CAPITAL RESERVE								
	Recreation Master Plan	-	10,000	7,741	-	5,410	-	-
	Glen Tay Swimming Hole					15,300	11,475	3,825
	Glen Tay Rink			40,000	-	-		-
	Solar Farm Trail (site plan, includes trail design & parking)	-	10,000	-	8,550	-		-
	Forest Trail						9,880	(9,880)
	Maberly Outdoor Sports Facility						12,863	(12,863)
		-	20,000	7,741	48,550	5,410	15,300	-
								34,218
								(18,918)
RECREATION FUNDRAISING RESERVE								
	Glen Tay Rink - operating costs			4,219	-	-		-
	Forest Trail						3,000	(3,000)
		-	-	-	4,219	-	-	3,000
								(3,000)
WASTE SITE RESERVE								
	Waste Site new wells *provisional - as needed basis					10,000	10,000	-
	Waste Site Glen Tay trees *possible replacement/moving					5,000	5,000	-
	Waste Costs	-	13,535			-		-
	Waste Site Limits & Final Cover						30,000	(30,000)
		-	30,000	13,535	-	-	15,000	-
								45,000
								(30,000)

	TAY VALLEY TOWNSHIP				capital items				Increased Revenue
	2021 OPERATING AND CAPITAL BUDGET								Decreased Revenue
	REVENUES							Revenue = Expense (i.e. in and out)	
	SPECIAL CONTINGENCY RESERVE								
	Rink Board Repair/Replacement	60,000	8,039			-			-
	Pay Equity							40,800	(40,800)
	Harrasment Policy Update							10,000	(10,000)
	Waste Site Limits & Final Cover							10,000	(10,000)
	CBO Vehicle (electric)							35,700	(35,700)
		-	60,000	8,039	-	-	-	96,500	(96,500)
	OFFICIAL PLAN/ZONING BYLAW RESERVE								
	Official Plan Review	1,000	1,430			31,200		22,500	8,700
		-	1,000	1,430	-	-	31,200	-	22,500
	NEW INFRASTRUCTURE RESERVE								
	Tandems					100,000	-		-
		-	-	-	-	100,000	-	-	-
	ROAD EQUIPMENT RESERVE								
	Replace 2000 Sterling Tandem	300,000	302,630			-			-
	Replace 1998 Cat Backhoe	160,000	142,678			-			-
	AVL - GPS Indicators for Plows	25,000	24,915			-			-
	Water Tank					50,000		39,500	10,500
	Sweeper Broom Replacement					20,800			20,800
	Replace 2004 Int'l Tandem			305,000	309,981	-			-
	Replace 2001 Sterling Tandem			305,000	309,981	-			-
	Replace 2004 Ford Ranger			35,000	36,749	-			-
	Grader (replace 2007 Volvo)							402,900	(402,900)
	Emergency Trailer (Closed in)							12,750	(12,750)
		-	485,000	470,223	645,000	656,711	70,800	-	455,150
	ROAD CONSTRUCTION RESERVE								
	Deficiencies Elimination Program	60,000	23,144			30,000		30,000	-
	Hanna Road	284,000	164,868			-			-
	Christie Lake North Shore Road	80,988	47,967	110,000	128,206	-			-
	Croizier Road			82,008	82,223	-			-
	Iron Mine Road			88,740	113,544	-			-
	Ritchie Side Road			75,276	38,632	-			-
	Stanleyville Road			1,716	369	-			-
	Allan's Side Road - preservation					81,600			81,600
	Ennis Road - back to gravel					7,650			7,650
	Merkley Road - back to gravel					8,160			8,160
	Upper Scotch Line - reconstruction					267,074			267,074
	Glen Tay Road (Hwy 7 to CR 6) - reconstruction					104,520			104,520
	Road Condition Assessment							16,830	(16,830)
	Anglican Church Road							143,820	(143,820)
	Cameron Side Road							333,910	(333,910)
	Zealand Road (Culvert)							47,000	(47,000)
	Glen Tay Road (CR5 to CR10)							174,420	(174,420)
	Harper Road (Shouldering)							35,000	(35,000)
	Gravel to Surface Treatment							172,266	(172,266)
		-	424,988	235,979	357,740	362,974	499,004	-	953,246
									(454,242)

	TAY VALLEY TOWNSHIP				capital items				Increased Revenue
	2021 OPERATING AND CAPITAL BUDGET								Decreased Revenue
	REVENUES								Revenue = Expense (i.e. in and out)
	BRIDGE CONSTRUCTION RESERVE								
	Replace guardrails - 5 year project	30,000	21,537	30,000	402	30,000			30,000
	Noonan Side Road Bridge	149,000	136,848			-			-
	Bolingbroke Bridge (replacement design)	60,000	50,484		39,330	-			-
	6th Concession (Bathurst) Culvert Replacement	60,000	79,852			-			-
	Second Line Road					33,660		266,000	(232,340)
	Allan's Mill Bridge			23,460	16,230	444,000			444,000
	Glen Tay Rd Open Footing Culvert - engineering							10,200	(10,200)
	5th Concession Culvert Replacement							71,400	(71,400)
		-	319,000	288,721	53,460	55,962	507,660	-	347,600
									160,060
	FEDERAL GAS TAX RESERVE								
	Upper Scotch Line - reconstruction					179,666			179,666
	Croizier Road				54,672				-
	Iron Mine Road				65,744				-
	Ritchie Side Road				43,600				-
	Stanleyville Road				24,784				-
	Glen Tay Road Bridge	777,800	600,028	188,800	-	-			-
	Cameron Side Road							300,000	(300,000)
		-	777,800	600,028	188,800	188,800	179,666	-	300,000
									(120,334)
	ASSET MANAGEMENT RESERVE								
	Building Condition Assessment					30,000			30,000
	FCM - MAMP GRANT 20% - LRFP & Roads Condition	20,000	1,048			-			-
		-	20,000	1,048	-	-	30,000	-	30,000
	CASH IN LIEU OF PARKLAND RESERVE								
	Solar Farm Trail (parks plan)					12,750			12,750
	Maberly Outdoor Sports Facility					10,200		7,500	2,700
	John Miller Park (parking lot, culvert & signage)	7,500	2,149		6,971	-			-
	Land Transferred to Twp. (survey and legal costs) Solar	10,000	14,043			-			-
		-	17,500	16,192	-	6,971	22,950	-	7,500
									15,450

	TAY VALLEY TOWNSHIP			capital items					Increased Revenue
	2021 OPERATING AND CAPITAL BUDGET								Decreased Revenue
	REVENUES								Revenue = Expense (i.e. in and out)
	DEVELOPMENT CHARGE RESERVE								
	Prior Years DC's not allocated	-	199,000						-
	Development Charges Study & By-Law	15,000	26,095						-
	Solar Farm Trail (parks plan)					12,750			12,750
	Tractor with Flail & Boom (new add)					8,133			8,133
	Glen Tay Road (Hwy 7 to CR 6) - reconstruction					75,000			75,000
	Official Plan Review					4,500	7,500		(3,000)
	Community Benefits Study & By-Law			10,000	-	10,000			10,000
	Unopened Road - Younes			25,000	16,058	-			-
	Solar Farm Trail (site plan, includes trail design & parking)			36,450	-	-			-
	Waste Master Plan						2,250		(2,250)
	Cameron Side Rd						75,990		(75,990)
	Gravel to Surface Treatment						72,534		(72,534)
	Fire Pumper Truck (Joint)						54,000		(54,000)
	Deputy Chief Vehicle						27,000		(27,000)
	Pumper Truck (South Sherbrooke)						50,000		(50,000)
	Forest Trail						42,120		(42,120)
	Maberly Outdoor Sports Facility						6,137		(6,137)
		-	15,000	225,095	71,450	16,058	110,383	-	337,531 (227,148)
	OTHER RESERVES:								
	South Sherbrooke Fire			120,000	-		-		-
	Recreation Program					5,000			5,000
	Accountability & Transparency					10,000			-
	Main Street Revitalization Funding Project	42,660	19,960	-		23,532	-		-
	Unfinanced Capital Outlay					1,500,000			-
		-	42,660	139,960	-	1,533,532	5,000	-	5,000
	SUBTOTAL FROM RESERVES			-	2,311,948	2,157,033	1,454,619	2,958,545	1,784,590 - 2,756,325 (971,735)
	TOTAL REVENUES			8,591,234	10,785,258	10,812,973	10,503,713	11,099,260	9,581,623 7,568,328 10,715,214 (1,133,591)

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET DETAILED EXPENDITURES							Increase Expense Decrease Expense Revenue = Expense (i.e. in and out)			
	2018 YEAR END	2019 BUDGET	2019 YEAR END	2020 BUDGET	2020 YEAR END	2021 BUDGET	2021 YTD UNAUDITED SEPT 30/21	2022 DRAFT BUDGET	BUDGET CHANGES \$	PERCENT. CHANGE %
GENERAL GOVERNMENT:										
Governance -										
Council										
Honorariums & benefits	127,197	142,606	142,217	144,000	144,459	146,100	109,000	149,000	2,900	
Training, seminars & conferences	13,578	20,000	6,058	20,000	2,725	9,000	407	9,000	-	
Travel Expenses, mileage	4,476	6,000	5,304	6,000	1,804	6,000	791	5,000	(1,000)	
Contracted Services (Integrity Comm. Closed Meeting Invest)	12,367	2,500	799	2,500	19,378	2,500	814	2,500	-	
Supplies, materials, cell phone, internet	6,236	5,000	12,019	7,000	7,881	7,000	4,430	7,000	-	
	163,855	176,106	166,397	179,500	176,246	170,600	115,442	172,500	1,900	1.11%
Elections										
Contracted services	19,007	1,350	1,745	1,552	1,552	1,552	1,679	30,000	28,448	
Advertising	2,334	0	0	0	0	0		4,000	4,000	
Other	1,405	2,500	0	2,500	0	2,500	1,006	6,000	3,500	
	22,746	3,850	1,745	4,052	1,552	4,052	2,685	40,000	35,948	
Community Relations										
Grants, contributions & donations	18,400	15,950	13,980	15,950	16,625	15,700	13,369	15,000	(700)	
Hospital contribution			67,944	67,944	67,944	67,944	67,944	35,000	(32,944)	
Promotional Materials, advertising	7,371	5,000	7,489	5,000	3,701	5,000	1,607	4,000	(1,000)	
	25,771	20,950	89,413	88,894	88,270	88,644	82,921	54,000	(34,644)	(39.08%)
Appreciation Dinners										
Food & other supplies	8,221	1,000	1,010	1,000	1,154	1,000	0	7,000	6,000	
200th Anniversary Bursary										
Bursary & Transfer	6,575	0	3,250	0	1,751	1,000	1,000	1,000	-	
Total Governance	227,168	201,906	261,815	273,446	268,973	265,296	202,048	274,500	9,204	3.47%
Corporate Management -										
Administration										
Salaries & benefits	664,254	611,200	555,086	624,000	620,279	642,350	333,907	732,000	89,650	
Office supplies, materials & equipment	20,018	13,000	11,415	13,000	12,704	15,000	9,715	14,000	(1,000)	
Phones, fax and courier	6,822	6,450	5,227	6,450	7,311	6,450	4,821	7,000	550	
Postage	15,005	16,000	10,616	16,000	23,417	16,000	15,250	17,000	1,000	
Advertising	3,323	7,000	8,253	7,000	2,564	7,000	3,688	5,000	(2,000)	
Travel expenses, mileage	1,294	2,000	656	2,000	409	2,000	137	1,000	(1,000)	
Photocopier & other equipment maintenance	7,882	11,000	13,598	11,000	7,974	11,000	5,883	10,000	(1,000)	
Training, seminars & conferences	12,277	13,500	14,068	13,500	1,429	13,500	2,187	10,000	(3,500)	
Association memberships & subscriptions	6,826	8,000	8,672	8,400	7,743	9,665	6,447	8,500	(1,165)	
Bad debts & tax write-off allowance	-147	2,500	5,421	2,500	261	2,500		1,000	(1,500)	
GIS services	3,389	3,400	3,641	3,400	3,436	3,400	2,883	3,500	100	
Bank charges	6,034	4,500	6,014	4,500	7,045	6,000	5,264	6,500	500	
Other contracted services	2,317	0	29,857	0	3,095	3,400	56,724	3,500	100	
Other expenses			225	0	2,329	2,230	2,241	2,500	270	
COVID expenses					28,884		44,288	0	-	
	749,295	698,550	672,749	711,750	728,881	740,495	493,435	821,500	81,005	10.94%

TAY VALLEY TOWNSHIP									Increase Expense		
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense		
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
		2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
								SEPT 30/21		\$	%
Contracted Services											
	Legal	155,188	10,000	66,745	60,000	36,053	55,115	20,820	50,000	(5,115)	
	Audit & financial	17,976	17,000	19,385	17,000	16,607	17,000	8,650	17,000	-	
	Other	3,399	4,000	4,542	4,000	4,672	4,000	592	4,500	500	
	Insurance	29,436	27,500	24,405	27,650	33,130	39,750	39,444	41,800	2,050	
		205,999	58,500	115,077	108,650	90,463	115,865	69,506	113,300	(2,565)	(2.21%)
Computer Services											
	Maintenance, support & licenses, backup server	28,374	28,000	35,492	28,000	32,480	28,000	28,013	32,000	4,000	
	Website maintenance & support	7,893	7,500	7,399	7,500	6,869	7,500	7,483	7,500	-	
	Internet	3,052	3,500	3,052	3,500	2,798	3,500	1,535	3,500	-	
	Misc. hardware and software	0	2,000	9,366	2,000	13,213	2,000	3,379	2,000	-	
		39,319	41,000	55,309	41,000	55,360	41,000	40,408	45,000	4,000	9.76%
Township Office Building											
	Labour	35	1,000	368	1,000	49	1,000	138	500	(500)	
	Security services	806	1,000	806	1,000	806	850	739	850	-	
	Water testing	298	500	237	500	315	400	158	400	-	
	Caretaker services	10,085	14,000	12,818	14,000	11,957	14,000	8,819	12,000	(2,000)	
	Repairs, maintenance & other	23,312	10,000	6,910	10,000	9,085	10,000	2,715	10,000	-	
	Rug rentals	3,445	3,700	3,169	3,700	1,203	3,700	1,129	3,500	(200)	
	Grounds maintenance	597	500	301	500		500		2,000	1,500	
	Hydro	5,207	5,900	5,116	5,900	4,072	5,900	3,427	5,000	(900)	
	Natural gas	3,392	4,250	3,182	4,250	2,857	4,250	2,088	3,500	(750)	
	Other	6,011	0	982	0	1,216	1,000	1,585	1,000	-	
		53,188	40,850	33,889	40,850	31,561	41,600	20,798	38,750	(2,850)	(6.85%)
**	Land sale for tax arrears**	4,697	5,000	13,360	5,000	5,392	5,000	13,506	5,000	-	
	Records Management (RM)										
	RM Initiatives	305	350	305	350	356	350	356	350	-	
Total Corporate Management											
		1,052,804	844,250	890,689	907,600	912,013	944,310	638,009	1,023,900	79,590	8.43%
Total General Government											
		1,279,972	1,046,156	1,152,504	1,181,046	1,180,986	1,209,606	840,057	1,298,400	88,794	7.34%

TAY VALLEY TOWNSHIP									Increase Expense		
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense		
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
							2021 YTD	2022 DRAFT	BUDGET	PERCENT.	
							UNAUDITED		CHANGES		
							SEPT 30/21	BUDGET	\$	%	
			2018	2019	2019	2020	2020	2021			
			YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET			
PROTECTION SERVICES:											
Fire Services -											

TAY VALLEY TOWNSHIP								Increase Expense					
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense					
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)					
				2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
				YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
										SEPT 30/21		\$	%
**	Civic Addressing												
			Labour	7,654	6,500	1,481	6,500	3,721	3,000	5,339	4,300	1,300	
			Materials	667	500	105	500	945	500	2,536	1,000	500	
				8,321	7,000	1,586	7,000	4,667	3,500	7,875	5,300	1,800	51.43%
**	Risk Management Officer (Source Water)			0	3,000	0	3,000	0	0	0	0	-	
	Animal Control												
			WSIB			239	0	216	275	106	275	-	
			Animal Control Officer	7,246	8,000	7,879	8,000	7,210	7,725	5,314	7,500	(225)	
			Animal pound services	1,832	3,000	2,137	3,000	1,984	3,000	1,679	2,000	(1,000)	
			Mileage	271	800	405	800	343	800	255	800	-	
			Insurance and other	875	1,000	801	1,000	813	1,000	821	1,000	-	
				10,224	12,800	11,461	12,800	10,566	12,800	8,176	11,575	(1,225)	(9.57%)
**	Livestock Losses												
			Loss compensation	1,465	12,000	2,503	12,000	2,280	6,000	2,512	5,000	(1,000)	
			Livestock valuator	79	2,000	260	2,000	520	1,900		1,000	(900)	
			Mileage			96	0	154	100		100	-	
			Supplies	0	100	0	100		100		0	(100)	
				1,545	14,100	2,859	14,100	2,954	8,100	2,512	6,100	(2,000)	(24.69%)
	Property Safety Enforcement / By-Law Enforcement			2,841	4,000	4,356	4,000	4,917	4,000	4,130	4,500	500	12.50%
	Source Water Protection			12,891	0		0		0			-	
**	Septic Inspections			37,415	35,000	34,830	35,000	41,800	35,000	0	40,000	5,000	14.29%
**	Septic Re-inspection Program			13,244	15,000	10,070	15,000	11,780	15,000	0	13,000	(2,000)	(13.33%)
Total Other Protection Services				134,248	92,400	67,030	92,400	77,499	79,900	23,210	81,975	2,075	2.60%
Total Protection Services				2,023,914	1,895,368	1,992,371	1,960,718	1,925,399	1,988,975	982,994	2,049,705	60,730	3.05%

TAY VALLEY TOWNSHIP									Increase Expense		
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense		
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
		2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
		YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
								SEPT 30/21		\$	%
TRANSPORTATION SERVICES:											
Public Works Overhead -											
Public Works Administration											
	Administration										
	Salaries & benefits	290,389	304,700	304,012	345,000	300,361	345,000	237,367	350,000	5,000	
	Legal services				0	1,232	0	0		-	
	Cell phones	6,286	6,200	6,544	6,200	6,090	6,200	3,234	6,200	-	
	Advertising	2,277	1,300	1,956	1,100	2,463	1,100	401	1,100	-	
	Training, seminars & conferences	10,458	9,000	5,911	9,000	4,608	9,000	3,262	9,000	-	
	GIS	2,290	2,400	2,825	2,400	2,512	2,400	2,021	3,000	600	
	Other Contracted Services	10,756	5,500	8,989	10,100	6,967	10,150	6,228	7,000	(3,150)	
	Mileage			208	0	306	200	82	200	-	
	Association memberships	1,717	1,750	1,912	1,750	2,270	2,100	358	2,300	200	
	Other	2,472	3,000	787	1,000	2,403	1,000	226	1,000	-	
	Insurance - property, liability, etc.	17,807	18,000	16,152	23,200	18,638	22,365	30,161	32,000	9,635	
		344,451	351,850	349,296	399,750	347,849	399,515	283,339	411,800	12,285	3.07%
McVeigh Gravel Pit Operations											
	Labour	134	250	86	200	67	200	0	200	-	
	Licence	344	200	0	200	358	200	0	400	200	
		478	450	86	400	425	400	0	600	200	50.00%
Roads Patrol											
		11,218	15,000	7,473	10,000	6,114	10,000	3,745	8,000	(2,000)	(20.00%)
Health & Safety Equipment											
		7,458	7,000	7,369	7,000	6,331	7,500	5,194	7,500	-	0.00%
Total Public Works Administration											
		363,605	374,300	364,224	417,150	360,719	417,415	292,278	427,900	10,485	2.51%
Garages & Yards Maintenance											
Bathurst (Glen Tay) Garage											
	Labour	8,848	8,000	7,053	7,000	7,496	7,000	7,343	8,000	1,000	
	Telephone	695	750	697	0	25	0			-	
	Building repairs & maintenance	528	5,000	8,661	5,000	2,242	5,000	543	4,000	(1,000)	
	Other contracted services			337	0	642	0		0	-	
	Shop supplies & small tools	1,738	2,000	3,508	2,000	3,638	2,500	2,819	2,500	-	
	Hydro	5,207	5,900	5,116	3,900	4,072	3,900	3,427	3,900	-	
	Natural gas	3,392	4,250	3,182	4,250	2,857	3,200	2,088	3,200	-	
	Other	179	300	680	300	743	300	1,679	1,000	700	
		20,587	26,200	29,234	22,450	21,715	21,900	17,899	22,600	700	3.20%

TAY VALLEY TOWNSHIP										Increase Expense	
2021 OPERATING AND CAPITAL BUDGET										Decrease Expense	
DETAILED EXPENDITURES										Revenue = Expense (i.e. in and out)	
		2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
								SEPT 30/21		\$	%
	Burgess Garage										
	Labour	5,891	4,500	5,898	5,000	5,999	5,000	4,081	7,000	2,000	
	Telephone	695	750	697	0	681	0			-	
	Building repairs & maintenance	5,711	6,000	2,075	6,000	883	6,000	127	4,000	(2,000)	
	Other contracted services			1,992	0	11	0			-	
	Shop supplies & small tools	552	500	1,447	800	1,756	1,500	1,059	1,500	-	
	Hydro	2,535	2,450	2,383	2,450	1,913	2,450	1,630	2,450	-	
	Heating fuel	8,829	6,500	6,601	6,500	6,194	6,500	4,448	6,500	-	
	Other	106	200	235	200	348	200	131	200	-	
		24,319	20,900	21,328	20,950	17,785	21,650	11,476	21,650	-	0.00%
	Sherbrooke Garage										
	Labour	553	600	1,648	600	168	600	252	600	-	
	Telephone	0	0	0	0		0			-	
	Building repairs & maintenance	2,047	2,000	728	1,000	7	1,000		1,000	-	
	Other contracted services			10	0	11	0			-	
	Hydro	1,064	1,200	1,284	1,200	547	1,200	215	1,200	-	
	Heating fuel	0	0	0	0		0			-	
		3,664	3,800	3,670	2,800	734	2,800	467	2,800	-	0.00%
	Total Garages & Yards Maintenance	48,569	50,900	54,232	46,200	40,233	46,350	29,842	47,050	700	1.51%
	Vehicles & Equipment Maintenance										
	Labour	23,506	20,900	23,392	17,900	23,505	17,237	16,184	24,900	7,663	
	Other Contracted Services	1,165	1,000	528	1,000	227	1,000	702	1,000	-	
	Fuel	102,412	99,000	82,408	83,300	65,367	77,600	61,703	90,300	12,700	
	Oil, lubricants, coolant, etc.	2,091	3,500	1,263	2,500	1,311	2,500	918	2,500	-	
	Fleet licences	12,421	14,500	12,389	14,500	12,237	14,500	12,419	13,500	(1,000)	
	Repair parts	20,740	19,650	22,401	36,300	17,870	24,200	4,650	23,300	(900)	
	Garage time & materials	108,864	70,850	90,159	64,800	97,628	82,550	26,235	74,900	(7,650)	
	Blades & cutting edges	4,288	7,500	2,874	5,000	9,375	5,000	3,778	5,000	-	
	Other	528	0	40	0	31	0	0	0	-	
	Minor equipment & tools	0	1,500	1,363	1,500	1,155	1,500	0	1,500	-	
	Insurance	10,625	10,625	8,533	10,800	10,078	12,100	7,502	8,000	(4,100)	
	Total Vehicles & Equipment Maintenance	286,639	249,025	245,350	237,600	238,784	238,187	134,092	244,900	6,713	2.82%
	Total Public Works Overhead	698,814	674,225	663,806	700,950	639,735	701,952	456,212	719,850	17,898	2.55%

TAY VALLEY TOWNSHIP								Increase Expense			
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense			
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
		2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
		YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
								SEPT 30/21		\$	%
Roadways Maintenance -											
Bridges & Culverts											
	Bridge & Culvert Maintenance										
	Labour	7,790	11,000	8,622	8,000	6,633	8,000	9,318	10,000	2,000	
	Engineering fees	0	0	0	10,000	9,525	0		9,600	9,600	
	Materials	8,683	15,000	13,105	15,000	16,602	25,000	25,376	18,400	(6,600)	
		16,473	26,000	21,727	33,000	32,760	33,000	34,694	38,000	5,000	15.15%
	Water Level Control										
	Labour	3,657	6,000	3,402	5,000	1,662	5,000	1,685	4,000	(1,000)	
	Equipment rentals	0	300	0	300		300		300		
	Contracted services	2,199	4,000	5,850	4,000	5,402	5,000	3,132	5,500	500	
	Materials	71	500	1,334	500		500	390	500	-	
		5,927	10,800	10,586	9,800	7,063	10,800	5,206	10,300	(500)	(4.63%)
	Total Bridges & Culverts	22,400	36,800	32,313	42,800	39,823	43,800	39,900	48,300	4,500	10.27%
Roadside Maintenance											
	Mowing										
	Labour	0	300	0	0		20,370	3,405	10,000	(10,370)	
	Equipment & operator rentals	9,311	10,000	9,389	10,000	9,311	0		-	-	
		9,311	10,300	9,389	10,000	9,311	20,370	3,405	10,000	(10,370)	(50.91%)
	Brushing										
	Labour	12,212	14,000	16,148	14,000	19,132	10,000	20,031	20,000	10,000	
	Equipment rentals	36,545	35,000	25,133	35,000	21,241	11,935	4,528	15,000	3,065	
		48,757	49,000	41,281	49,000	40,373	21,935	24,560	35,000	13,065	59.56%
	Ditching										
	Labour	4,925	4,000	6,259	6,000	14,522	12,000	12,048	18,000	6,000	
	Equipment rentals	0	0	0	0		0		-	-	
	Contracted Services	0	3,000	0	3,000	2,508	5,000		12,000	7,000	
		4,925	7,000	6,259	9,000	17,031	17,000	12,048	30,000	13,000	76.47%
	Litter Pick-up										
	Labour	2,343	2,750	730	1,500	571	1,000	1,167	1,000	-	0.00%
	Total Roadside Maintenance	65,336	69,050	57,659	69,500	67,285	60,305	41,179	76,000	15,695	26.03%

TAY VALLEY TOWNSHIP								Increase Expense				
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense				
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)				
			2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
			YEAR END	BUDGET	YEA R END	BUDGET	YEAR END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
									SEPT 30/21		\$	%
Hardtop Maintenance												
	Paved Road Crack Sealing											
	Contracted Services		0	0		0	0	15,000	13,950	0	(15,000)	(100.00%)
	Line Painting											
	Contracted services		10,559	16,000	17,386	18,000	19,716	22,100	21,743	22,100	-	
			10,559	16,000	17,386	18,000	19,716	22,100	21,743	22,100	-	0.00%
	Street Cleaning											
	Labour		3,237	3,500	3,068	3,750	2,881	3,250	1,865	3,250	-	
	Contracted services			0	0	0	356	500		500	-	
			3,237	3,500	3,068	3,750	3,237	3,750	1,865	3,750	-	0.00%
	Surface & shoulder maintenance											
	Labour		37,702	36,000	37,473	30,000	40,767	33,000	17,932	32,000	(1,000)	
	Equipment rentals				7,184	0		0	360	750	750	
	Materials & Other		17,579	25,000	1,850	15,000	23,093	15,000	13,115	15,000	-	
			55,282	61,000	46,507	45,000	63,860	48,000	31,407	47,750	(250)	(0.52%)
	Total Hardtop Maintenance		69,078	80,500	66,961	66,750	86,813	88,850	68,966	73,600	(15,250)	(17.16%)
Loosetop Maintenance												
	Patching & Washouts											
	Labour		6,826	7,000	8,951	8,000	4,992	8,000	761	7,000	(1,000)	
	Materials		7,116	8,000	30,963	8,000	18,973	15,000		10,000	(5,000)	
			13,942	15,000	39,914	16,000	23,965	23,000	761	17,000	(6,000)	(26.09%)
	Grading											
	Labour		32,524	33,000	35,841	35,000	37,180	35,000	23,433	38,000	3,000	
	Equipment rentals		0	0	0	0	809	0			-	
			32,524	33,000	35,841	35,000	37,989	35,000	23,433	38,000	3,000	8.57%
	Dust Layer											
	Labour		1,885	2,000	2,691	3,000	978	2,000	1,934	1,500	(500)	
	Equipment rentals							1,500			(1,500)	
	Materials		92,615	105,000	104,568	105,000	97,556	105,000	105,628	110,000	5,000	
			94,500	107,000	107,259	108,000	98,534	108,500	107,562	111,500	3,000	2.76%
	Road Water											
	Labour		11,771	12,500	8,832	12,500	9,649	11,000	9,905	10,000	(1,000)	
			11,771	12,500	8,832	12,500	9,649	11,000	9,905	10,000	(1,000)	(9.09%)
	Gravelling											
	Labour		5,499	7,500	4,340	6,500	7,950	8,000	13,028	8,000	-	
	Equipment rentals		0	5,000	0	5,000	3,002	3,500	4,623	5,000	1,500	
	Materials		248,194	255,000	254,198	267,500	266,778	267,500	267,531	278,000	10,500	
	Engineering Services		0	0		0		0			-	
			253,694	267,500	258,538	279,000	277,731	279,000	285,182	291,000	12,000	4.30%

TAY VALLEY TOWNSHIP								Increase Expense			
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense			
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
		2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
		YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
								SEPT 30/21		\$	%
Seasonal Roads											
	Labour	69	1,500	270	1,000		1,000	2,660	1,000	-	
	Equipment rentals	0	500	387	500	1,112	500		500	-	
	Materials	2,869	8,000	6,406	8,000	2,773	8,000	414	8,000	-	
		2,938	10,000	7,063	9,500	3,884	9,500	3,074	9,500	-	0.00%
Total Loosetop Maintenance		409,369	445,000	457,447	460,000	451,752	466,000	429,917	477,000	11,000	2.36%
Traffic Control Devices											
	Labour	7,260	8,500	6,437	7,500	7,261	7,500	6,229	8,000	500	
	Contracted services (CP Rail)	12,276	14,000	12,557	14,000	14,574	14,000	9,716	14,000	-	
	Materials	4,392	5,700	8,032	5,700	8,684	7,500	9,902	8,500	1,000	
		23,928	28,200	27,026	27,200	30,518	29,000	25,847	30,500	1,500	5.17%
Total Roadways Maintenance		590,111	659,550	641,406	666,250	676,191	687,955	605,809	705,400	17,445	2.54%
Winter Control -											
Snowplowing											
	Labour	19,961	30,000	21,435	31,000	19,947	31,000	19,225	25,000	(6,000)	
	Equipment rentals	580	2,500	2,143	2,500	1,840	2,500	3,259	3,000	500	
		20,541	32,500	23,578	33,500	21,787	33,500	22,484	28,000	(5,500)	(16.42%)
Sanding & Salting											
	Labour	31,330	29,000	36,490	38,000	20,434	38,000	13,412	32,000	(6,000)	
	Equipment rentals	1,343	5,000	2,143	5,000	4,254	5,000	3,259	5,000	-	
	Salt	51,812	70,000	59,972	70,000	46,424	60,000	0	55,000	(5,000)	
	Sand	168,954	122,000	150,218	122,000	84,157	132,000	0	125,000	(7,000)	
		253,439	226,000	248,823	235,000	155,269	235,000	16,670	217,000	(18,000)	(7.66%)
Culvert Thawing											
	Labour	2,551	2,500	6,697	8,000	274	7,000	343	5,000	(2,000)	
	Materials	0	100	486	100		100		500	400	
		2,551	2,600	7,183	8,100	274	7,100	343	5,500	(1,600)	(22.54%)
Total Winter Control		276,531	261,100	279,584	276,600	177,330	275,600	39,497	250,500	(25,100)	(9.11%)
Street Lighting											
	Contracted services	0	1,000	2,587	1,500		1,500	309	1,500	-	
	Hydro	2,286	2,450	2,304	2,450	2,297	2,450	1,946	2,500	50	
Total Street Lighting		2,286	3,450	4,891	3,950	2,297	3,950	2,255	4,000	50	1.27%
Total Transportation Services		1,567,742	1,598,325	1,589,687	1,647,750	1,495,554	1,669,457	1,103,773	1,679,750	10,293	0.62%

TAY VALLEY TOWNSHIP									Increase Expense	
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense	
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)			
							2021 YTD	2022 DRAFT	BUDGET	PERCENT.
	2018	2019	2019	2020	2020	2021	UNAUDITED		CHANGES	
	YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	SEPT 30/21	BUDGET	\$	%
ENVIRONMENTAL SERVICES:										
Waste Disposal -										
Glen Tay Site										
Wages & benefits	157,077	153,000	157,828	155,300	150,196	169,250	72,371	172,500	3,250	
Engineering & Monitoring services	26,083	24,525	33,848	24,200	33,310	31,640	20,799	32,000	360	
Cellular phone	1,273	1,500	1,270	1,500	1,213	1,500	713	1,500	-	
Building & equip maintenance	763	1,500	916	1,500		1,500	576	1,500	-	
Equipment & operator rentals and cover material	54,839	55,000	52,829	55,000	56,630	55,000	37,254	55,000	-	
Training	234	750	0	750		750	377	750	-	
Waste trucking	25,770	22,500	19,895	22,500	19,699	21,000	11,448	21,000	-	
Other Contracted Services	78,601	28,000	29,339	28,000	25,823	26,900	4,457	26,900	-	
Safety clothing	1,924	1,000	1,385	1,500	1,608	1,500	1,267	1,500	-	
Hydro	1,918	2,000	2,267	2,000	2,025	2,000	1,284	2,000	-	
Materials & supplies	481	2,000	607	2,000	1,741	2,000	1,589	2,000	-	
Container rent (glass)	0	1,500	0	1,500		1,500		0	(1,500)	
Miscellaneous rentals (toilets)	2,010	1,850	1,563	1,850	1,731	1,850	1,577	1,850	-	
	351,888	295,125	302,297	297,600	293,975	316,390	153,712	318,500	2,110	0.67%
Stanleyville Site										
Wages & benefits	57,330	56,000	52,737	56,900	53,266	55,550	31,009	56,700	1,150	
Engineering & Monitoring services	12,618	12,375	11,010	12,400	13,645	17,230	7,487	18,000	770	
Other Contracted Services	9,285	5,000	1,777	1,500	977	1,500		1,500	-	
Cellular phone	635	750	635	750	606	750	356	750	-	
Building & equip maintenance	1,715	500	0	500		500		500	-	
Waste trucking services	9,380	9,000	7,973	9,000	7,479	8,000	5,544	8,000	-	
Safety clothing	213	500	287	500	291	500	448	500	-	
Hydro	591	650	667	650	568	650	491	650	-	
Materials & supplies	752	3,500	2,339	1,500	485	1,500	267	1,500	-	
Container rent (glass)	0	500	0	500		500		0	(500)	
Miscellaneous rentals (toilets)	1,901	1,850	1,560	1,850	1,731	1,850	1,577	1,850	-	
	101,188	90,625	79,160	86,050	79,050	88,530	47,180	89,950	1,420	1.60%
Maberly Site										
Wages & benefits	48,462	56,000	51,275	56,900	52,599	55,550	31,959	56,700	1,150	
Engineering & Monitoring services	14,907	11,500	18,597	11,300	11,681	16,230	7,603	17,000	770	
Other Contracted Services	898	5,000	1,884	5,000	977	5,000		1,500	(3,500)	
Cellular phone	0	750	0	750		750		750	-	
Building & equip maintenance	0	500	0	500		500		500	-	
Waste trucking services	8,418	9,000	7,329	9,000	7,907	8,000	4,060	8,000	-	
Safety clothing	442	500	619	500	475	500	345	500	-	
Hydro	1,298	1,350	1,292	1,350	1,239	1,350	838	1,350	-	
Materials & supplies	1,028	1,500	358	1,500	550	1,500	206	1,500	-	
Miscellaneous rentals (toilets)	1,901	1,850	1,561	1,850		1,850	1,577	1,850	-	
Equipment & operator rentals	232	0	0	0	1,731	0		0	-	
	77,585	87,950	83,090	88,650	77,160	91,230	46,588	89,650	(1,580)	(1.73%)

TAY VALLEY TOWNSHIP 2021 OPERATING AND CAPITAL BUDGET DETAILED EXPENDITURES							Increase Expense Decrease Expense Revenue = Expense (i.e. in and out)					
			2018 YEAR END	2019 BUDGET	2019 YEAR END	2020 BUDGET	2020 YEAR END	2021 BUDGET	2021 YTD UNAUDITED SEPT 30/21	2022 DRA FT BUDGET	BUDGET CHANGES \$	PERCENT. CHANGE %
Closed Waste Sites												
		Christie Lake monitoring & engineer services	12,051	500	9,306	5,800	11,644	4,000		500	(3,500)	
		Noonan monitoring & engineer services	1,758	500	0	500	0	500		500	-	
			13,809	1,000	9,306	6,300	11,644	4,500	0	1,000	(3,500)	(77.78%)
Other Waste Disposal Costs												
		Legal	1,143	0	2,728	0	356	0			-	
		Engineering & Monitoring services	4,790	5,000	248	5,000		5,000	3,822	5,000	-	
		Advertising	937	500	425	500	133	500	371	500	-	
		PIL and tax charges	26,983	8,000	-1,377	8,000	12,514	12,525	10,949	12,000	(525)	
		Future sites closure costs	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	-	
		Insurance	341	1,300	308	1,300	363	440	521	600	160	
		Other	160	0	0	0		0	1,074	0	-	
			59,354	39,800	27,332	39,800	38,367	43,465	41,736	43,100	(365)	(0.84%)
		Total Waste Disposal	603,824	514,500	501,185	518,400	500,195	544,115	289,216	542,200	(1,915)	(0.35%)

TAY VALLEY TOWNSHIP							Increase Expense				
2021 OPERATING AND CAPITAL BUDGET							Decrease Expense				
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
		2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.
		YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE
								SEPT 30/21		\$	%
Recycling -											
Glen Tay Site											
	C & D trucking and tipping	76,065	75,000	56,798	55,000	59,088	55,000	34,805	60,000	5,000	
	Freon removal	1,221	2,000	1,404	2,000	1,755	2,000	1,450	2,000	-	
	Recyclables trucking	53,910	56,100	49,189	45,000	53,366	45,000	32,054	55,000	10,000	
	Waste trucking-contaminated recyclables	0	2,500	0	2,500	3,114	0			-	
	Scrap metal trucking	7,696	12,000	6,740	8,000	8,975	8,000	4,701	8,000	-	
	Contaminated recyclables	7,937	0	3,128	0		2,500	1,903	2,500	-	
		146,829	147,600	117,259	112,500	126,299	112,500	74,914	127,500	15,000	13.33%
Stanleyville Site											
	Chipping & grinding services	0	0	0	0		0			-	
	Recyclables trucking	26,903	24,100	24,687	24,100	22,509	24,100	13,071	24,100	-	
	Scrap metal trucking	962	2,000	1,305	2,000	1,496	2,000	855	1,500	(500)	
	Contaminated recyclables	1,832	0	1,043	0	1,038	1,100	692	1,100	-	
		29,697	26,100	27,035	26,100	25,043	27,200	14,618	26,700	(500)	(1.84%)
Maberly Site											
	Recyclables trucking	17,133	20,000	16,619	20,000	15,849	20,000	8,833	20,000	-	
	Scrap metal trucking	962	2,000	1,302	2,000	1,923	2,000	855	1,500	(500)	
	Contaminated recyclables	1,832	0	1,043	0	1,038	1,100	692	1,100	-	
		19,927	22,000	18,964	22,000	18,810	23,100	10,380	22,600	(500)	(2.16%)
Other Recycling Services											
	Other (advertising, educational materials, supplies etc	0	1,000	964	2,000		2,000	506	2,000	-	
	Hazardous waste disposal	3,374	4,000	3,189	4,000	-186	4,000	7,727	4,000		
	E-waste disposal	0	0	0	0		0		0	-	
	Paper & Plastic Processing Costs			0	13,000		0		0	-	
	Blue boxes	561	500	0	500		500		500	-	
		3,935	5,500	4,153	19,500	-186	6,500	8,233	6,500	-	0.00%
	Total Recycling	200,388	201,200	167,411	180,100	169,966	169,300	108,144	183,300	14,000	8.27%
Total Environmental Services											
		804,212	715,700	668,596	698,500	670,161	713,415	397,361	725,500	12,085	1.69%
HEALTH SERVICES											
Cemeteries											
	Contracted Services								7,000	7,000	
	Grounds Maintenance								3,000	3,000	
									10,000	10,000	

TAY VALLEY TOWNSHIP									Increase Expense		
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense		
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				

TAY VALLEY TOWNSHIP							Increase Expense				
2021 OPERATING AND CAPITAL BUDGET							Decrease Expense				
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
							2021 YTD	2022 DRAFT	BUDGET	PERCENT.	
							UNAUDITED		CHANGES	CHANGE	
							SEPT 30/21	BUDGET	\$	%	
Recreation Facilities -											
Maberly Rink											

TAY VALLEY TOWNSHIP								Increase Expense			
2021 OPERATING AND CAPITAL BUDGET								Decrease Expense			
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)			

TAY VALLEY TOWNSHIP									Increase Expense	
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense	
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)			
							2021 YTD	2022 DRAFT	BUDGET	PERCENT.
							UNAUDITED		CHANGES	CHANGE
							SEPT 30/21	BUDGET	\$	%

TAY VALLEY TOWNSHIP									Increase Expense		
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense		
DETAILED EXPENDITURES								Revenue = Expense (i.e. in and out)			
							2021 YTD		BUDGET	PERCENT	
							UNAUDITED	2022 DRAFT	CHANGES	CHANGE	
							SEPT 30/21	BUDGET	\$	%	
Other Planning -											
Economic & Tourism Development											
	Grants and contributions	1,000	1,250	1,000	1,250	1,000	1,500	1,232	1,500	-	
	Advertising	1,017	1,050	2,214	1,050	1,450	1,050	1,374	1,050	-	
	Contracted services	270	1,000	0	1,000		500		500	-	
	Membership fees	219	500	240	500	241	500	241	500	-	
		2,505	3,800	3,454	3,800	2,691	3,550	2,847	3,550	-	
	Road Closure Applications									0.00%	
	Legal services	1,368	5,000	4,664	5,000	3,939	5,000		2,500	(2,500)	
	Advertising	259	0	0	0	790	0	931	1,000	1,000	
		1,627	5,000	4,664	5,000	4,729	5,000	931	3,500	(1,500)	
	Septic Consent Comments									(30.00%)	
	Contracted Services	8,250	10,000	8,100	10,000	2,400	10,000	0	10,000	-	
		8,250	10,000	8,100	10,000	2,400	10,000	0	10,000	-	
	Miscellaneous Road Activities									0.00%	
	Legal Services	33,812	10,000	23,655	10,000	16,108	10,000	287	10,000	-	
	Engineering Services	0	0	0	0		0		0	-	
	Survey Services	4,230	10,000	9,304	10,000	2,206	10,000		10,000	-	
	Advertising	96	0	0	0		0		0	-	
		38,138	20,000	32,959	20,000	18,314	20,000	287	20,000	-	
	Subdivision Development									0.00%	
	Tayside Estates	1,476	0	-1,436	0	486	0	(524)	0	-	
		1,476	0	-1,436	0	486	0	(524)	0	-	
	Total Other Planning	51,997	38,800	47,741	38,800	28,620	38,550	3,541	37,050	(1,500)	
										(3.89%)	
Total Planning & Development		325,455	277,535	271,219	281,285	257,154	286,085	165,606	277,685	(8,400)	
										(2.94%)	

TAY VALLEY TOWNSHIP									Increase Expense	
2021 OPERATING AND CAPITAL BUDGET									Decrease Expense	
DETAILED EXPENDITURES									Revenue = Expense (i.e. in and out)	
							2021 YTD	2022 DRAFT	BUDGET	PERCENT.
							UNAUDITED		CHANGES	CHANGE
							SEPT 30/21	BUDGET	\$	%
TRANSFERS TO RESERVES:										
Contingency	0	73,300	910,213	0	206,259	0	0	-		
Office Equipment	10,500	10,500	10,500	10,500	10,500	10,710	10,710	10,924	214	
Elections	8,500	10,000	10,000	10,000	10,000	10,200	10,200	10,404	204	
Recreation Programing	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,142	42	
South Sherbrooke Fire Department	102,300	120,000	120,000	0	0	0	0	0	-	
Official Plan / Zoning By-law	10,000	10,000	10,000	10,000	10,000	10,200	10,200	10,404	204	
Road Equipment	131,800	206,800	322,890	225,000	344,086	229,500	229,500	234,090	4,590	
Road Construction	287,500	287,500	365,000	380,000	380,000	391,400	391,400	451,248	59,848	
Bridge Construction	129,500	129,500	129,500	155,000	155,000	189,650	189,650	193,443	3,793	
Cemetery	500	500	500	500	500	500	500	510	10	
Maberly Community Hall	5,200	5,200	5,200	5,200	5,200	5,304	5,304	5,410	106	
Waste Sites	3,100	3,100	3,100	3,100	3,100	3,162	3,162	3,225	63	
Asset Management Plan	5,000	5,000	5,000	5,000	5,000	5,100	5,100	5,202	102	
Township Office/Garage	10,500	10,500	10,500	10,500	10,500	10,710	10,710	10,924	214	
Burgess Garage/Hall	5,200	5,200	5,200	5,200	5,200	5,304	5,304	5,410	106	
Salt Sheds	10,400	10,400	10,400	10,400	10,400	10,608	10,608	10,820	212	
Accountability, Transparency & Governance	0	5,000	5,000	5,000	5,000	5,100	5,100	5,202	102	
Federal Gas Tax	179,411	171,855	361,683	171,855	176,410	179,666	179,666	183,259	3,593	
New Infrastructure	58,918	50,000	50,000	50,000	50,000	51,000	51,000	0	(51,000)	
Recreation Capital	11,200	25,000	25,000	37,500	37,500	38,250	38,250	39,015	765	
Mainstreet Reserve	42,795	0	448	0	249	0	0	0	-	
COVID Reserve					153,916		84,154		-	
	1,014,424	1,141,455	2,362,234	1,096,855	1,580,920	1,158,464	1,242,618	1,181,633	23,169	2.00%

TAY VALLEY TOWNSHIP							Increase Expense				
2021 OPERATING AND CAPITAL BUDGET							Decrease Expense				
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
	2018	2019	2019	2020	2020	2021	2021 YTD	2022 DRAFT	BUDGET	PERCENT.	
	YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	UNAUDITED	BUDGET	CHANGES	CHANGE	
							SEPT 30/21		\$	%	
CAPITAL PROGRAM:											
MANDATED & COMMITTED PROJECTS											
Official Plan / Zoning By-Law		1,000	1,430			35,700	20,344	30,000	(5,700)		
Long Term Financial Plan -AMP Enhancements (FCM - MAMP)		46,000	5,235						-		
Service Delivery Review				30,000	2,588	30,000	33,835		(30,000)		
Development Charges Study		15,000	26,095						-		
OCLIF - Cannabis Grant Expense		10,013	0						-		
FCM - Municipalities for Climate Innovation Program (MCIP)		20,826	22,869	0	7,748				-		
Main Street Revitalization Funding		42,660	19,960	0	23,532				-		
Unopened Road - Younes				25,000	16,058				-		
Waste Audit						30,000			(30,000)		
Composition of Council						30,600	1,113		(30,600)		
Inclusive Community Project							22,572	30,000	30,000		
Community Benefits Study & By-Law				10,000		10,000	5,602		(10,000)		
Pay Equity Review								40,800	40,800		
Harrasment Policy Update								10,000	10,000		
	0	135,499	75,589	65,000	49,926	136,300	83,467	110,800	(25,500)		
HEALTH - SAFETY - ENVIRONMENTAL PROJECTS											
Glen Tay Waste Site - Hydro Pole Upgrades		30,000	0						-		
Waste Site new wells *provisional - as needed basis						10,000		10,000	-		
Waste Site Glen Tay trees *possible replacement/moving						5,000		5,000	-		
Waste Audit								7,500	7,500		
Waste Master Plan								22,500	22,500		
Weigh Scales & Software								60,000	60,000		
Waste Site Limits & Final Cover								40,000	40,000		
	0	30,000	0	0	0	15,000	0	145,000	130,000		
ROAD CONSTRUCTION											
Hanna Road		284,000	164,868						-		
Otty Lake Side Road		0	18,536						-		
Armstrong Line		0	42						-		
Upper Scotch Line Culvert		0	1,323				196		-		
Croizier Road				136,680	136,895				-		
Iron Mine Road				147,900	172,704				-		
Ritchie Side Road				125,460	88,816				-		
Stanleyville Road				76,500	75,153				-		
Road Deficiencies Elimination program		60,000	23,144			30,000	1,767	30,000	-		
Christie Lake North Shore Road		1,309,396	540,963	660,000	708,306		8,745		-		
Allan's Mill Side Road - preservation						81,600			(81,600)		
Ennis Road - back to gravel						7,650	3,474		(7,650)		
Merkley Road - back to gravel						8,160	6,346		(8,160)		

[illegible]

TAY VALLEY TOWNSHIP							Increase Expense				
2021 OPERATING AND CAPITAL BUDGET							Decrease Expense				
DETAILED EXPENDITURES							Revenue = Expense (i.e. in and out)				
							2021 YTD	2022 DRAFT	BUDGET	PERCENT.	
	2018	2019	2019	2020	2020	2021	UNAUDITED		CHANGES	CHANGE	
	YEAR END	BUDGET	YEA R END	BUDGET	YEA R END	BUDGET	SEPT 30/21	BUDGET	\$	%	
BUILDINGS											
Bathurst Garage - Paving in front of sand shed		25,000	16,719						-		
Municipal Building - Exterior Siding Repairs		10,000	28,962	15,000	9,730				-		
Glen Tay Garage - Energy Efficient Doors				20,000	19,810				-		
Building Condition Assessment						50,000			(50,000)		
Waste Site Accessibility Ramps (2 GT, 1 SV, 1 Mab)						91,728		91,728	-		
Council Chambers Accessbility Ramp - fix						4,550	2,544	4,550	-		
Automatic Transfer Switch for Generator								11,600	11,600		
		35,000	45,681	35,000	29,540	146,278	2,544	107,878	(38,400)		
RECREATION											
John Miller Park (parking lot, culvert & signage)		7,500	2,149	0	6,972		49		-		
Solar Farm Trail (site plan, includes trail design & parking)		10,000	14,043	45,000	3,792				-		
Rink Board Repair/Replacement		60,000	8,039	40,000					-		
Glen Tay - operating costs for 2020 Jan - March season				4,219	1491.09				-		
Recreation Master Plan		10,000	7,741	0	127				-		
Baseball Diamonds						5,000			(5,000)		
Solar Farm Trail - parks plan						25,500	25,898		(25,500)		
Glen Tay Swimming Hole						15,300	128	11,475	(3,825)		
Maberly Unopened Road Allowance						10,200	4,864		(10,200)		
Forest Trail							1,113	195,000	195,000		
Maberly Outdoor Sports Facility (if grant rec'd)								106,000	106,000		
	0	0	87,500	31,972	89,219	12,382	56,000	32,052	312,475	256,475	
MINOR CAPITAL											
Land Transferred to Twp. (Survey and legal costs)		10,000	0						-		
Computers - Staff		39,000	10,058						-		
Computer Server				20,400	0				-		
Website Upgrades						18,360	17,462		(18,360)		
Modernization Projects							10,990		-		
Councillor Technology								7,500	7,500		
Tax Acct. Access Software								29,500	29,500		
AMP Software								35,000	35,000		
	0	49,000	10,058	20,400	0	18,360	28,452	72,000	53,640		
TOTAL CAPITAL PROGRAM	0	3,572,195	2,271,563	3,094,619	3,488,936	1,930,868	829,639	3,179,373	1,248,505		
LONG TERM DEBT:											
Bolingbrooke Bridge (expires 2046)				0		75,000		80,600	5,600		
Township Office Building (expires year 2035)	46,686	46,700	46,685	46,700	46,639	46,700	39,675	46,700	-		
South Sherbrooke Fire Station (expires year 2036)	16,333	16,400	16,333	16,400	16,379	16,400		16,400	-		
Total Long Term Debt	63,018	63,100	63,018	63,100	63,018	138,100	39,675	143,700	5,600	4.06%	
GRAND TOTAL	7,545,539	10,785,258	10,812,973	10,503,713	11,099,260	9,586,010	5,833,129	11,032,496	1,446,486	15.09%	

TAY VALLEY TOWNSHIP									
Requests for 2022 Budget Consideration									
from Outside Agencies									
	2018	2019	2019	2020	2020	2021	2021	2022	2022
BUDGET - Governance - Community Relations (1-01-21-103-00-276)	\$ 20,250	\$ 15,950	\$ 15,950	\$15,950	\$15,950	\$15,700	\$15,700	\$15,000	
	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	Approved	AMOUNTS REQUESTED	Approved	AMOUNTS REQUESTED	Approved
TOTAL REQUESTS	18,400	13,500	13,980	17,950	16,125	13,500	13,369	15,500	-
The Table Community Food Centre	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	
Big Brothers Big Sisters	3,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	
Municipal Drug Strategy Network Days	200	0							
Youth Activity Committee (YAK)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
Fallbrook Assoc. - (Plus portable toilet @\$250 and staff time to clean up ball field after event)	600	0							
Lanark County Community Justice Program				2,000	1,000			2,000	
Perth & Smiths Falls District Hospital	4,000								
Perth & District Com. Foundation (PDCF) - gold sponsor				750	750				
LAWS			200	1,400	200	-			
Perth & District Sports Hall of Fame			300	300	300				
Donation in Lieu of Christmas Cards	500	500	280	500	500	500		500	
Branch 244 Perth (banner project)					275				
death donations	600		200		100		369		
**Remaining Funds for Additional Awards	\$1,850	\$2,450	\$1,970	(\$2,000)	(\$175)	\$2,200	\$2,331	(\$500)	\$0
	2018	2019	2019	2020	2020	2021	2021	2022	2022
BUDGET - Governance - Community Relations (1-01-21-103-00-277)			\$0	\$67,944	\$67,944	\$67,944	\$67,944	\$35,000	
	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	Approved	AMOUNTS REQUESTED	Approved	AMOUNTS REQUESTED	Approved
TOTAL REQUESTS	\$ -	\$ -	\$ 67,944	\$ 67,944	\$ 67,944	\$ 67,944	\$ 67,944		
Perth & Smiths Falls District Hospital			67,944	67,944	67,944	67,944	67,944	67,944	
**Remaining Funds for Additional Awards	\$0	\$0	(\$67,944)	\$0	\$0	\$0	\$0	\$35,000	\$0
	2018	2019	2019	2020	2020	2021	2021	2022	2022
BUDGET - Tourism - Grants & Contributions (1-08-88-362-00-276)	\$ 1,250	\$ 1,250	\$1,250	\$1,250	\$1,250	\$1,500	\$1,500	\$1,500	
	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	APPROVED
TOTAL REQUESTS	\$ 1,000	\$ 1,000	1,000	1,000	1,000	1,500	1,500	1,500	
Perth & District Chamber of Commerce (2020 Membership portion budget allocation see "memberships" - actual request was \$1,500 including membership)	1,000	1,000	1,000	1,000	1,000	1,500	1,500	1,500	
Remaining Funds for Additional Awards	\$250	\$250	\$250	\$250	\$250	\$0	\$0	\$0	\$0
**Remaining Funds for Additional Awards throughout the year and/or deferred contributions									
Memorial Donations									

TAY VALLEY TOWNSHIP			
FEES & CHARGES PROPOSED CHANGES 2022			
Service	per by-law 2020-056	proposed change	
ROAD NAMING		\$2,300 (\$300 Fee + \$2,000 deposit)	
ROAD ASSUMPTION PROCESS		\$2,300 (\$300 Fee + \$2,000 deposit)	
COMMITTEE OF ADJUSTMENT MINOR VARIANCE	\$600	\$800	
LIMITED SERVICES AGREEMENT	\$650 (\$250 Fee + cost; Deposit \$400)	\$700 (\$300 Fee + cost; Deposit \$400)	
ROAD ACCESS AGREEMENT - UNASSUMED PRIVATE ROADS ROAD ACCESS AGREEMENT - UNOPENED ROAD ALLOWANCES	\$650 (\$250 Fee + cost; Deposit \$400)	\$700 (\$300 Fee + cost; Deposit \$400)	
CONSENT - CASH IN LIEU OF PARKLAND CONTRIBUTION (NON-WATERFRONT)	\$400	\$500	
CONSENT - CASH IN LIEU OF PARKLAND CONTRIBUTION (WATERFRONT)	\$600	\$700	
ROAD NAME SIGN	\$52	\$65	
ROAD ENTRANCE PERMIT		fees need to be updated to match the current fee breakdown	
ROAD EXCAVATION APPLICATION		\$100	New
TEMPORARY OCCUPANCY OF TOWNSHIP ROAD APPLICATION		\$100	New