

COMMITTEE OF THE WHOLE "SPECIAL" AGENDA

Tuesday, October 27th, 2020 5:30 p.m. Conference Call

Dial-In Number 1-855-344-7722 or 613-244-1312

Conference ID: 1554771

GoToMeeting: https://global.gotomeeting.com/join/571373533

Teleconference Participation Etiquette

- a meeting via teleconference shall never be treated differently than a meeting in person, whereby all attendees shall abide by proper meeting procedure and etiquette;
- as meeting attendees log onto the teleconference line, you will likely hear others join as well (this will be signified by a beeping noise);
- we ask that all attendees mute their phones; doing so will eliminate any background noise and create a much more seamless process (for Members only - if/when you wish to speak during the meeting, you will simply unmute your phone and upon completion of your thought, please re-mute)
- the Chair will call the meeting to order at the time indicated on the agenda and at that time
 we ask that everyone else remain silent;
- roll call will be completed at which time Members will simply respond "present";
- the Chair will then remind all attendees to place their phones on mute
- as the Chair moves through the agenda, he will call on the appropriate staff person to speak to their reports;
- we request that you retain your questions until the end of the report, at which time the Chair will ask if anyone has questions;
- you will be required to say your name (ex. Deputy Reeve Crampton) and if more than one Member has a question, the Clerk will tally the names and those will then be asked to speak in the sequence to which they made the request;
- when the Chair calls a vote, remaining silent indicates you are in favour. For those opposed, please state your name.

Chair, Reeve Brian Campbell

- 1. CALL TO ORDER
 - i) Roll Call
- 2. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST AND GENERAL NATURE THEREOF
- 3. DELEGATIONS & PRESENTATIONS
 - i) 2021 Preliminary Budget Summary Presentation attached, page 4.
 Ashley Liznick.
 - Narrative
 - Operating and Capital Budget Summary
 - Levy History
 - Assessment Information
 - ii) **2021 Operating Budget Presentation and Discussion** *attached, page 9.* Ashley Liznick.
 - New Initiative/Expenses for Council Consideration
 - Impacts on Levy
 - Revenues
 - Expenditures
 - Requests from Outside Agencies
 - iii) **2021 Fee Review** attached, page 31. Ashley Liznick.
- 4. ADJOURNMENT

DELEGATIONS & PRESENTATIONS



NARRATIVE

2021 DRAFT OPERATING AND CAPITAL BUDGET

Overview

The Township's Strategic Plan's vision for the future includes "Financial Sustainability". The goal is to have stable tax rates and debt ratios, and be able to fund our desired programs and infrastructure

The 2021 Draft Budget proposes that the Township provide the same level of services and operations as were provided in 2020, with some modest changes. Some new initiatives have been itemized on a separate list (and are not included in the Draft Budget) for Council's consideration, this can be found on the "Considerations" tab.

Impact to the Taxpayer

The impact of this year's draft budget upon taxpayers proposes a 3.05% <u>tax levy and tax rate</u> increase.

As shown on the "Summary" page this increase of 3.05% is comprised of 1.29% new debt financing for the Bolingbrooke Bridge project, 1.76% for capital/infrastructure, and 0% for operations.

It is important to note that the 2021 assessment will not be increased due to phase-in. This means that the 2021 assessment on a property will remain the same as the current 2020 assessment. This is due to the government's decision to postpone phase-in due to COVID-19, resulting in a loss in anticipated revenue for the Township. Of note in 2020 it was estimated that approximately a 2.45% increase would occur from 2019 assessment – of which 90% was phase-in assessment and 10% was growth.

The 3.05% results in an increase of approximately \$40 for a home with an assessed value of \$300,000.

The total 2021 tax requirement of \$6,003,311 is \$177,537 more than was required in 2020. It is important to note that a 1% raise in levy equates to approximately \$58,250 in additional revenues for Tay Valley.

Reading the Budget

For ease of reference, a summary of the increases and decreases has been provided and can be found on the "2021 Budget - Impacts on Levy" which shows the increases and decreases by function (i.e. salary, contracted services, etc.) and on the "2021 Budget – Impacts by Department" which shows the increases and decreases summarized by department and sub-department (i.e. Council then by elections, etc.).

The "Expenses" and "Revenues" details (i.e. line by line) have also been highlighted to reflect the increases, decreases from the prior year's budget.

Capital

The Township's Strategic Plan's vision for the future included "Infrastructure". The goal is to have roads, bridges, trails, buildings, landfills and communications systems that are efficient and well-maintained.

The impact of the current Capital Replacements, as identified in the 10 Year Capital Plan is reflected in the estimated year-end balances of the Township reserves. In order to be sustainable, the Township is required to increase the annual contribution to these reserves or find alternative revenue sources. A listing of all proposed 2021 Capital Projects is found on the "Capital" tab and offers a description of each project.

The 2021 Draft Capital Budget includes \$1,922,190 for infrastructure and asset replacements. The capital and special programs are funded primarily by reserves and grants. All projects should be funded from reserves and grants as long as the contributions to reserves continue as proposed in the 10 Year Capital Plan.

Following the completion of the 2021 Budget process, staff will further review the Replacement Schedules and Asset Management Plan and continue developing the Long Term Financial Plan. This will include reviewing existing policies and identifying any required changes that may be necessary in order to attain sound financial management and to ensure the Township's Asset Management Plan remains compliant. This review will also take into consideration re-assessment, growth, tax rates and analysis of existing tax rates in relation to household income to verify affordability for the taxpayers. The 10 Year Capital Plan will also be reviewed and updated annually. This information will assist the Township in future budget processes.

	2	TAY 2021 OPERA	VALLEY TOV TING AND CA SUMMARY	APITAL BUD	GET				
	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2020 YTD UNAUDITED Sept 30/20	2021 DRAFT BUDGET	BUDGET C	HANGES
EXPENDITURES:								· ·	
General Government	1,118,834	1,279,972	1,046,156	1,152,504	1,181,046	768,116	1,225,491	44.445	4.25%
Protection Services	1,911,397	2,023,914	1,895,368	1,992,371	1,960,718			3.072	0.16%
Transportation Services	1,532,325	1,567,742	1,598,325	1,589,687	1,647,750	1,210,040	1,669,457	21,707	1.36%
Environmental Services	717,280	804,212	715,700	668,596	698,500	421,377	713,415	14,915	2.08%
Recreation, Cultural & Social Service		466,802	475,424	441,781	479,840	141,851	491,040	11,200	2.36%
Planning & Development	272,000	325,455	277,535	271,219	281,285	176,738	286,085	4,800	1.73%
Transfers to Reserves	960,742	1,014,424	1,141,455	2,362,234	1,096,855	1,198,085	1,123,114	26,259	2.30%
Debt Financing	63,100	63,018	63,100	63,018	63,100	31,509	138,100	75,000	118.86%
, in the second	7,049,045	7,545,539	7,213,063	8,541,410	7,409,094	4,811,699	7,610,492	201,398	2.72%
REVENUES:									
Grants	931,940	912,768	846,274	1,405,282	798,400	555,331	901,678	103,278	12.20%
Fees & Service Charges	168,600	164,451	164,385	189,050	164,935	100,011	166,435	1,500	0.91%
Other Revenue	625,692	723,192	642,485	905,569	619,985	377,436	615,346	(4,639)	-0.72%
	1,726,232	1,800,411	1,653,144	2,499,901	1,583,320	1,032,778	1,683,459	100,139	6.32%
INFRASTRUCTURE REPLACEMENT	:								
Capital Program	5,146,990	2,639,824	3,572,195	2,271,563	3,094,619	2,244,418	1,922,190	(1,172,429)	-32.82%
Transfers from Reserves		(1,594,126)		(2,157,033)		(800,179)		(341,293)	
Grants		(1,324,716)		(512,473)		(50,000)		550,000	
New Financing	, , , , ,		. , , , , ,	, , ,	(1,040,000)	-	-	1,040,000	
From Current Year Levy	83,390	(279,018)	31,839	(397,943)	-	1,394,239	76,278	76,278	239.57%
TAX LEVY	5,406,203	5,466,109	5,591,758	5,643,566	5,825,774	5,173,160	6,003,311	177,537	3.05%
Estimated Levy from Assessment In	orogoo							_	0.00%
Laumateu Levy IIOM Assessment III	CIEdSE							-	0.00%
Estimated Levy from Tax Rate Increa	ase							177,537	3.05%
						Reserve/C	ational Increase apital Increase Debt Financing	(0) 102,537 75,000	0.00% 1.76% 1.29%

		TAY VALL	EY TOWNSH	IIP
			HISTORY	
			CHANG	E .
		LEVY	\$	%
	2006	3,073,000	171,000	5.89%
	2007	3,279,000	206,000	6.70%
	2008	3,437,000	158,000	4.82%
	2009	3,659,000	222,000	6.46%
	2010	3,790,000	131,000	3.58%
	2011	4,006,000	216,000	5.70%
	2012	4,237,000	231,000	5.77%
	2013	4,369,000	132,000	3.12%
	2014	4,447,700	78,700	1.80%
	2015*	4,738,655	290,955	6.54%
	2016**	5,005,109	266,454	5.62%
	2017***	5,274,761	269,652	5.39%
	2018****	5,406,203	131,442	2.49%
	2019	5,591,758	185,555	3.43%
	2020	5,825,774	234,016	4.19%
	2021	6,003,311	177,537	3.05%
2015 * ind	cludes OPP Co		141,730	3.19%
	Opera	ational Increase	149,225	3.35%
2016 ** ind	cludes OPP Co	ntract increase	210,830	4.45%
	Opera	ational Increase	55,624	1.16%
2017 ** ind	cludes OPP Co	ntract increase	192,186	3.84%
	Opera	ational Increase	77,466	1.55%
2018 ** ind	cludes OPP Co		26,502	0.50%
	Opera	ational Increase	104,940	1.99%
2019	Opera	ational Increase	4,842	0.09%
	Reserve/C	Capital Increase	180,713	3.34%
2020		ational Increase	137,781	2.46%
	Reserve/C	Capital Increase	180,713	3.23%
2021	Opera	ational Increase	(0)	0.00%
		apital Increase	102,537	1.76%
		Debt Financing	75,000	1.25%

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	TION				
Estimated Assessment Increase	0.00%				Estimated
	0.0070		Estimated	Township	2021
	Property	2020	2021	2020	Taxation
Assessment Class	Code	Assessment	Assessment	Tax Rates	At 2020 Rates
A33C33IIICIII GIU33	<u> Couc</u>	ASSESSMEN	ASSESSITERE	Tux Nutes	At 2020 Rutes
Commercial taxable - Full (No Support)	СТ	14,557,145	14,557,145	0.00825298	120,139.83
Commercial taxable - excess land	CU	66,000	66,000		381.29
Commercial taxable - vacant land	CX	97,700	97,700		564.42
Farm taxable		,	,		
English Public	FT	51,801,000	51,801,000	0.00111955	57,993.81
English Separate	FT	4,468,100	4,468,100		5,002.26
French Public	FT	0	0	0.00111955	0.00
French Separate	FT	0	0	0.00111955	0.00
Industrial taxable - Full	IT	1,050,200	1,050,200	0.01133714	11,906.26
Industrial taxable - excess land	IU	43,000	43,000		316.87
Industrial taxable - vacant land	X	48,000	48,000		353.72
New Construction Industrial - Full	JT	628,900	628,900		7,129.93
New Construction Industrial - Excess	JU	530,200	530,200		3,907.12
Large Industrial taxable - full	LT	35,454,100	35,454,100		401,948.10
Large Industrial taxable - excess land	LU	90,100	90,100		663.96
Multi Residential - English Public	MT	1,039,875	1,039,875		10,047.02
Multi Residential - English Separate	MT	67,125	67,125		648.55
Pipeline taxable - Full	PT	455,000	455,000		4,089.92
Residential taxable		100,000	100,000	0.0000000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
English Public	RT	1,023,537,107	1,023,537,107	0.00447819	4,583,593.64
English Separate	RT	126,022,432	126,022,432		564,352.39
French Public	RT	3,103,708	3,103,708		13,898.99
French Separate	RT	2,613,308	2,613,308		11,702.89
Managed Forest taxable		_,0.0,000			,
English Public	TT	8,408,284	8,408,284	0.00111955	9,413.49
English Separate	TT	746,701	746,701		835.97
French Public	TT	21,524	21,524		24.10
French Separate	TT	986,291	986,291	0.00111955	1,104.20
New Construction Commercial:Full	XT	1,909,000		0.00825298	15,754.94
	711	1,277,744,800	1,277,744,800	0.0002020	5,825,773.67
		1,211,111,000	.,,,		,,
Comm PIL Full	CF	406,500	406,500	0.00825298	3,354.84
Comm PIL General	CG	5,426,100		0.00825298	44,781.49
Landfill - PIL Full	HF	61,600	61,600	0.00551915	339.98
Res PIL Full Tenant of Prov	RP	3,700	3,700	0.00447819	16.57
Res PIL - General	RG	2,470,900	2,470,900	0.00447819	11,065.16
		8,368,800	8,368,800		59,558.04
		4.000.445.555	1000115-5-5		
EVENDT		1,286,113,600	1,286,113,600		
As per assessment roll		26,799,200 1,312,912,800	26,799,200		
As per assessment roll		1,312,812,600	1,312,912,800		
					5,885,331.71
				Tax Increase	0.00

TAY VALLEY TOWNSHIP			2020
2021 DRAFT BUDGET			Levy
N INITIATIVES / EXPENSES FOR COUNCIL'S CONSIDERATION	Ap	proved	5,825,77
Reduce Waste Revenue budget - no longer accept shingles at waste site			
The Public Works Manager would like to no longer accept shingles at the waste site. Reasons for such include the fact that ther	o are		
then exhibit viving manager would like to he longer accept shingles at the waste site. Reasons to such include the lact that their more shingles than bag waste and it is increasing the volume at the waste site, which would lead to an earlier closure of the wast than anticipated.		\$0	0.34%
Fire Board - increase to South Sherbrooke Reserve due to capital plan deficit predicted			
At the Fire Board meeting in October 2020 a capital plan was presented by Allan & Partners, after discussions it was noted that	the		
South Sherbrooke Reserve would be depleted in the next few years due to tanker purchases, etc the Board wants to include a \$25,000 increase to that reserve	\$25,000	\$0	0.43%
Roads Construction - increase to Reserve due to 10 year capital plan deficit			
Include an extra 1% increase, for a total of 3% increase, to the Roads Construction Reserve - as seen in the 10 year capital plan reserve will be depleted by 2024.	this \$3,800	\$0	0.07%
Bridge Construction - increase to Reserve due to 10 year capital plan deficit			
Include an extra 1% increase, for a total of 3% increase, to the Bridge Construction Reserve - as seen in the 10 year capital plan reserve will be depleted by 2025.	this \$1,550	\$0	0.03%
Upgrading Un-Assumed Roads			
Maple Lane - Surface Treatment & Assume Road	\$23,800	\$0	0.41%
Council may want to consider this item on a cost sharing basis with the property owners that would benefit from the completion o project (possible Local Improvement Charge).		**	
Provided behind this: list of the un-assumed roads (from the 10 Year Capital Plan).			
Converting Gravel Roads to Surface Treatment			
Doran Road	\$156,000	\$0	2.68%
Council may want to consider this item on a cost sharing basis with the property owners that would benefit from the completion o project (possible Local Improvement Charge).	f this		
Provided behind this: list of the highest traved gravel roads to be considered for conversion to surface treatment (from the 10 Ye Capital Plan).	ar		
Lost Assessment on Property Taxes/Tax Stabilization Reserve			
To setup a reserve to help with any lost future assessment - whether that be from reasessment/appeals or from unknown econom impacts	\$58,250	\$0	1.00%

2021 BUDGET - IMPACTS ON LEVY		
	naata tha law	
Summary of how each function (i.e. salary, contracted services, materials, etc.) im		% Impact on
		Lew
Levy Increase from 2020 Budget	177,537	3.05%
Operational Expense Increases	,	0.0070
Salaries & Benefits - all departments, including Council, based on Collective Agreement		
increase of 1.75%, and benefit changes (CPP, EI, WSIB, medical benefits, etc.)	56,757	0.97
Supplies & Materials - mainly PW (\$16,150), adjusting closer to actuals, office equipment	30,707	0.01
furniture, etc.	20,515	0.35
Miscellaneous - to bring budget in line with actuals	1,155	0.02
Memberships - to bring budget in line with actuals	1,615	0.03
Insurance - increased by 20% from 2020 actuals, unkown increase % at this time due to RFP		
process	12,900	0.22
Advertising - to bring budget in line with actuals	425	0.01
Telephone	-	0.00
Building Repairs & Maintenance	-	0.00
Grants, contributions & donations	-	0.00
LPAT Hearing - budgeted from reserves	20,000	0.34
Conservation Authorities (MVCA, RVCA) - estimated increases of 3% based on		
conversation re: City of Ottawa tolerance	1,543	0.03
Fire - as per draft budget received	4,119	0.07
Recreation Cost-Sharing Agreements - Perth 2%, Lanark 0%	4,034	0.07
Perth Library - based on Library draft budget provided ~2.2%	3,766	0.06
Total	126,829	2.18
Operational Expense Decreases		
Contracted Services	(4,515)	(80.0)
Hydro - savings from efficiency projects, also to bring budget in line with actuals	(6,700)	(0.12)
Travel & Mileage - to bring budget in line with actuals	(650)	(0.01)
Training, conferences, seminars - to bring budget in line with actuals	(1,500)	(0.03)
OPP Costing - from OPP Annual Billing Statement.	(13,325)	(0.23)
Total	(26,690)	(0.46)
Operational Revenue Increases		
Accessibility Grant - grant applied for in 2020 for waste site accessibility ramps	(96,278)	(1.65)
WDO Recycling Grant - increased revenue to match 2020 revenues	(13,000)	(0.22)
Fees & Service Charges	(1,500)	(0.03)
Total	(110,778)	(1.90)
Operational Revenue Decreases		
Livestock Losses - bring in line with actuals - also an in and out (revenue = expenses)	6,000	0.10
Changes in Other Revenues	4,639	0.08
	10,639	0.18
		(2)
Total Operational Change	(0)	(0.00)
<u>CAPITAL</u>		
Capital Projects Reduced	(1,172,429)	(20.12)
Transfer to Reserves - overall increase to reserves by 2%	26,259	0.45
Capital Grants reduced - one time ICIP grant for Christie Lake NSR completed 2020	550,000	9.44
New Financing reduced - one time financing for Bolingbrooke Bridge completed 2020	1,040,000	17.85
Transfers from Reserves	(341,293)	(5.86)
Total Capital Change	102,537	1.76
<u>DEBT</u>		
New Financing - new debt payments on Bolingbrooke Bridge project	75,000	1.29
Total Debt Change	75,000	1.29

2021 BUDGET - DEPARTMENT IMPACTS ON LE	EVY	
Summary of how each department impacts the lew.		
Cummary of now each department impacts the levy.	(% Impact on Levy
Levy Increase from 2020 Budget	177,537	3.05%
Operational Expense Increases(Decreases)	,	
overnance		
Council - salaries	2,100	0.04
Elections	-	
Community Relations - reduction here but increase in tourism grants	(250)	(0.00)
Volunteer Appreciation, other	-	()
200th Anniversary - History Bursary - to actually budget this in and out (rev = exp)	1,000	0.02
Corporate Management	,	
Admin - mainly salaries but also office furniture & bringing budget to actuals in line	28,745	0.49
Contracted Services - insurance	12,100	0.21
Computer Services	-	
Township Offices - bringing budget to actuals in line	750	0.01
Land Sale for Tax Arrears	-	
Records Management Initiatives	-	
ire Services		
Fire Board - per proposed budget	4,119	0.07
Police Services	,	
OPP - per OPP provided statement	(13,325)	(0.23)
Police Services Board	-	()
uilding linspection		
Building Inspection Services - allocation of admin assistant from planning, increase in legal & insurance	23,235	0.40
onservation Authorities		
MVCA - per proposed increase from City of Ottawa (max 3%)	616	0.01
RVCA - per proposed increase from City of Ottawa (max 3%)	927	0.02
ther Protection Services		
Emergency Management	-	
Civic Addressing - bring salaries in line with actuals	(3,500)	(0.06)
Risk Management Officer - very rare occasion would need this - very specific events	(3,000)	(0.05)
Animal Control	-	
Livestock Losses - to birng in line with actuals - also matches revenue decrease	(6,000)	(0.10)
Property Safety Enforcement	-	
Septic Inspections	-	
Septic Re-Inspections Program	-	
ublic Works		
Admin - adjustments to insurance, mileage, memberships, and other	(235)	(0.00)
McVeigh Pit	-	
Road Patrol	-	
Health & Safety - bring in line with actuals	500	0.01
Garage & Yard Maintenance - bring in line with actuals	150	0.00
Vehicle & Equipment Costs - to adjust for vehicles/equipment sold and new vehicles/equipment	587	0.01
Bridges & Culverts - bring in line with actuals	1,000	0.02
Roadside Maintenance - increased labour, decreased equip rentals, brushing every other year	(9,195)	(0.16)
Hardtop Maintenace - budget for paved road crack sealing, budgets in line with actuals	22,100	0.38
Loosetop Maintenance - increased materials for patching & washouts, budgets in line with actuals	6,000	0.10
Traffic Control - budget in line with actuals	1,800	0.03
Winter Control - budget in line with actuals	(1,000)	(0.02)
Streetlighting	-	,
nvironmental		
Waste Dispoal - increased labour (to match staff calc's), adjustments to budgets for monitoring & engineering services (per McIntosh Perry), adjustment for taxes	25,715	0.44
Recycling - no paper & plastics processing costs predicted	(10,800)	(0.19)
ecreation Programs		
Admin - adjust budget to actuals	(1,490)	(0.03)
Soccer - adjust budget to actuals	125	0.00
Hockey - adjust budget to actuals	-	
Choir - adjust budget to actuals	500	0.01
Karate - adjust budget to actuals	265	0.00
	(1,500)	(0.03)

TOTAL LEVY INCREASE(DECREASE)		
	,	
Debt Repayment - new debt payments on Bolingbrooke Bridge project TOTAL DEBT INCREASE/(DECREASE)	75,000 75,000	1.29 1.29
Debt Increases(Decreases) Pobt Renayment - now debt payments on Bellinghrook a Bridge project	75,000	1.29
Dobt Increases(Decreases)		
TOTAL CAPITAL INCREASE/(DECREASE)	102,537	1.76
Transfers FROM Reserves	(341,293)	(5.86)
Debt Financing - one time financing for Bolingbrooke Bridge completed 2020	1,040,000	17.85
Capital Grants - one time ICIP grant for Christie Lake NSR completed 2020	550,000	9.44
apital Expenses	(1,172,429)	(20.12)
ransfers TO Reserves - to increase reserves contributions by 2%	26,259	0.45
Capital Increases(Decreases)		
TOTAL OPERATIONAL INCREASE/(DECREASE)	(0)	(0.00)
	(100,139)	(1.72)
Other Revenue - bring budget in line with actuals (both increases and dereases)	(100,139)	(1.72)
	4,639	0.08
WDO Recycling - to match 2020 actuals Fees & Service Charges - tax certificates and civic addressing - bring budget in line with actuals	(1,500)	(0.22)
·	(13,000)	(0.22)
Accessibility - for waste site ramps accessibility Livestock Loses - to bring in line with actuals - also matches expense decrease	6,000	0.10
Operational Grants	(96,278)	(1.65)
Operational Revenues (Increases)Decreases		
	100,139	1.72
Misc. Road Activities	-	
Septic Consent Applications	-	
Road Closure Applications	-	
Economic Development & Tourism Development- increase here but decrease in community grants	(250)	(0.00)
ther Planning		
Tile Drainage	-	
Municipal Drains	-	
gricultural Program & Services		
Site Plan Applications	-	
Zoning Amendment Applications	-	
Committee of Adjustment - adjust budget to actuals	(150)	(0.00)
LPAT Hearings - budgeted from reserves	20,000	0.34
General - allocation of admin assistant to building	(14,800)	(0.25)
lanning		
Municipal Drug Strategy	-	
Lanark	-	
Perth - per proposed budget	3,766	0.06
ibraries		
Lanark Community Centre	-	
Perth Rec Agreement - per proposed 2% increase in agreement	4,034	0.07
Burgess Hall - adjust budget to actuals	(150)	(0.00)
Ballfileds & Parks	-	
Glen Tay Rink - assuming up and running by student staffing, hydro, materials, supplies, etc	3,550	0.06
Maberly Hall - adjust budget to actuals	(800)	(0.01)

	2021 OPERATING AND CAPITAL BUDGET								<mark>sed Revenue</mark> sed Revenue
	REVENUES						Povon	ue = Expense (
	REVENUES	· ·	-	,			2020 YTD	ue = Expense (BUDGET
		2018	2018	2019	2019	2020	UNAUDITED	2021 DRAFT	CHANGES
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	SEPT 30/20	BUDGET	\$
TAXES:									
Ow	n-use Taxation:								
	Residential	4,822,903	4,869,489	4,976,988	5,026,106	5,192,274	5,250,547	5,192,274	-
	Non-residential	517,700	518,765	554,101	537,682	559,000	560,959	559,000	-
		5,340,603	5,388,253	5,531,089	5,563,788	5,751,274	5,811,506	5,751,274	-
Pay	yments-in-lieu of Taxes:								
	Ontario	52,000	58,613	47,069	61,616	56,300	65,522	62,000	(5,700
	Railroad	11,400	15,901	11,400	15,966	16,000	16,229	16,000	-
	Hydro	2,200	3,339	2,200	2,196	2,200	2,204	2,200	- (= =0.
		65,600	77,853	60,669	79,778	74,500	83,955	80,200	(5,700
		5,406,203	5,466,106	5,591,758	5,643,566	5,825,774	5,895,461	5,831,474	(5,700
	FING GRANTS:	201.000	221222	221222		222 122	=0.4.00=	222 422	
	tario Municipal Partnership Fund	694,300	694,300	694,300	684,100	699,100	524,325	699,100	-
	M - Municipal Asset Management Program	-	84,071	26,000	4,188				-
	ner (OCLIF, Canada 150 CIP, Main Street Revitalization) nicipal Disaster Relief Funding	131,640	35,088	10,013	10,986			-	
	nicipal Disaster Relier Funding inage Superintendent	1,000	4,947	1,000	568	1,000		1,000	
	M - Municipalities for Climate Innovation Program (MCIP)	1,000	4,547	16,661	18,295	-	6,199	- 1,000	
	ner Provincial Grants - Modernization			10,001	598,304		0,100		
	ner Provincial Grants - Accessibility				000,004			96,278	(96,278
	estock Losses	12,000	1,465	12,000	2,503	12,000	-	6,000	6,000
	OO Recycling	93,000	92,897	86,300	86,338	86,300	24,807	99,300	(13,000
		931,940	912,768	846,274	1,405,282	798,400	555,331	901,678	(103,278
CAPITA	L GRANTS:								
EO	DP Funding (Community Hub Feasibility Study)	10,000	-	-				- 1	-
Oth	ner Provincial Grants (OCIF - Formula Based)	100,000	100,555	50,000	50,000	50,000	50,000	50,000	-
Oth	ner Provincial Grants (OCIF - Joint Application - DNE)	2,562,894	1,224,161	-	19,478			-	-
DN	E Portion of OCIF Joint Project	142,383		-		-		-	-
	ner Provincial Grants (ICIP - Christie Lake NS)			1,178,408	442,995	550,000	-	-	550,000
Nev	w Debt Financing - Bolingbroke Bridge					1,040,000	-	-	1,040,000
140									
140		2,815,277	1,324,716	1,228,408	512,473	1,640,000	50,000	50,000	1,590,000
		2,815,277 3,747,217	1,324,716 2,237,484	1,228,408 2,074,682	512,473 1,917,755	1,640,000 2,438,400	50,000 605,331	50,000 951,678	1,590,000 1,486,722
FEES &	SERVICE CHARGES:	3,747,217	2,237,484	2,074,682	1,917,755	2,438,400	605,331	951,678	1,486,722
FEES &	Certificates	3,747,217 6,000	2,237,484 8,250	2,074,682 6,000	1,917,755 8,365	2,438,400 6,000	605,331 7,430	951,678 7,000	1,486,722
FEES & Tax Zor	c Certificates ning Compliance Certificates	3,747,217 6,000 400	2,237,484 8,250 600	2,074,682 6,000 400	1,917,755 8,365 1,025	2,438,400 6,000 400	7,430 100	7,000 400	1,486,722 (1,000
FEES & Tax Zor Civi	c Certificates ning Compliance Certificates ic Addressing Fees	3,747,217 6,000 400 3,500	2,237,484 8,250 600 4,808	2,074,682 6,000 400 3,500	1,917,755 8,365 1,025 4,277	2,438,400 6,000 400 3,500	7,430 100 3,565	7,000 400 4,000	1,486,722 (1,000 - (500
FEES & Tax Zor Civi	c Certificates hing Compliance Certificates ic Addressing Fees trance Permits and Other	6,000 400 3,500 1,200	2,237,484 8,250 600 4,808 1,280	2,074,682 6,000 400 3,500 1,200	1,917,755 8,365 1,025 4,277 2,240	2,438,400 6,000 400 3,500 1,750	7,430 100 3,565 1,040	951,678 7,000 400 4,000 1,750	1,486,722 (1,000 - (500
FEES & Tax Zor Civi Ent	c Certificates ing Compliance Certificates ic Addressing Fees trance Permits and Other taste Disposal Fees and Charges	3,747,217 6,000 400 3,500 1,200 70,000	2,237,484 8,250 600 4,808 1,280 61,067	2,074,682 6,000 400 3,500 1,200 70,000	1,917,755 8,365 1,025 4,277 2,240 73,867	2,438,400 6,000 400 3,500 1,750 70,000	7,430 100 3,565 1,040 48,149	951,678 7,000 400 4,000 1,750 70,000	1,486,722 (1,000 - (500 -
FEES & Tax Zor Civ Ent Wa Rec	c Certificates ing Compliance Certificates ic Addressing Fees ic Addressing Fees creation Program Fees & Activities	3,747,217 6,000 400 3,500 1,200 70,000 28,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342	2,074,682 6,000 400 3,500 1,200 70,000 28,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322	2,438,400 6,000 400 3,500 1,750 70,000 28,000	7,430 100 3,565 1,040 48,149 2,400	951,678 7,000 400 4,000 1,750 70,000 28,000	1,486,722 (1,000 - (500 - -
FEES & Tax Zor Civ Ent Wa Rec	c Certificates ing Compliance Certificates ic Addressing Fees trance Permits and Other uste Disposal Fees and Charges creation Program Fees & Activities unning & Zoning Fees & Charges	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000	7,430 100 3,565 1,040 48,149 2,400 32,042	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000	1,486,722 (1,000 - (500 - - -
FEES & Tax Zor Civ Ent Wa Rec	c Certificates ing Compliance Certificates ic Addressing Fees ic Addressing Fees creation Program Fees & Activities	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000 5,285	7,430 100 3,565 1,040 48,149 2,400 32,042 5,285	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285	1,486,722 (1,000 - (500 - - -
FEES & Tax Zor Civi Ent Wa Rec Pla	c Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges ip Drainage	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000	7,430 100 3,565 1,040 48,149 2,400 32,042	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000	1,486,722 (1,000 - (500 - - -
FEES & Tax Zor Civi Ent Wa Rec Pla Tile	c Certificates ing Compliance Certificates ic Addressing Fees trance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges D prainage	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000 5,285 164,935	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011	951,678 7,000 400 1,750 70,000 28,000 50,000 5,285 166,435	1,486,722 (1,000 (500 - - - - - (1,500
FEES & Tax Zor Civi Ent Wa Rec Pla Tile	c Certificates ing Compliance Certificates ic Addressing Fees ic Addressing Fees ic Addressing Fees ic Addressing Fees iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges in Drainage REVENUE: Ilding Permit Fees	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000 5,285 164,935	7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435	1,486,722 (1,000 - (500 - - - - - (1,500
FEES & Tax Zor Civi Ent Wa Rec Pla Tile OTHER Bui	c Certificates ing Compliance Certificates ic Addressing Fees trance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges D prainage	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000 5,285 164,935	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011	951,678 7,000 400 1,750 70,000 28,000 50,000 5,285 166,435	1,486,722 (1,000 (500) - - - - (1,500)
FEES & Tax Zor Civi Ent Wa Rec Pla Tile OTHER Bui Sep Ref	c Certificates ing Compliance Certificates ic Addressing Fees trance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities mining & Zoning Fees & Charges to Drainage REVENUE: Iding Permit Fees ptic Permits	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600 80,000 35,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 35,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000	1,486,722 (1,000 (500) - - - - (1,500)
FEES & Tax Zor Civi Ent Wa Rec Pla Tile OTHER Bui Sep Ref Tax	c Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges ip Drainage REVENUE: Ilding Permit Fees btic Permits freshment Vehicle Licences	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600 80,000 35,000 300	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300	2,074,682 6,000 400 3,500 1,200 70,000 28,000 5,285 164,385 85,000 35,000 300	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000 5,285 164,935 85,000 35,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000 600	1,486,722 (1,000 (500 - - - (1,500 10,000 (300
FEES & Tax Zor Civi Enti Wa Rec Pla Tile OTHER Bui Seg Ref Tax Bui	c Certificates ing Compliance Certificates ic Addressing Fees ic Addre	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 300 120,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159	2,074,682 6,000 400 3,500 1,200 70,000 28,000 5,285 164,385 85,000 35,000 300 120,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275	2,438,400 6,000 400 3,500 1,750 70,000 28,000 50,000 5,285 164,935 85,000 35,000 300 115,000	7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000 115,000	1,486,722 (1,000 (500 - - - (1,500 10,000
FEES & Tax Zor Civil Ent Wa Rec Pla Tile OTHER Bui Seg Ref Tax Bui Investigation Inves	c Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges in Drainage REVENUE: Iding Permit Fees ptic Permits freshment Vehicle Licences repass Garage Land Lease-Communications Tower	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 300 120,000 3,600	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616	2,074,682 6,000 400 3,500 1,200 70,000 50,000 5,285 164,385 85,000 35,000 300 120,000 3,600	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 300 115,000 3,600	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600	1,486,722 (1,000 - (500 - - - (1,500 10,000 - (300
FEES & Tax Zorn Civil Ent Wa Rec Pla Tile OTHER Buil Sep Ref Tax Buil Investigation Equil	c Certificates ing Compliance Certificates ic Addressing Fees trance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges i Drainage REVENUE: Iding Permit Fees bitic Permits freshment Vehicle Licences c Penalties gress Garage Land Lease-Communications Tower estment Income	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 300 120,000 3,600	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616	2,074,682 6,000 400 3,500 1,200 70,000 50,000 5,285 164,385 85,000 35,000 300 120,000 3,600	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 300 115,000 3,600 95,500	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000	1,486,722 (1,000 (500 - - - (1,500 10,000 - (300 - (4,500
FEES & Zor Civi Entl War Record Title OTHER Separate Sepa	c Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges ip Drainage REVENUE: Ilding Permit Fees bitic Permits freshment Vehicle Licences trepealties gress Garage Land Lease-Communications Tower sitment Income uipment Sales	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 35,000 300 120,000 79,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 35,000 300 120,000 3,600 95,500 -	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 300 115,000 95,500	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000	1,486,722 (1,000 (500 - - - (1,500 10,000 - - (300 - - (4,500
FEES & Tax Zor Civi Ent War Rec Pla Tile OTHER Bui Sep Ret Tax Bui Inve	c Certificates ing Compliance Certificates ic Addressing Fees ic Activities increasing Fees & Activities increasing Fees & Charges increasing Fees increa	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 35,000 300 120,000 79,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 35,000 300 120,000 3,600 95,500 -	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 300 115,000 95,500	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000	1,486,722 (1,000 (500 - - - (1,500 10,000 - - (300 - - (4,500
FEES & Tax Zor Civi Ent Waa Rec Pla Tile OTHER Bui Sep Ref Tax Buu Ing	c Certificates ing Compliance Certificates ing Compliance Certificates ic Addressing Fees itrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges in Drainage REVENUE: Iding Permit Fees otic Permits freshment Vehicle Licences C Penalties rgess Garage Land Lease-Communications Tower asstment Income uipment Sales s & Quarries Royalties d Sales deral Gas Tax her	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 300 120,000 3,600 79,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284	2,074,682 6,000 400 3,500 1,200 70,000 50,000 5,285 164,385 85,000 35,000 300 120,000 3,600 95,500 - 2,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 -	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 300 315,000 3,600 95,500 -	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 2,464 - 171,855 3,969	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000 - 2,000	1,486,722 (1,000 (500 - - - (1,500 10,000 (300 - - (4,500
FEES & Tax Zor Civi Ent Wa' Rec Pla Tile OTHER Bui Sep Red Tax Bui Inve Equ Pits Lar Fec Ottur 200	c Certificates ing Compliance Certificates ic Addressing Fees ic Addre	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600 80,000 35,000 300 120,000 3,600 79,000 2,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 30,000 30,000 3,600 95,500 -	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 -	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 35,000 95,500 - 2,000 - 171,855	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 2,464 - 171,855	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000 - 2,000 - 179,666 10,000	1,486,722 (1,000 (500 - - (1,500 10,000 - (4,500 - - (7,811
FEES & Tax Zor Civi Ent Waa Rec Pla Tile OTHER Bui See Rea Bui Inve Equ Pitts Lar Fec Oth 200 His	c Certificates ining Compliance Certificates ic Addressing Fees trance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities mining & Zoning Fees & Charges to Drainage REVENUE: Iding Permit Fees totic Permits freshment Vehicle Licences c Penalities gress Garage Land Lease-Communications Tower testment Income uipment Sales s & Quarries Royalties de Sales deral Gas Tax her this Anniversary Sales tory Scholarship	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 30,000 35,000 30,000 30,000 120,000 3,600 79,000 2,000 177,442 10,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500	2,074,682 6,000 400 3,500 1,200 70,000 50,000 5,285 164,385 85,000 35,000 300 120,000 3,600 95,500 - 2,000 - 171,855 10,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 300 115,000 95,500 - 2,000 171,855 10,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 2,464 171,855 3,969 2,291	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000 - 179,666 10,000 - 1,000	1,486,722 (1,000 (500 - - - (1,500 10,000 - - - (4,500 - - - - - - - - - - - - - - - - - -
FEES & Tax Zor Civi End Rec Pla Tille OTHER Bui See Ref Tax Bui Inve Equ Pits Coth 200 Hiss Coo	c Certificates ing Compliance Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges Drainage REVENUE: Ilding Permit Fees bitic Permits freshment Vehicle Licences (Penalties rgess Garage Land Lease-Communications Tower sestment Income uipment Sales s & Quarries Royalties d Sales deral Gas Tax ier bith Anniversary Sales tory Scholarship mmissioner of Oath	3,747,217 6,000 400 3,500 1,200 70,000 28,000 50,000 9,500 168,600 80,000 35,000 300 120,000 3,600 79,000 177,442 10,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 300 120,000 2,000 171,855 10,000 10,000 171,855 10,000 10	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 35,000 35,000 115,000 - 2,000 - 171,855 10,000 - 500	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 2,464 - 171,855 3,969 2,291	951,678 7,000 400 4,000 1,750 70,000 5,285 166,435 75,000 35,000 600 115,000 - 2,000 - 179,666 10,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 500	1,486,722 (1,000 (500 - - - (1,500 10,000 - (4,500 - - (7,811
FEES & Tax Zor Civi Ent Waa Rec Pla Tile OTHER Bui Sep Ref Tax Bui Inve Equ Pits Lar Fec Ott 200 His Cool	c Certificates ing Compliance Certificates ic Addressing Fees ic Addre	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 35,000 35,000 28,000 79,000 120,000 1,2	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801	2,074,682 6,000 400 3,500 1,200 70,000 28,000 5,285 164,385 85,000 35,000 120,000 3,600 95,500 - 2,000 - 171,855 10,000 - 500 5,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 35,000 115,000 2,000 - 2,000 - 171,855 10,000 5,000 5,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 2,109 51,782 171,855 3,969 2,291	951,678 7,000 400 4,000 1,750 70,000 28,000 5,285 166,435 75,000 35,000 115,000 3,600 115,000 - 2,000 - 179,666 10,000 - 1,000 500 5,000	1,486,722 (1,000
FEES & Tax Zor Civi Entl Wall Rec Pla Tile OTHER Bui Sep Red Tax Bui Inve Equ Pitt Lar Fec Cot His Cor	c Certificates ing Compliance Certificates ic Addressing Fees ic Addre	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 80,000 35,000 79,000 2,000 177,442 10,000 5,000 6,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698	2,074,682 6,000 400 3,500 1,200 70,000 5,285 164,385 85,000 35,000 300 120,000 3,600 95,500 - 2,000 - 171,855 10,000 5,000 6,630	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 18,595 3,570 11,209 6,630	2,438,400 6,000 400 3,500 1,750 70,000 5,285 164,935 85,000 35,000 300 95,500 - 2,000 - 171,855 10,000 - 5,000 5,000 6,630	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 171,855 3,969 2,291 333 3,261 6,204	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 3,600 100,000 - 2,000 - 179,666 10,000 500 1,000 500 500 5,000 6,630	1,486,722 (1,000
FEES & Tax Zor Civi Ent Vaa Rec Pla Tile OTHER Bui See Red Tax Bun Inve Equ Pitts Lar Fec Ott 2000 His Coo OP	c Certificates ining Compliance Certificates ining Compliance Certificates ic Addressing Fees trance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities mining & Zoning Fees & Charges Drainage REVENUE: Iding Permit Fees Ditic Permits Treshment Vehicle Licences Penalties Treshment Vehicle Licences Sees Garage Land Lease-Communications Tower Teestment Income Lipment Sales See Quarries Royalties Id Sales Detail Gas Tax Ler Dith Anniversary Sales Lord Cost Recoveries P - RIDE Program P Service Charges	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 30,000 35,000 30,000 120,000 2,000 177,442 10,000 1,7000 250 5,000 6,000 5,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319	2,074,682 6,000 400 3,500 1,200 70,000 5,285 164,385 85,000 35,000 300 120,000 2,000 2,000 171,855 10,000 - 171,855 10,000 - 5,000 5,00	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570 193 11,209 6,630 25	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 35,000 115,000 - 2,000 - 171,855 10,000 - 5,000 5,000 5,000 5,000 5,000 5,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 171,855 3,969 2,291 333 3,261 6,204 8,386	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 100,000 - 179,666 10,000 - 1,000 5,000 5,000 5,000 5,000	1,486,722 (1,000
FEES & Tax Zor Civi Ent Waa Rec Pla Tille OTHER Bui Ref Tax Bui Inve Equ Pits Lar Fee Oth 200 His Cop OP Pro	c Certificates ing Compliance Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges iDrainage REVENUE: Illding Permit Fees botic Permits freshment Vehicle Licences r Penalties rgess Garage Land Lease-Communications Tower restment Income uipment Sales s & Quarries Royalties and Sales deral Gas Tax her both Anniversary Sales tory Scholarship mmissioner of Oath c Sale Cost Recoveries P - RIDE Program P Service Charges wincial Offences Act (POA)	3,747,217 6,000 400 3,500 1,200 70,000 50,000 9,500 168,600 28,000 35,000 35,000 300 120,000 2,000 177,442 10,000 5,000 6,000 5,000 6,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319 59,277	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 300 120,000 - 2,000 - 2,000 - 171,855 10,000 - 500 500 500 500 500 500 50	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570 193 11,209 6,630 25 50,387	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 35,000 115,000 - 171,855 10,000 - 5,000 5,000 6,630 6,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 2,464 - 171,855 3,969 2,291 333 3,261 6,204 8,386 (2,590)	951,678 7,000 400 4,000 1,750 70,000 5,285 166,435 75,000 35,000 600 115,000 - 2,000 - 179,666 10,000 - 1,000 5,000 5,000 5,000 6,630 5,000 52,000	1,486,722 (1,000 (500 10,000 (300 (4,500 (1,000 (1,000 (1,000
FEES & Tax Zor Civi Ent Waa Rec Pla Tile OTHER Bui Sep Ref Tax Bui Inve Equ Pits Lar Fec Ott 200 His Cop OP Proc Dog	c Certificates ing Compliance Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges Drainage REVENUE: Ilding Permit Fees botic Permits freshment Vehicle Licences creation Forgam Fees irrance Fees & Charges Ourries Garage Land Lease-Communications Tower restment Income uipment Sales is & Quarries Royalties ind Sales deral Gas Tax iner ith Anniversary Sales tory Scholarship immissioner of Oath is Sale Cost Recoveries P - RIDE Program P Service Charges wincial Offences Act (POA) g Licenses, Fines, etc.	3,747,217 6,000 400 3,500 1,200 28,000 50,000 9,500 168,600 35,000 35,000 120,000 3,600 79,000 2,000 177,442 10,000 5,000 6,000 6,000 6,000 6,000 6,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319 59,277 1,090	2,074,682 6,000 400 3,500 1,200 70,000 5,285 164,385 85,000 35,000 120,000 3,600 95,500 - 2,000 - 171,855 10,000 - 5,000 6,630 5,000 6,630 5,000 60,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570 193 11,209 6,630 25 50,387 991	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 115,000 3,600 95,500 - 2,000 - 171,855 10,000 5,000 6,630 5,000 6,630 5,000 600	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 2,109 55,782 2,109 55,782 2,1464 - 171,855 3,969 2,291 333 3,261 6,204 8,386 (2,590) 525	951,678 7,000 400 4,000 1,750 70,000 28,000 50,000 5,285 166,435 75,000 35,000 115,000 3,600 115,000 - 2,000 - 179,666 10,000 - 1,000 - 1,000 5,000 6,630 5,000 6,630 5,000 600	1,486,722 (1,000
FEES & Tax Zor Civi Enti Wal Rec Plat Title OTHER Bui Sep Red Tax Bui Inve Equ Pitt 200 His Con Tax OP OP Pro Dog Live	c Certificates ining Compliance Certificates ining Compliance Certificates in conditions and Other iste Disposal Fees and Charges creation Program Fees & Activities mining & Zoning Fees & Charges e Drainage REVENUE: Iding Permit Fees otic Permits freshment Vehicle Licences (* Penalities gress Garage Land Lease-Communications Tower estment Income uipment Sales s & Quarries Royalties d Sales deral Gas Tax ener oth Anniversary Sales tory Scholarship mmissioner of Oath (* Sale Cost Recoveries P - RIDE Program P Service Charges vincial Offences Act (POA) g Licenses, Fines, etc. estock cost recovery	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 35,000 35,000 79,000 2,000 177,442 10,000 5,000 6,000 6,000 60,000 6000 500	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 3,000 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319 59,277 1,090 60	2,074,682 6,000 400 3,500 1,200 70,000 5,285 164,385 85,000 35,000 300 120,000 2,000 171,855 10,000 5,000 6,630 5,000 60,000 6000 500	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 352,601 8,595 3,570 193 11,209 6,630 25 50,387 991	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 35,000 115,000 - 171,855 10,000 - 5,000 5,000 6,630 6,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 2,464 - 171,855 3,969 2,291 333 3,261 6,204 8,386 (2,590)	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 100,000 - 1,000 10,000 500 1,000 500 6,630 5,000 6,630 5,000 600 250	1,486,722 (1,000
FEES & Tax Zor Civi Endi Rec Pla Tille OTHER Bui See Ret Tax Bui Inve Endi Cott Cott Cott Cott Cott Cott Cott Cot	c Certificates ining Compliance Certificates ining Compliance Certificates in compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges i Drainage REVENUE: Ididing Permit Fees bitic Permits freshment Vehicle Licences It Penalties gress Garage Land Lease-Communications Tower estment Income uipment Sales is & Quarries Royalties id Sales deral Gas Tax her bith Anniversary Sales tory Scholarship mmissioner of Oath Is Sale Cost Recoveries Is - RIDE Program Is P Service Charges indicial Offences Act (POA) Is Licenses, Fines, etc. Is stock cost recovery incle & Equipment Rentals	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 30,000 35,000 30,000 120,000 2,000 177,442 10,000 177,442 10,000 5,000 6,000 5,000 60,000 500 8,500	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319 59,277 1,090 60 10,935	2,074,682 6,000 400 3,500 1,200 70,000 5,285 164,385 85,000 35,000 300 120,000 2,000 - 171,855 10,000 - 5,000 5,000 6,630 5,000 6,630 5,000 6,000 600 500 8,500	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570 193 11,209 6,630 25 50,387 991 90 7,363	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 35,000 171,855 10,000 5,000 5,000 5,000 6,630 5,000 6000 500	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 171,855 3,969 2,291 333 3,261 6,204 8,386 (2,590) 525 30	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 - 179,666 10,000 - 1,000 5,000 5,000 6,630 5,000 6,630 5,000 600 2500 600 250	1,486,722 (1,000 (500)
FEES & Tax Zor Civi Ent Vaa Rec Pla Tile OTHER Bui Sep Pits Lar Fees Oth 200 Hiss Cop OP Pro Dog Live Vele Rec	c Certificates ing Compliance Certificates ing Compliance Certificates ing Compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges Drainage REVENUE: Ilding Permit Fees otic Permits freshment Vehicle Licences (Penalties gress Garage Land Lease-Communications Tower setment Income uipment Sales is & Quarries Royalties ind Sales deral Gas Tax her oth Anniversary Sales tory Scholarship mmissioner of Oath is Sale Cost Recoveries P - RIDE Program P Service Charges princial Offences Act (POA) ig Licenses, Fines, etc. sestock cost recovery inicle & Equipment Rentals cycling Sales	3,747,217 6,000 400 3,500 1,200 28,000 50,000 168,600 35,000 35,000 36,000 79,000 2,000 177,442 10,000 5,000 6,000 6,000 600 5,000 6,000 6,000 5,000 6,000	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319 59,277 1,090 60 10,935 27,763	2,074,682 6,000 400 3,500 1,200 70,000 28,000 50,000 5,285 164,385 85,000 35,000 300 120,000 - 2,000 - 2,000 - 171,855 10,000 - 500 5,000 6,630 5,000 6,630 6,000 600 500 20,000	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570 193 11,209 6,630 25 50,387 991 90 7,363 22,236	2,438,400 6,000 400 3,500 1,750 70,000 28,000 5,285 164,935 85,000 35,000 35,000 171,855 10,000 500 5,000 6,630 5,000 60,000 600 500 11,000	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 2,109 51,782 3,369 2,291 333 3,261 6,204 8,386 (2,590) 525 30 - 7,193	951,678 7,000 400 4,000 1,750 70,000 28,000 5,285 166,435 75,000 35,000 115,000 3,600 115,000 - 2,000 - 179,666 10,000 5,000 5,000 6,630 5,000 6,630 5,000 6,630 5,000 6,630 5,000 11,000	1,486,722 (1,000 (500
FEES & Tax Zor Civi Ent Wat Rec Pla Tile OTHER Bui Sep Ref Tax Bui Inve Equ Oth 200 His Con OP Doo Live Vel Ree Cor	c Certificates ining Compliance Certificates ining Compliance Certificates in compliance Certificates ic Addressing Fees irrance Permits and Other iste Disposal Fees and Charges creation Program Fees & Activities inning & Zoning Fees & Charges i Drainage REVENUE: Ididing Permit Fees bitic Permits freshment Vehicle Licences It Penalties gress Garage Land Lease-Communications Tower estment Income uipment Sales is & Quarries Royalties id Sales deral Gas Tax her bith Anniversary Sales tory Scholarship mmissioner of Oath Is Sale Cost Recoveries Is - RIDE Program Is P Service Charges indical Offences Act (POA) Is Licenses, Fines, etc. Is stock cost recovery incle & Equipment Rentals	3,747,217 6,000 400 3,500 1,200 70,000 28,000 9,500 168,600 30,000 35,000 30,000 120,000 2,000 177,442 10,000 177,442 10,000 5,000 6,000 5,000 60,000 500 8,500	2,237,484 8,250 600 4,808 1,280 61,067 32,342 50,819 5,285 164,451 82,878 34,615 300 115,159 3,616 150,220 2,262 8,917 177,442 13,284 1,500 465 9,801 6,698 3,319 59,277 1,090 60 10,935	2,074,682 6,000 400 3,500 1,200 70,000 5,285 164,385 85,000 35,000 300 120,000 2,000 - 171,855 10,000 - 5,000 5,000 6,630 5,000 6,630 5,000 6,000 600 500 8,500	1,917,755 8,365 1,025 4,277 2,240 73,867 26,322 67,669 5,285 189,050 70,867 32,255 300 113,275 3,616 174,467 31,390 1,785 - 352,601 8,595 3,570 193 11,209 6,630 25 50,387 991 90 7,363	2,438,400 6,000 400 3,500 1,750 70,000 50,000 5,285 164,935 85,000 35,000 35,000 171,855 10,000 5,000 5,000 5,000 6,630 5,000 6000 500	605,331 7,430 100 3,565 1,040 48,149 2,400 32,042 5,285 100,011 40,308 34,445 600 34,725 2,109 55,782 981 171,855 3,969 2,291 333 3,261 6,204 8,386 (2,590) 525 30	951,678 7,000 400 4,000 1,750 70,000 50,000 5,285 166,435 75,000 35,000 600 115,000 - 179,666 10,000 - 1,000 5,000 5,000 6,630 5,000 6,630 5,000 600 2500 600 250	1,486,722 (1,000 (500)

2021 OPERATING AND CAPITAL BUDGET							Decrea	sed Reve
REVENUES						Povon	ue = Expense (
REVENUES	_	-				2020 YTD	ue = Expense (i.e. in and BUDGE
	2018	2018	2019	2019	2020	UNAUDITED	2021 DRAFT	CHANGE
	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	SEPT 30/20	BUDGET	\$
ISFERS FROM RESERVES:								
CONTINGENCY RESERVE								
prior year deficit missed			-	360			-	
LPAT			-	300			20,000	(20,
Composition of Council							30,600	(30
Building Condition Assessment							20,000	(20
Website Upgrades							18,360	(18
Waste Audit							30,000	(30
Contingency - tax reduction			25,000	25,000			-	(00
Hospital Contribution			23,000	67,944			-	
Service Delivery Review			-	07,344	30,000	-	30,000	
Colvide Belivery Neww		- 1	25,000	93,304	30,000	-	148,960	(118
OFFICE EQUIPMENT RESERVE			20,000	00,001	55,555		1.0,000	(
Office Computer Replacements			39,000	10,057			-	
Computer Server			30,000	10,001	20,400	_	-	20
Comparer Correr		- 1	39,000	10,057	20,400	-	-	20
OFFICE/GARAGE RESERVE			22,000	10,001				
Municipal Office Building - Exterior Siding Repairs		0	10,000	28,962	15,000	0	-	15
Glen Tay Garage - Energy Efficient Doors		-	10,000	20,002	20,000	19,810	-	20
Bathurst Garage - Paving in front of sand shed			25,000	16,719	_5,000	. 3,5.0	-	
3	-	-	35,000	45,681	35,000	19,810	-	35
RECREATION CAPITAL RESERVE			55,556	10,001	55,530	.5,510		
Recreation Master Plan		-	10,000	7,741	-	126	-	
Glen Tay Swimming Hole			70,000	.,		.20	15,300	(15
Glen Tay Rink					40,000	-	-	40
Solar Farm Trail (site plan, includes trail design & parking)		-	10,000	-	8,550	-	-	8
		-	20,000	7,741	48,550	126	15,300	33
WASTE SITE RESERVE				.,	10,000		10,000	
Glen Tay - Hydro Pole Upgrades			30,000	-			-	
Waste Site new wells *provisional - as needed basis							10,000	(10
Waste Site Glen Tay trees *possible replacement/moving							5,000	
				40.505			5,000	(5
Waste Costs			20.000	13,535				(45
RECREATION FUNDRAISING RESERVE		-	30,000	13,535	-	-	15,000	(15
					4 210	-	-	1
Glen Tay Rink - operating costs					4,219 4,219		-	4
SPECIAL CONTINGENCY RESERVE		-	-	-	4,219	-	-	4
Rink Board Repair/Replacement			60,000	8,039			-	
Trink Bodia Repail/Replacement		- 1	60,000	8,039	-	-	-	
OFFICIAL PLAN/ZONING BYLAW RESERVE			55,555	0,000				
Official Plan Review			1,000	1,430			31,200	(31
Ciliotal Flat Florion		- 1	1,000	1,430	-	-	31,200	(31
ROAD EQUIPMENT RESERVE			.,	.,,				(5.
Replace 2000 Sterling Tandem			300.000	302,630			-	
Replace 1998 Cat Backhoe			160,000	142,678			-	
AVL - GPS Indicators for Plows			25,000	24,915			-	
Tractor with Flail & Boom (new add)				= .,			57,826	(57
Water Tank							36,400	(36
Sweeper Broom Replacement							20,800	(20
Replace 2004 Int'l Tandem					305,000	309,981	-	305
Replace 2001 Sterling Tandem					305,000	309,981	-	305
Replace 2004 Ford Ranger					35,000	36,749	-	35
<u> </u>	-	-	485,000	470,223	645,000	656,711	115,026	529
ROAD CONSTRUCTION RESERVE					,			
Deficiencies Elimination Program			60,000	23,144			30,000	(30
Hanna Road			284,000	164,868			-	
Christie Lake North Shore Road			80,988	47,967	110,000	-	-	110
Croizier Road					82,008	-	-	82
Iron Mine Road					88,740	-	-	88
Ritchie Side Road					75,276	-	-	75
Stanleyville Road					1,716	-	-	1
Allan's Side Road - preservation							81,600	(81
Ennis Road - back to gravel							7,650	(7
Merkley Road - back to gravel							8,160	8)
Upper Scotch Line - reconstruction							267,074	(267
Glen Tay Road (Hwy 7 to CR 6) - reconstruction							104,520	(104
	-	- 1	424,988	235,979	357,740	-	499,004	(141
BRIDGE CONSTRUCTION RESERVE								
Various condition analyses			20,000	-			-	
			30,000	21,537	30,000	-	30,000	
Replace guardrails - 5 year project			149,000	136,848			-	
Replace guardrails - 5 year project Noonan Side Road Bridge			149,000					
			60,000	50,484			-	
Noonan Side Road Bridge							-	
Noonan Side Road Bridge Bolingbroke Bridge (replacement design)			60,000	50,484				(14
Noonan Side Road Bridge Bolingbroke Bridge (replacement design) 6th Concession (Bathurst) Culvert Replacement			60,000	50,484			-	(14 (23
Noonan Side Road Bridge Bolingbroke Bridge (replacement design) 6th Concession (Bathurst) Culvert Replacement Gambles Side Road - engineering			60,000	50,484	23,460	-	- 14,766	

TAY VALLEY TOWNSHIP							Increa	ised Revenu
2021 OPERATING AND CAPITAL BUDGET							Decrea	sed Reveni
REVENUES						Reven	ue = Expense (i.e. in and o
	, i					2020 YTD		BUDGET
	2018	2018	2019	2019	2020	UNAUDITED	2021 DRAFT	CHANGES
	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	SEPT 30/20	BUDGET	\$
FEDERAL GAS TAX RESERVE								
Upper Scotch Line - reconstruction							179,666	(179,66
Glen Tay Road Bridge			777,800	600,028	188,800	-	-	188,80
	-	- 1	777,800	600,028	188,800	-	179,666	9,13
NEW INFRASTRUCTURE RESERVE								
Tractor with Flail & Boom (new add)							110,841	(110,84
Tandems						100,000	-	-
	-		-	-	-	100,000	110,841	(110,8
ASSET MANAGEMENT RESERVE								
Building Condition Assessment							30,000	(30,0
FCM - MAMP GRANT 20% - LRFP & Roads Condition			20,000	1,048			-	-
	-	- 1	20,000	1,048	-	-	30,000	(30,0
CASH IN LIEU OF PARKLAND RESERVE								
Solar Farm Trail (parks plan)							12,750	(12,7
Maberly Unopened Road Allowance							10,200	(10,2
John Miller Park (parking lot, culvert & signage)			7,500	2,149			-	-
Land Transferred to Twp. (suvey and legal costs) Solar			10,000	14,043			-	-
	-	- 1	17,500	16,192	-	-	22,950	(22,9
DEVELOPMENT CHARGE RESERVE								
Prior Years DC's not allocated			-	199,000				-
Development Charges Study & By-Law			15,000	26,095				-
Solar Farm Trail (parks plan)							12,750	(12,7
Tractor with Flail & Boom (new add)							8,133	(8,1
Glen Tay Road (Hwy 7 to CR 6) - reconstruction							75,000	(75,0
Official Plan Review							4,500	(4,5
Community Benefits Study & By-Law					10,000	-	10,000	-
Unopened Road - Younes					25,000	-	-	25,0
Solar Farm Trail (site plan, includes trail design & parking)					36,450	-	-	36,4
	-	-	15,000	225,095	71,450	-	110,383	(38,9
OTHER RESERVES:								
South Sherbrooke Fire				120,000	-		-	-
Recreation Program							5,000	(5,0
Main Street Revitalization Funding Project			42,660	19,960	-	23,532	-	-
	-	-	42,660	139,960	-	23,532	5,000	(5,0
SUBTOTAL FROM RESERVES	2,248,323	1,594,126	2,311,948	2,157,033	1,454,619	800,179	1,795,912	(341,2
AL REVENUES	12.196.035	10,185,360	10.785,258	10,812,973	10,503,713	7,778,418	9.360.845	1.142.8

	TAY VALLEY TOWNSHIP	_								se Expe
	2021 OPERATING AND CAPITAL BUDGE	:I						_		se Expe
	DETAILED EXPENDITURES	-		-	-	-		Revent	ue = Expense (i.	.e. in and
								2020 YTD		BUDGE
		2017	2018	2018	2019	2019	2020	UNAUDITED	2021 DRAFT	CHANGE
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Sept 30/20	BUDGET	\$
RAI G	OVERNMENT:									
overnan										
	uncil									
Cou		407 507	131,850	407.407	142,606	142,217	144,000	400 777	146,100	2
	Honorariums & benefits	127,587		127,197				108,777		2,
	Training, seminars & conferences	13,280	20,000	13,578	20,000	6,058	20,000	2,799	20,000	
	Travel Expenses, mileage	5,665	6,000	4,476	6,000	5,304	6,000	1,005	6,000	
	Contracted Services (Integrity Comm, Closed Meeting Investign	0	375	12,367	2,500	799	2,500	13,884	2,500	
	Supplies, materials, cell phone, internet	4,152	4,000	6,236	5,000	12,019	7,000	5,490	7,000	
		150,685	162,225	163,855	176,106	166,397	179,500	131,955	181,600	2
Elec	ections									
	Contracted services	1,343	30,000	19,007	1,350	1,745	1,552	1,552	1,552	
	Advertising		0	2,334	0	0	0	0	0	
	Other	692	5,000	1,405	2,500	0	2,500	0	2,500	
		2,035	35,000	22,746	3,850	1,745	4,052	1,552	4,052	
Con	mmunity Relations	2,000	00,000	22,140	0,000	1,770	4,002	1,002	4,002	
COII	Grants, contributions & donations	20,200	20,250	18,400	15,950	13,980	15,950	16,125	15,700	
		20,200	20,230	10,400	13,930					
+-	Hospital contribution	14.054	40 500	7 074	E 000	67,944	67,944	0	67,944	
	Promotional Materials, advertising	11,854	12,500	7,371	5,000	7,489	5,000	3,701	5,000	
	<u> </u>	32,054	32,750	25,771	20,950	89,413	88,894	19,826	88,644	
App	preciation Dinners									
	Food & other supplies	951	6,000	8,221	1,000	1,010	1,000	267	1,000	
Stra	ategic Plan									
	Other									
200f	Oth Anniversary Bursary									
	Bursary & Transfer	8,910		6,575	0	3,250	0	1,000	1,000	1
	Total Governance	194,635	235,975	227,168	201,906	261,815	273,446	154.600	276,296	2
rnorst	te Management -				- /			- /	,	
Adii	ministration October 2 hours file	0.45.005	040.000	004.054	044 000	FFF 000	004.000	100.000	040.050	4.0
	Salaries & benefits	645,325	640,000	664,254	611,200	555,086	624,000	423,266	642,350	18
	Office supplies, materials & equipment	11,246	14,000	20,018	13,000	11,415	13,000	11,112	15,000	2
	Phones, fax and courier	5,219	6,450	6,822	6,450	5,227	6,450		6,450	
	Postage	15,620	16,000	15,005	16,000	10,616	16,000	18,443	16,000	
	Advertising	8,526	10,000	3,323	7,000	8,253	7,000	856	7,000	
	Travel expenses, mileage	1,544	2,000	1,294	2,000	656	2,000	381	2,000	
	Photocopier & other equipment maintenance	15,373	12,000	7,882	11,000	13,598	11,000	3,007	11,000	
	Training, seminars & conferences	9,895	15,000	12,277	13,500	14,068	13,500		13,500	
	Association memberships & subscriptions	8,560	8,000	6,826	8,000	8,672	8,400	6,762	9,665	1
	Bad debts & tax write-off allowance	1,060	5,000	-147	2,500	5,421	2,500	79	2,500	
_	GIS services	3,235	4,000	3,389	3,400	3,641	3,400	2,583	3,400	
										4
	Bank charges	4,833	4,500	6,034	4,500	6,014	4,500	3,959	6,000	1
	Other contracted services	1,954	0	2,317	0	29,857	0	2,362	3,400	3
	Other plus COVID					225	0	9,827	2,230	2
		732,392	736,950	749,295	698,550	672,749	711,750	488,341	740,495	28
Con	ntracted Services									
	Legal	53,270	10,000	155,188	10,000	66,745	60,000	24,785	60,000	
	Audit & financial	15,666	17,000	17,976	17,000	19,385	17,000	(481)	17,000	
	Other	3,666	4,500	3,399	4,000	4,542	4,000	1,412	4,000	
	Insurance	37,572	26,959	29,436	27,500	24,405	27,650	33,130	39,750	12
-	- · · · · · · · · · · · · · · · · · · ·				58,500			58,846	120,750	12
		11().174	28.429	205.999		115.077	108.650			
Com	mouter Services	110,174	58,459	205,999	30,300	115,077	108,650		120,730	
Com	mputer Services Maintenance support & licenses backup server									
Com	Maintenance, support & licenses, backup server	24,730	30,000	28,374	28,000	35,492	28,000	24,958	28,000	
Com	Maintenance, support & licenses, backup server Website maintenance & support	24,730 7,158	30,000 5,600	28,374 7,893	28,000 7,500	35,492 7,399	28,000 7,500	24,958 6,869	28,000 7,500	
Con	Maintenance, support & licenses, backup server Website maintenance & support Internet	24,730 7,158 3,052	30,000 5,600 3,600	28,374 7,893 3,052	28,000 7,500 3,500	35,492 7,399 3,052	28,000 7,500 3,500	24,958 6,869 1,527	28,000 7,500 3,500	
Con	Maintenance, support & licenses, backup server Website maintenance & support	24,730 7,158 3,052 3,163	30,000 5,600 3,600 2,000	28,374 7,893 3,052 0	28,000 7,500 3,500 2,000	35,492 7,399 3,052 9,366	28,000 7,500 3,500 2,000	24,958 6,869 1,527 12,808	28,000 7,500 3,500 2,000	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software	24,730 7,158 3,052	30,000 5,600 3,600	28,374 7,893 3,052	28,000 7,500 3,500	35,492 7,399 3,052	28,000 7,500 3,500	24,958 6,869 1,527 12,808	28,000 7,500 3,500	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whip Office Building	24,730 7,158 3,052 3,163 38,103	30,000 5,600 3,600 2,000 41,200	28,374 7,893 3,052 0 39,319	28,000 7,500 3,500 2,000 41,000	35,492 7,399 3,052 9,366 55,309	28,000 7,500 3,500 2,000 41,000	24,958 6,869 1,527 12,808 46,162	28,000 7,500 3,500 2,000 41,000	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software which office Building Labour	24,730 7,158 3,052 3,163 38,103	30,000 5,600 3,600 2,000 41,200	28,374 7,893 3,052 0 39,319	28,000 7,500 3,500 2,000 41,000	35,492 7,399 3,052 9,366 55,309	28,000 7,500 3,500 2,000 41,000	24,958 6,869 1,527 12,808 46,162	28,000 7,500 3,500 2,000 41,000	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services	24,730 7,158 3,052 3,163 38,103	30,000 5,600 3,600 2,000 41,200	28,374 7,893 3,052 0 39,319 35 806	28,000 7,500 3,500 2,000 41,000	35,492 7,399 3,052 9,366 55,309	28,000 7,500 3,500 2,000 41,000	24,958 6,869 1,527 12,808 46,162	28,000 7,500 3,500 2,000 41,000 1,000 850	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software which office Building Labour	24,730 7,158 3,052 3,163 38,103	30,000 5,600 3,600 2,000 41,200	28,374 7,893 3,052 0 39,319	28,000 7,500 3,500 2,000 41,000	35,492 7,399 3,052 9,366 55,309	28,000 7,500 3,500 2,000 41,000	24,958 6,869 1,527 12,808 46,162 0 739	28,000 7,500 3,500 2,000 41,000	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services	24,730 7,158 3,052 3,163 38,103 658 806	30,000 5,600 3,600 2,000 41,200 1,000	28,374 7,893 3,052 0 39,319 35 806	28,000 7,500 3,500 2,000 41,000 1,000	35,492 7,399 3,052 9,366 55,309	28,000 7,500 3,500 2,000 41,000 1,000	24,958 6,869 1,527 12,808 46,162 0 739 237	28,000 7,500 3,500 2,000 41,000 1,000 850	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wnship Office Building Labour Security services Water testing	24,730 7,158 3,052 3,163 38,103 658 806 226	30,000 5,600 3,600 2,000 41,200 1,000 1,000 500	28,374 7,893 3,052 0 39,319 35 806 298	28,000 7,500 3,500 2,000 41,000 1,000 500	35,492 7,399 3,052 9,366 55,309 368 806 237	28,000 7,500 3,500 2,000 41,000 1,000 500	24,958 6,869 1,527 12,808 46,162 0 739 237	28,000 7,500 3,500 2,000 41,000 1,000 850 400	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 10,000	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445	30,000 5,600 3,600 2,000 41,200 1,000 500 10,000 3,700	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000 10,000 3,700	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wriship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337	30,000 5,600 3,600 2,000 41,200 1,000 1,000 14,000 10,000 3,700 500	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 500	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000 10,000 3,700 500	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 10,000 3,700 500 6,500	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 500 500 500 500 500	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 5,700 5,900	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000 10,000 3,700 500 5,900	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whisp Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973	30,000 5,600 3,600 2,000 41,200 1,000 500 10,000 3,700 500 6,500 3,700 3,700	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 500 5,900 4,250	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 500 5,900 4,250	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218	28,000 7,500 3,500 2,000 41,000 1,000 850 400 10,000 3,700 500 5,900 4,250	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 10,000 3,700 500 6,500 0	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 500 5,900 4,250	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 5,900 4,250	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218	28,000 7,500 3,500 2,000 41,000 850 400 14,000 10,000 3,700 500 5,900 4,250 1,000	
	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whisp Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973	30,000 5,600 3,600 2,000 41,200 1,000 500 10,000 3,700 500 6,500 3,700 3,700	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 500 5,900 4,250	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 500 5,900 4,250	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218	28,000 7,500 3,500 2,000 41,000 1,000 850 400 10,000 3,700 500 5,900 4,250	
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775 38,176	30,000 5,600 3,600 2,000 41,200 1,000 1,000 10,000 3,700 500 6,500 3,700 0 40,900	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011 53,188	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 5,900 4,250 0	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982 33,889	28,000 7,500 3,500 2,000 41,000 1,000 1,000 14,000 10,000 3,700 5,900 4,250 0 40,850	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218 870 16,550	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000 10,000 3,700 500 4,250 1,000 41,600	
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 10,000 3,700 500 6,500 0	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 500 5,900 4,250	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 5,900 4,250	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218	28,000 7,500 3,500 2,000 41,000 850 400 14,000 10,000 3,700 500 5,900 4,250 1,000	
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other and sale for tax arrears** cords Management (RM)	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775 38,176	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 3,700 500 6,500 3,700 0 40,900	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011 53,188	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 500 5,900 4,250 0	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982 33,889	28,000 7,500 3,500 2,000 41,000 1,000 1,000 14,000 10,000 3,700 5,900 4,250 0 40,850	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218 870 16,550	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000 10,000 3,700 500 4,250 1,000 41,600	
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775 38,176	30,000 5,600 3,600 2,000 41,200 1,000 1,000 10,000 3,700 500 6,500 3,700 0 40,900	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011 53,188	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 5,900 4,250 0	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982 33,889	28,000 7,500 3,500 2,000 41,000 1,000 1,000 14,000 10,000 3,700 5,900 4,250 0 40,850	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218 870 16,550	28,000 7,500 3,500 2,000 41,000 1,000 850 400 14,000 10,000 3,700 500 4,250 1,000 41,600	
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other and sale for tax arrears** cords Management (RM)	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775 38,176	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 3,700 500 6,500 3,700 0 40,900	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011 53,188	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 500 5,900 4,250 0	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982 33,889	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 5,900 4,250 0 40,850	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218 870 16,550	28,000 7,500 3,500 2,000 41,000 850 400 14,000 10,000 3,700 500 5,900 4,250 1,000 41,600	
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software wiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other and sale for tax arrears** cords Management (RM)	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 5,864 2,973 1,775 38,176	30,000 5,600 3,600 2,000 41,200 1,000 500 14,000 3,700 500 6,500 3,700 0 40,900	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011 53,188	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 500 5,900 4,250 0	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982 33,889	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 5,900 4,250 0 40,850	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218 870 16,550	28,000 7,500 3,500 2,000 41,000 850 400 14,000 10,000 3,700 500 5,900 4,250 1,000 41,600	1
Tow	Maintenance, support & licenses, backup server Website maintenance & support Internet Misc. hardware and software whiship Office Building Labour Security services Water testing Caretaker services Repairs, maintenance & other Rug rentals Grounds maintenance Hydro Natural gas Other and sale for tax arrears** cords Management (RM) RM Initiatives	24,730 7,158 3,052 3,163 38,103 658 806 226 14,872 7,220 3,445 337 1,775 38,176	30,000 5,600 2,000 41,200 1,000 1,000 10,000 3,700 500 40,900 5,000 350 6	28,374 7,893 3,052 0 39,319 35 806 298 10,085 23,312 3,445 597 5,207 3,392 6,011 53,188 4,697	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 10,000 3,700 500 4,250 0 40,850	35,492 7,399 3,052 9,366 55,309 368 806 237 12,818 6,910 3,169 301 5,116 3,182 982 33,889 13,360	28,000 7,500 3,500 2,000 41,000 1,000 500 14,000 3,700 5,900 4,250 0 40,850 5,000	24,958 6,869 1,527 12,808 46,162 0 739 237 8,005 1,473 689 0 2,319 2,218 870 16,550 3,261	28,000 7,500 3,500 2,000 41,000 1,000 850 400 10,000 3,700 500 4,250 1,000 41,600 5,000	1

	TAY VALLEY TOWNSHIP									se Exper
	2021 OPERATING AND CAPITAL BUDG DETAILED EXPENDITURES	ET						Davan		ase Exper
	DETAILED EXPENDITURES							Reven	ue = Expense (i	i.e. in and c
		2017	2018	2018	2019	2019	2020	2020 YTD UNAUDITED	2021 DRAFT	BUDGET
	V 0-51/40-50	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Sept 30/20	BUDGET	\$
Fire Serv	N SERVICES:									
	nsfer to DNETVT Fire Rescue (SS reserve)	52,300	0	102,300		156,800	52,300	0	52,300	
	nsfer from Development Charges	02,000		.02,000		0	12,500	0	. ,	(12,5
Cos	st-shared Fire Department	514,511	522,649	522,649	530,194	530,194	544,038	0	560,657	16,6
	rnet (Exp. To Be Reimbursed by SS Station)	425		0	0		0		0	
ABC	C Hall rent	1,200	1,200	1,200	1,200	1,200	1,200			
Police Se	Total Fire Services	568,436	523,849	626,149	531,394	688,194	610,038	1,275	614,157	4,1
	ario Provincial Police contract	1,064,052	1,097,248	1,090,045	1.074.400	1.066.004	1,057,500	704,992	1.044.175	(13,3
	E Program	6,939	6,000	6,785	6,630	6,321	6,630	1,438	6,630	(,-
		1,070,992	1,103,248	1,096,830	1,081,030	1,072,325	1,064,130	706,430	1,050,805	(13,
Poli	ice Services Board									
	Honorariums	2,378	2,000	3,300	2,000	1,350	2,000	225		
	Grants & Contributions Training, seminars & conferences	2,883	0 3,750	4,911	0 3,750	439	0 3,750	0		
	Mileage	613	1,000	212	1,000	421	1,000	30		
	Office supplies, materials & equipment	252	2,050	107	2,050	254	2,050			(
	PSB - Annual Soccer Game	912		1,018	,	0	0	0	0	,
	Association memberships	75	700	739	700	759	700	798	850	
		7,112	9,500	10,287	9,500	3,223	9,500	1,053	9,500	
5 " "	Total Police Services	1,078,104	1,112,748	1,107,117	1,090,530	1,075,548	1,073,630	707,483	1,060,305	(13,
	Inspection Services - aries & benefits	83,842	97,000	53,735	99,250	84,132	102,000	63,141	122,800	20,
	aries & benefits pal services	316	1,000	03,735	1,000	84,132	1,000	4,941	2,500	20,
	lular phone	918	1,000	948	1,000	635	1,000		1,000	1,
	ining, seminars & conferences	0	2,500	378	2,500	3,657	2,500	0		
	services	4,519	4,000	4,589	4,700	4,683	4,700	3,602	4,700	
Con	ntracted inspection services	36,362	2,000	31,025	2,000	1,331	2,000	735	2,000	
	mbership fees	706	600	136	600	461	600	326	600	
	nicle fuel	615	1,500	714	1,500	1,077	1,500	522	1,500	
	nicle maintenance	1,116	1,000	85	2,000	117	2,000		2,000 935	
	urance ce supplies, materials & equipment	148	500	1,593	500	18	500	0		
Oilic	Total Building Inspection Services	128,543	111,100	93,203	115,050	96,111	117,800	74,471	141,035	23,
Conserva	ation Authorities -	120,010	,	55,255	,		,		,	,
	sissippi Valley	18,078	18,650	18,739	20,044	20,044	20,500	20,532	21,116	
Ride	eau Valley	42,856	44,500	44,457	45,950	45,444	46,350	46,603	47,277	
	Total Conservation Authorities	60,934	63,150	63,196	65,994	65,488	66,850	67,135	68,393	1,
	otection Services -									
	cy Measures ining, seminars & conferences	0	500	263	500	1,868	500	518	500	
	uipment, supplies & other	768	1,000	721	1,000	0	1,000	0		
Equ	applied a other	768	1,500	984	1,500	1,868	1,500			
Disaster F	Recovery		1,000		1,000	1,000	1,000		1,000	
Adv	ertising	715	0	0	0		0		0	
Gra	vel, Culverts, Other Materials	74,647	0	46,784	0		0		0	
		75,362	0	46,784	0	0	0	0	0	
Civic Addi		4.050	4 000	7.054	C 500	4 404	C F00	2.007	2 000	(2
	Labour Materials	4,950 1,882	4,000 2,000	7,654 667	6,500 500	1,481 105	6,500 500	2,067		(3,
		6,832	6,000	8,321	7,000	1,586	7,000			(3,
		-,002	-,000	2,021	.,,,,,	.,000	.,,,,,,	,001		
Risk Mana	agement Officer (Source Water)	0	3,000	0	3,000	0	3,000	0	0	(3,
Animal Co						220		400	075	
	WSIB Animal Control Officer	6,971	9,000	7,246	8,000	7,879	8,000		275 7,725	(
	Animal control Onicer Animal pound services	2,425	3,000	1,832	3,000	2,137	3,000			
	Mileage	278	1,000	271	800	405	800		800	
	Insurance and other	300	950	875	1,000	801	1,000	814	1,000	
		9,973	13,950	10,224	12,800	11,461	12,800	8,224	12,800	
Livestock		050	40.000	4 40=	40.000	0.500	40.000	0.000	0.000	10
	Loss compensation Livestock valuator	953 188	12,000 2,000	1,465 79	12,000 2,000	2,503 260	12,000 2,000		6,000 1,900	(6,
	Mileage	100	2,000	79	2,000	96	2,000			(
	Supplies		100	0	100	0	100			
		1,141	14,100	1,545	14,100	2,859	14,100			(6,
		.,	.,	.,	.,	_,,,,,	.,.,.,		2,126	
	Safety Enforcement / By-Law Enforcement	0	2,000	2,841	4,000	4,356	4,000	530	4,000	
		183	10,000	12,891	0		0		0	
Source W							05 000			
Source W Septic Ins	spections	43,470	35,000	37,415	35,000	34,830	35,000			
Source W Septic Ins			35,000 15,000 100,550	37,415 13,244 134,248	35,000 15,000 92,400	34,830 10,070 67,030	15,000 92,400	0	15,000	(12,

DETAILED EXPENDITURES 2017 2018 2019 2	crease Exp									TAY VALLEY TOWNSHIP
### MAPPORTATION SERVICES: ### WAR BWO BLOOST VISA BOO BLOOT VISA BOO BLOOT Feli 2009 BLOOT Fe	crease Exp								ET	
MAPOPITYTION SERVICES: VIAI RID WILDIT VIAI RID WILDIT VIAI RID WILDIT WAS RID	se (i.e. in and	ie = Expense (Revenu		-					DETAILED EXPENDITURES
MAPOPITYTION SERVICES: VIAI RID WILDIT VIAI RID WILDIT VIAI RID WILDIT WAS RID										
NSPORTATION SERVICES: **Public Works Coverhead** **Public Works Administration** **Lead and Control of Committed Services** **Lead Association memberships** **Lead Associati	BUDG		2020 YTD							
NBPORTATION SERVICES: Public Works Administration	FT CHANG	2021 DRAFT	UNAUDITED	2020	2019	2019	2018	2018	2017	
Public Works Overhead - Public Works Overhead - Public Works Administration Splantes & promises Splantes & promises & Splantes & Public Works & Splantes &	\$	BUDGET	Sept 30/20	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	
Public Works Administration			ĺ	i			İ			SPORTATION SERVICES:
Administration Administration										blic Works Overhead -
Solitation & Demolton 294,360 396,000 290,380 304,000 345,000 224,340 345,000 245,000 178 0.00 0.										Public Works Administration
Legis erwices Cell phores College Cell phores College Cell phores College Cell phores Cell phore										Administration
Cell phones 6,778 6,200 6,286 6,200 6,544 6,200 4,242 6,200	00	345,000	224,340	345,000	304,012	304,700	290,389	318,000	294,326	Salaries & benefits
Table	0	0	178	0						Legal services
Table	200	6,200	4,242	6,200	6,544	6,200	6,286	6,200	6,378	Cell phones
Training, seminana & conferences 5,512 9,000 10,458 9,000 5,911 9,000 3,591 9,000 0,000	00	1,100	982	1,100	1,956	1,300	2,277	1,000	3,523	
Other Contracted Services 931 0 10,756 5,500 8,989 10,100 4,280 10,150	000	9,000	3,550	9,000	5,911	9,000	10,458	9,000	5,512	
Mileage	00	2,400	1,915	2,400	2,825	2,400	2,290	2,000	2,271	GIS
Association memberships 553 1,200 1,177 1,750 1,912 1,750 2,021 2,100	50	10,150	4,280	10,100	8,989	5,500	10,756	0	931	Other Contracted Services
Cher S.510 8.800 2.472 3.000 767 1,000 270 1,000 1.000 1	200	200	110	0	208					Mileage
Chemistrance - property, liability, etc. 3,108 8,000 2,472 3,000 767 1,000 1,0	00	2,100	2,021	1,750	1,912	1,750	1,717	1,200	553	Association memberships
Insurance - property, liability, etc. 33.126 18,000 17,807 18,000 16,162 23,200 18,038 22,365 18,000 134 250 399,750 260,526 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 399,515 20,000 200 200 200 200 344 200 0 200 67 400 400	000	1,000	270	1,000	787		2,472	8,800	3,510	
Me/Veigh Gravel Ptt Operations			18,638	23,200	16,152		17,807	18,000		Insurance - property, liability, etc.
McVeigh Gravel Pit Operations Labour Soo 134 250 86 200 67 200 200 200 344 200 0 200 0 200 200 200 200 344 200 0 200 0 200										1 1 1
Licence 200 200 344 250 86 200 67 200 20			- ,, -	., .,	., .,	,:	***	,	***	McVeigh Gravel Pit Operations
Licence 200 200 344 200 0 200 0 200 0 200 7 200 7 478 450 86 400 67 400 10,849 15,000 11,218 15,000 7,473 10,000 4,662 10,000 10,849 15,000 7,478 7,000 7,389 7,000 7,491 7,500 7,491 7,49	200	200	67	200	86	250	134	500		
Roads Patrol									200	
Natural Surges Statage Labour Other Contracted services Labour Other Contracted										2,55,155
Health & Safety Equipment						,				
Health & Safety Equipment	000	10.000	4.662	10.000	7.473	15.000	11.218	15.000	10.849	Roads Patrol
Total Public Works Administration 369,424 386,900 363,605 374,300 364,224 417,150 272,746 417,415	-		.,	,	.,	10,000	,	10,000	,	
Total Public Works Administration 369,424 386,900 363,605 374,300 364,224 417,150 272,746 417,415 Carages & Yards Maintenance Bathurst (Glen Tay) Garage Labour 7,994 8,000 8,848 8,000 7,053 7,000 5,942 7,000 7,00	600	7.500	7.491	7.000	7.369	7.000	7.458	7.000	8,245	Health & Safety Equipment
Bathurst (Glen Tay) Garage Labour 7,994 8,000 8,848 8,000 7,053 7,000 5,942 7,000 1,000		1,000	.,,	.,	1,000	1,000	.,	1,000	5,2.0	
Bathurst (Glen Tay) Garage Labour 7,994 8,000 8,848 8,000 7,053 7,000 5,942 7,000	15	417,415	272,746	417.150	364,224	374.300	363.605	386.900	369,424	Total Public Works Administration
Bathurst (Glen Tay) Garage Labour 7,994 8,000 8,848 8,000 7,003 7,000 5,942 7,000 5,942 7,000 6,965 750 6,97 0 25 0 0 0 0 0 0 0 0 0			,					,		
Bathurst (Glen Tay) Garage Labour 7,994 8,000 8,848 8,000 7,003 7,000 5,942 7,000 5,942 7,000 6,965 750 6,97 0 25 0 0 0 0 0 0 0 0 0										Garages & Yards Maintenance
Labour 7,994 8,000 8,848 8,000 7,053 7,000 5,942 7,000										
Telephone 1,124 5,000 528 5,000 8,661 5,000 2,500 6,000 6,	00	7 000	5 942	7 000	7.053	8 000	8 848	8 000	7 994	
Building repairs & maintenance 1,124 5,000 528 5,000 8,661 5,000 2,242 5,000 Cher contracted services 337 0 499 0 0 Cher contracted services 1,936 2,000 1,738 2,000 3,508 2,000 2,392 2,500 1,738 2,000 3,508 2,000 2,392 2,500 3,508 2,000 2,392 2,500 2,000 2,392 2,500 2,000										
Other contracted services 1,936 2,000 1,738 2,000 3,508 2,000 2,392 2,500 3,508 2,000 2,392 2,500 3,508 2,000 2,392 2,500 3,508 2,000 2,392 2,500 3,508 2,000 2,392 2,500 3,508 3,500										
Shop supplies & small tools						3,000	320	3,000	1,124	
Hydro	_			-		2 000	1 720	2 000	1.026	
Natural gas										
Burgess Garage										
Burgess Garage										
Burgess Garage										Other
Labour	100	21,900	10,170	22,450	29,234	20,200	20,367	20,300	20,620	Burgoes Carago
Telephone 673 750 695 750 697 0 430 0 Building repairs & maintenance 6,908 4,500 5,711 6,000 2,075 6,000 0 6,000 Other contracted services 1,992 0 11 0 Shop supplies & small tools 580 1,000 552 500 1,447 800 1,116 1,500 Hydro 2,260 2,655 2,535 2,450 2,383 2,450 1,561 2,450 Heating fuel 4,934 5,000 8,829 6,500 6,601 6,500 3,957 6,500 Other 293 200 106 200 235 200 333 200 Sherbrooke Garage 20,454 18,600 24,319 20,900 21,328 20,950 11,314 21,650 Sherbrooke Garage 12,454 18,600 24,319 20,900 21,328 20,950 11,314 21,650 Building repairs & maintenance 7 0 2,047 2,000 728 1,000 7 1,000 Gher contracted services 10 0 0 0 0 0 Heating fuel 0 0 0 0 0 0 0 0 Heating fuel 0 0 0 0 0 0 0 0 Heating fuel 0 0 0 0 0 0 0 0 0 Total Garages & Yards Maintenance 43,157 47,150 48,569 50,900 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,465 1,000 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,465 1,000 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,465 1,000 2,800 50,384 77,600 Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Garage time & materials 14,792 71,400 108,864 70,850 90,159 44,800 61,58 82,550 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 61,580 82,550 Minor equipment & tools 31 1,500 0 1,500 1,665 8,533 10,800 10,078 12,100 Housing fuel 10,625 10,625 10,625 8,533 10,800 10,078 12,100 Minor equipment & tools 31 1,500 0 1,500 1,665	100	F 000	2.000	E 000	F 000	4 500	E 004	4 500	4.000	
Building repairs & maintenance 6,908 4,500 5,711 6,000 2,075 6,000 0 6,000 Cher contracted services 1,000 552 500 1,447 800 1,116 1,500 Shop supplies & small tools 580 1,000 552 500 1,447 800 1,116 1,500 Hydro 2,260 2,650 2,535 2,450 2,383 2,450 1,561 2,450 Heating fuel 4,934 5,000 8,829 6,500 6,601 6,500 3,957 6,500 Cher 293 200 106 200 235 200 333 200 Cher 293 200 106 200 235 200 333 200 Sherbrooke Garage Labour 604 750 553 600 1,648 600 168 600 Building repairs & maintenance 7 0 2,047 2,000 728 1,000 7 1,000 Cher contracted services 10 0 0 0 0 0 0 0 Heating fuel 1,271 1,500 1,064 1,200 1,284 1,200 384 1,200 Heating fuel 1,883 2,250 3,644 3,800 3,670 2,800 570 2,800 Total Garages & Yards Maintenance 43,157 47,150 48,569 50,900 54,232 46,200 28,062 46,350 Vehicles & Equipment Maintenance Labour 18,349 23,850 23,506 20,900 23,392 17,900 15,922 17,237 Cher Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Cher Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Cher Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Cher Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Cher Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Garage time & materials 142,792 71,400 108,864 70,850 90,199 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Cher Contracted Services 3,044 10,625 10,625 10,625 8,533 10,800 10,078 12,100 12,100 Cher Contracted Services 1,027 1,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,5										
Other contracted services Shop supplies & small tools S80 1,000 552 500 1,447 800 1,116 1,500										
Shop supplies & small tools						6,000	5,711	4,500	6,908	
Hydro	_					500	550	4 000	500	
Heating fuel										
Other 293 200 106 200 235 200 333 200										
Sherbrooke Garage										
Sherbrooke Garage										Other
Labour Feet Color Colo	100	21,650	11,314	20,950	21,328	20,900	24,319	18,600	20,454	Charbracks Corers
Telephone	:00	600	160	600	1 640	600	EEO	750	604	
Building repairs & maintenance 7					,				604	
Other contracted services									7	
Hydro						2,000	∠,047	U	- /	
Heating fuel 1,883 2,250 3,664 3,800 3,670 2,800 570 2,800						4 200	4.004	4 500	4 074	
1,883 2,250 3,664 3,800 3,670 2,800 570 2,800 Total Garages & Yards Maintenance 43,157 47,150 48,569 50,900 54,232 46,200 28,062 46,350 Vehicles & Equipment Maintenance Labour 18,349 23,850 23,506 20,900 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Oil, lubricants, coolant, etc. 3,995 3,500 2,091 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,389 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 10,625 8,533 10,800 10,078 12,100			384						1,2/1	
Vehicles & Equipment Maintenance 43,157 47,150 48,569 50,900 54,232 46,200 28,062 46,350			E70						1 002	rieating tuei
Vehicles & Equipment Maintenance Labour 18,349 23,850 23,506 20,900 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Oil, lubricants, coolant, etc. 3,995 3,500 2,091 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,389 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33										Total Caronas 9 Varda Maintenana
Labour 18,349 23,850 23,506 20,900 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Oil, lubricants, coolant, etc. 3,995 3,500 2,091 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,339 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Minor equipment & tools 31 1,500 <t< td=""><td></td><td>40,330</td><td>∠0,002</td><td>40,200</td><td>J4,Z3Z</td><td>30,900</td><td>40,009</td><td>47,100</td><td>43, 137</td><td>Total Galages & Talus Maintenance</td></t<>		40,330	∠0,002	40,200	J4,Z3Z	30,900	40,009	47,100	43, 137	Total Galages & Talus Maintenance
Labour 18,349 23,850 23,506 20,900 23,392 17,900 15,922 17,237 Other Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Oil, lubricants, coolant, etc. 3,995 3,500 2,091 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,339 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33 0 528 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>Vohicles & Equipment Maintenance</td></td<>										Vohicles & Equipment Maintenance
Other Contracted Services 1,027 1,000 1,165 1,000 528 1,000 227 1,000 Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Oil, lubricants, coolant, etc. 3,995 3,500 2,901 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,389 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33 0 528 0 40 0 32 0 Minor equipment & tools 31 1,500 0 1,500	37	47 007	15 000	17 000	22 202	20.000	22 500	22 050	10 240	
Fuel 84,893 99,300 102,412 99,000 82,408 83,300 50,384 77,600 Oil, lubricants, coolant, etc. 3,995 3,500 2,091 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,389 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33 0 528 0 40 0 32 0 Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 10,625 8,533										
Oil, lubricants, coolant, etc. 3,995 3,500 2,091 3,500 1,263 2,500 590 2,500 Fleet licences 12,159 14,000 12,421 14,500 12,389 14,500 12,237 14,500 Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33 0 528 0 40 0 32 0 Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 8,533 10,800 10,078 12,100										
Fleet licences 12,159 14,000 12,421 14,500 12,389 14,500 12,237 14,500 12,300 12										
Repair parts 16,084 15,100 20,740 19,650 22,401 36,300 17,017 24,200 Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33 0 528 0 40 0 32 0 Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 8,533 10,800 10,078 12,100										
Garage time & materials 142,792 71,400 108,864 70,850 90,159 64,800 60,158 82,550 Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 O ther 33 0 528 0 40 0 32 0 Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 8,533 10,800 10,078 12,100										
Blades & cutting edges 2,494 7,500 4,288 7,500 2,874 5,000 8,197 5,000 Other 33 0 528 0 40 0 32 0 Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 8,533 10,800 10,078 12,100										
Other 33 0 528 0 40 0 32 0 Minor equipment & tools Insurance 31 1,500 0 1,500 1,363 1,500 0 1,500 1 0,025 10,625 10,625 10,625 8,533 10,800 10,078 12,100										
Minor equipment & tools 31 1,500 0 1,500 1,363 1,500 0 1,500 Insurance 9,034 10,625 10,625 8,533 10,800 10,078 12,100										
Insurance 9,034 10,625 10,625 10,625 8,533 10,800 10,078 12,100										
10.41 174 842 238 187 245 187 246 187 247 187 248 187 249 187 247 187 248 187 249 187 247 187 248 187										
200,000 2111,012 200,000 210,000 111,012 200,101	0/	∠38,187	174,842	∠ა/,600	245,350	249,025	∠86,639	241,115	∠90,890	i otal venicies & Equipment Maintenance

TAY VALLEY TOWN SHIP	IDC=									ase Expens
2021 OPERATING AND CAPITAL BU DETAILED EXPENDITURES	DGET							Deur -	Decrea ue = Expense (ase Expens
DETAILED EXPENDITURES		2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRAFT	BUDGET CHANGES
	YE	EAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
Roadways Maintenance -										
Bridges & Culverts										
Bridge & Culvert Maintenance Labour		10,643	10,000	7,790	11,000	8,622	8,000	5,506	8,000	_
Engineering fees		509	0	0	0	0,022	10,000	5,715	0,000	(10,000
Materials		9,775	15,000	8,683	15,000	13,105	15,000	12,222	25,000	10,00
		20,927	25,000	16,473	26,000	21,727	33,000	23,443	33,000	-
Water Level Control Labour		0.700	C 000	2.057	C 000	2.402	F 000	4.454	F 000	
Equipment rentals		8,732	6,000 300	3,657	6,000 300	3,402	5,000 300	1,454	5,000 300	
Contracted services		4,789	4,000	2,199	4,000	5,850	4,000	4,725	5,000	1,000
Materials			500	71	500	1,334	500	0	500	-
		13,521	10,800	5,927	10,800	10,586	9,800	6,179	10,800	1,000
Tatal Buildean 9 Cultur		24 440	25 000	22,400	20,000	20.242	40.000	20,022	42.000	4.000
Total Bridges & Culve	erts	34,448	35,800	22,400	36,800	32,313	42,800	29,622	43,800	1,000
Roadside Maintenance										
Mowing										
Labour			300	0	300	0	0	0	20,370	20,370
Equipment & operator rentals		9,871	11,000	9,311	10,000	9,389	10,000	9,311	0	(10,000
Develope		9,871	11,300	9,311	10,300	9,389	10,000	9,311	20,370	10,370
Brushing Labour		10,522	13,000	12,212	14,000	16,148	14,000	13,423	10,000	(4,000
Equipment rentals		22,474	20,000	36,545	35,000	25,133	35,000	4,064	11,935	(23,06
		32,996	33,000	48,757	49,000	41,281	49,000	17,487	21,935	(27,065
Ditching										
Labour		2,321	6,000	4,925	4,000	6,259	6,000	10,610	12,000	6,000
Equipment rentals Contracted Services		0	500	0	3,000	0	3,000	0	5,000	2,000
Contracted Services		2,321	6,500	4,925	7,000	6,259	9,000	10,610	17,000	8,000
Litter Pick-up		, ,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	- 7	-,	- 7,	í	,
Labour		2,785	3,500	2,343	2,750	730	1,500	353	1,000	(500
Total Roadside Maintenar		47.973	54,300	65,336	69,050	57,659	69,500	37,761	60,305	(9,195
Hardtop Maintenance Paved Road Crack Sealing Contracted Services Line Painting		15,264	15,000	0	0		0	0	15,000	15,000
Contracted services		10,272	10,000	10,559	16,000	17,386	18,000	0	22,100	4,100
		10,272	10,000	10,559	16,000	17,386	18,000	0	22,100	4,100
Street Cleaning		0.420	2 000	2.007	2 500	2.000	2.750	2 004	2.050	(50)
Labour Contracted services		2,130	3,000	3,237	3,500 0	3,068	3,750 0	2,881 356	3,250 500	(500 500
Contracted services		2,130	3,000	3,237	3,500	3,068	3,750	3,237	3,750	-
Surface & shoulder maintenance										
Labour		40,810	25,000	37,702	36,000	37,473	30,000	32,361	33,000	3,000
Equipment rentals		05 457	20,000	47.570	25 000	7,184	45.000	40.200	45.000	-
Materials & Other		25,457 66,267	20,000 45,000	17,579 55,282	25,000 61.000	1,850 46,507	15,000 45,000	18,296 50,657	15,000 48.000	3.000
		00,207	40,000	00,202	01,000	40,007	40,000	00,007	40,000	0,000
Total Hardtop Maintenar	nce	93,932	73,000	69,078	80,500	66,961	66,750	53,894	88,850	22,100
Loosetop Maintenance										
Patching & Washouts Labour		8,469	7,000	6,826	7,000	8,951	8,000	4,270	8,000	-
Materials		8,462	8,000	7,116	8,000	30,963	8,000		15,000	7,000
		16,931	15,000	13,942	15,000	39,914	16,000		23,000	7,000
Grading										
Labour		37,228	31,000	32,524	33,000	35,841	35,000	27,101	35,000	-
Equipment rentals	 	0 37,228	1,000 32,000	32,524	33,000	0 35,841	35,000	809 27,910	35,000	-
Dust Layer		J1,220	J2,000	02,024	55,000	55,041	55,000	21,010	55,000	
Labour		1,742	2,000	1,885	2,000	2,691	3,000	978	2,000	(1,000
Equipment rentals				0.7.7.		40:			1,500	1,500
Materials	-	83,675	90,000	92,615	105,000	104,568	105,000	98,796	105,000	-
Road Water		85,417	92,000	94,500	107,000	107,259	108,000	99,774	108,500	500
Labour		8,433	11,600	11,771	12,500	8,832	12,500	9,649	11,000	(1,500
		8,433	11,600	11,771	12,500	8,832	12,500	9,649	11,000	(1,500
Gravelling										
Labour		6,713	7,500	5,499	7,500	4,340	6,500	7,845	8,000	1,500
		E 400								
Equipment rentals		5,198 251 596	5,000 255,000	0 248 194	5,000 255,000	0 254 198	5,000 267,500		3,500 267,500	(1,500
		5,198 251,596 0	5,000 255,000 0	248,194 0	5,000 255,000 0	254,198	267,500 0	266,778	267,500 0	

	TAY VALLEY TOWN SHIP									se Expens
	2021 OPERATING AND CAPITAL BUD	GET								ise Expen
	DETAILED EXPENDITURES							Reveni	ue = Expense (i	.e. in and o
		2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRAFT	BUDGET CHANGES
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
	Seasonal Roads									
	Labour	106	1,500	69	1,500	270	1,000	0		-
	Equipment rentals	957	500	0	500	387	500	0		-
	Materials	2,387	3,000	2,869	8,000	6,406	8,000	471	8,000	-
		3,449	5,000	2,938	10,000	7,063	9,500	471	9,500	-
	Tatalla a sata Malata a sa	444.000	400 400	400.000	445.000	457.447	400.000	100 110	400.000	0.00
	Total Loosetop Maintenanc	e 414,966	423,100	409,369	445,000	457,447	460,000	438,410	466,000	6,00
	Traffic Control Devices									
	Labour	6,087	8,500	7,260	8,500	6,437	7,500	4,676	7,500	-
	Contracted services (CP Rail)	12,987	14,000	12,276	14,000	12,557	14,000	9,716		-
	Materials	7,091	5,700	4,392	5,700	8,032	5,700	7,318	7,500	1,8
		26,165	28,200	23,928	28,200	27,026	27,200	21,710	29,000	1,8
										.,.
Total	l Roadways Maintenance	617,485	614,400	590,111	659,550	641,406	666,250	581,397	687,955	21,7
Mint	der Control -									
VVIII	Snowplowing									
	Labour	18,607	37,000	19,961	30,000	21,435	31,000	15,217	31,000	-
	Equipment rentals	4,115	5,000	580	2,500	2,143	2,500	1.840	2,500	-
		22,722	42,000	20,541	32,500	23,578	33,500	17,057	33,500	-
	Sanding & Salting		,		,		,	, , , , ,		
	Labour	30,990	29.000	31,330	29.000	36,490	38,000	16.041	38,000	-
	Equipment rentals	23,164	5,000	1,343	5,000	2,143	5,000	4,254	5,000	-
	Salt	39,614	48,000	51,812	70,000	59,972	70,000	42,730	60,000	(10,0
	Sand	169,322	105,000	168,954	122,000	150,218	122,000	71,355	132,000	10,00
		263,090	187,000	253,439	226,000	248,823	235,000	134,380	235,000	-
	Culvert Thawing		101,1000			2.0,020		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	Labour	445	2,500	2,551	2,500	6,697	8,000	274	7,000	(1,00
	Materials	0	100	0	100	486	100	0		- (1,0
	materiale	445	2,600	2,551	2,600	7,183	8,100	274	7,100	(1,00
Total	I Winter Control	286,257	231,600	276,531	261,100	279,584	276,600	151,711	275,600	(1,00
Stree	et Lighting									
	Contracted services	3,964	1,500	0	1,000	2,587	1,500	0	,	-
	Hydro	2,568	3,000	2,286	2,450	2,304	2,450	1,282	2,450	
rota	I Street Lighting	6,532	4,500	2,286	3,450	4,891	3,950	1,282	3,950	

TAY VALLEY TOWN SHIP 2021 OPERATING AND CAPITAL BUDG	:CT								ase Exper
DETAILED EXPENDITURES) E I						Dovoni	Decrea Je = Expense (ase Exper
DETAILED EAPENDITURES	2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRAFT	BUDGET CHANGE
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
ONMENTAL SERVICES:				i				i	
aste Disposal -									
Glen Tay Site									
Wages & benefits	155,983	170,250	157,077	153,000	157,828	155.300	76,666	169,250	13,9
Engineering & Monitoring services	43,958	26,000	26,083	24,525	33,848	24,200	27,155	31,640	7,4
Cellular phone	1,399	1,500	1,273	1,500	1,270	1,500	806	1,500	-,
Building & equip maintenance	0	2,500	763	1,500	916	1,500	0	1,500	
Equipment & operator rentals and cover material	54,747	55,000	54,839	55,000	52,829	55,000	37,397	55,000	
Training	509	500	234	750	0	750	0	750	
Waste trucking	26,119	30,500	25,770	22,500	19,895	22,500	12,830	21,000	(1,5
Other Contracted Services	36,945	4,000	78,601	28,000	29,339	28,000	8,522	26,900	(1,
Other		,	-,	.,	550	0	340	0	,
Safety clothing	306	1,000	1,924	1,000	1,385	1,500	250	1,500	
Hydro	1,714	2,200	1,918	2,000	2,267	2,000	1,473	2,000	
Materials & supplies	1,015	2,000	481	2,000	607	2,000	1,146	2,000	
Container rent (waste)	916	3,500	916	ď	0	0	0	0	
Container rent (glass)	0	0	0	1,500	0	1,500	0	1,500	
Miscellaneous rentals (toilets)	1,836	1,700	2,010	1,850	1,563	1,850	988	1,850	
	325,448	300,650	351,888	295,125	302,297	297,600	167,573	316,390	18,
Stanleyville Site		,				,		,	
Wages & benefits	53,980	58,275	57,330	56,000	52,737	56,900	34,304	55,550	(1,:
Engineering & Monitoring services	21,616	13,000	12,618	12,375	11,010	12,400	9,784	17,230	4,
Other Contracted Services	15,978	0	9,285	5,000	1,777	1,500	473	1,500	
Cellular phone	697	750	635	750	635	750	403	750	
Building & equip maintenance	2,916	500	1,715	500	0	500	0	500	
Waste trucking services	9,380	10,000	9,380	9,000	7,973	9,000	4,915	8,000	(1,
Other	1,111	.,	6,767	0	175	0	0	0	,
Safety clothing	102	500	213	500	287	500	0	500	
Hydro	816	880	591	650	667	650	383	650	
Materials & supplies	187	500	752	3,500	2,339	1,500	404	1,500	
Container rent (glass)	0	0	0	500	0	500	0	500	
Miscellaneous rentals (toilets)	1,796	1,750	1,901	1,850	1,560	1,850	990	1,850	
	107,468	86,155	101,188	90,625	79,160	86,050	51,656	88,530	2,
Maberly Site									
Wages & benefits	51,058	58,275	48,462	56,000	51,275	56,900	33,865	55,550	(1,
Engineering & Monitoring services	13,006	15,200	14,907	11,500	18,597	11,300	9,634	16,230	4,
Other Contracted Services	7	0	898	5,000	1,884	5,000	473	5,000	
Cellular phone	116	750	0	750	0	750	0	750	
Building & equip maintenance	0	500	0	500	0	500	0	500	
Waste trucking services	8,658	9,000	8,418	9,000	7,329	9,000	5,342	8,000	(1,
Other		0		0	175	0	0	0	
Safety clothing	153	500	442	500	619	500	0	500	
Hydro	1,348	1,500	1,298	1,350	1,292	1,350	924	1,350	
Materials & supplies	221	500	1,028	1,500	358	1,500	520	1,500	
Miscellaneous rentals (toilets)	1,796	1,750	1,901	1,850	1,561	1,850	988	1,850	
Equipment & operator rentals	0	0	232	0	0	0	0	0	
	76,363	87,975	77,585	87,950	83,090	88,650	51,746	91,230	2,
Closed Waste Sites									
Christie Lake monitoring & engineer services	2,983	7,100	12,051	500	9,306	5,800	6,634	4,000	(1,
Noonan monitoring & engineer services	6,536	500	1,758	500	0	500	0	500	
	9,519	7,600	13,809	1,000	9,306	6,300	6,634	4,500	(1,
Other Waste Disposal Costs									
Legal	19,060	0	1,143	0	2,728	0	0	0	
Engineering & Monitoring services	2,645	5,000	4,790	5,000	248	5,000	0	5,000	
Advertising	1,614	500	937	500	425	500	0	500	
PIL and tax charges	7,072	4,600	26,983	8,000	-1,377	8,000	12,514	12,525	4,
Future sites closure costs	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
Insurance	1,740	1,300	341	1,300	308	1,300	364	440	(
Other	4,706		160	0	0	0		0	
	61,837	36,400	59,354	39,800	27,332	39,800		43,465	3,
Total Waste Disposa	580,635	518,780	603,824	514,500	501,185	518,400	315,487	544,115	25,

	TAY VALLEY TOWN SHIP									ase Expen
	2021 OPERATING AND CAPITAL BUDGE	T							Decrea	ase Expen
	DETAILED EXPENDITURES							Reveni	ue = Expense (i	i.e. in and o
		2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRAFT	BUDGET CHANGES
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
ecycling	1-									
Glen	n Tay Site									
	C & D trucking and tipping	71,428	70,000	76,065	75,000	56,798	55,000	34,902	55,000	-
	Freon removal	1,435	2,000	1,221	2,000	1,404	2,000	1,099	2,000	-
	Recyclables trucking	52,542	56,000	53,910	56,100	49,189	45,000	33,457	45,000	-
	Waste trucking-contaminated recyclables	0	5,000	0	2,500	0	2,500	0	0	(2,50
	Scrap metal trucking	7,456	5,000	7,696	12,000	6,740	8,000	5,770	8,000	-
	Contaminated recyclables	7,937	6,000	7,937	0	3,128	0	2,076	2,500	2,50
		140,798	144,000	146,829	147,600	117,259	112,500	77,304	112,500	-
Star	nleyville Site									
	Chipping & grinding services	0	6,500	0	0	0	0	0	0	-
	Recyclables trucking	26,393	20,000	26,903	24,100	24,687	24,100	14,603	24,100	-
	Scrap metal trucking	1,443	2,000	962	2,000	1,305	2,000	855	2,000	-
	Contaminated recyclables	1,832	2,000	1,832	0	1,043	0	691	1,100	1,10
		29,668	30,500	29,697	26,100	27,035	26,100	16,149	27,200	1,10
Mab	erly Site									
	Recyclables trucking	16,334	15,000	17,133	20,000	16,619	20,000	10,649	20,000	-
	Scrap metal trucking	241	2,000	962	2,000	1,302	2,000	1,282	2,000	-
	Contaminated recyclables	1,832	2,000	1,832	0	1,043	0	692	1,100	1,10
		18,406	19,000	19,927	22,000	18,964	22,000	12,623	23,100	1,10
Othe	er Recycling Services									
	Other (advertising, educational materials, supplies etc	0	0	0	1,000	964	2,000	0	2,000	-
	Hazardous waste disposal	4,539	4,000	3,374	4,000	3,189	4,000	-186	4,000	-
	E-waste disposal	0	500	0	0	0	0	0	0	-
	Paper & Plastic Processing Costs					0	13,000	0	o o	(13,0
	Blue boxes	0	500	561	500	0	500	0	500	-
		4,539	5,000	3,935	5,500	4,153	19,500	-186	6,500	(13,00
	Total Recycling	193,411	198,500	200,388	201,200	167,411	180,100	105,890	169,300	(10,8
Fnviror	nmental Services	774.046	717.280	804.212	715,700	668,596	698,500	421.377	713,415	14,9

	TAY VALLEY TOWN SHIP 2021 OPERATING AND CAPITAL BUDGE	т								ase Expe ase Expe
	DETAILED EXPENDITURES							Davan	ue = Expense (i	
	DETAILED EXPENDITURES		-		,			Reven	ue = Expense (i.e. in and
								2020 YTD		BUDGE
		2017	2018	2018	2019	2019	2020	UNAUDIT ED	2021 DRAFT	CHANGE
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Sept 30/20	BUDGET	\$
EATION	, CULTURAL & SOCIAL SERVICES:									
	n Programs -									
Plog	gram Administration									
	Labour				0	0	0	1,124	0	
	Contracted services				0	0	0	280	0	
	Advertising				0	1,293	0	0		
	Training and seminars	70	2,500	0	2,500	75	2,500	0	,	(1,
	Mileage	0	500	0	500	15	500	0	250	(
	Materials & supplies	3,877	1,000	872	1,000	94	1,000	0	1,000	
	Insurance	5,263	5,000	1,007	1,050	907	1,050	1,092	1,310	
		9,210	9,000	1,879	5,050	2,384	5,050	2,496	3,560	(1
Soco	cer Program									
	Advertising				0	0	0	126	125	
	Contracted services				0	230	0	0	0	
_	Food Supplies				0	222	0	0		
-		4.050	2 000	0.274						
-	Supplies	4,652	2,000	9,371	3,500	129	3,500	0		
-	Materials	1,004	2,000	538	1,500	2,268	1,500	0		
		5,657	4,000	9,909	5,000	2,849	5,000	126	5,125	
Hock	key Program									
	Food Supplies				0	219	0	0		
	Supplies	730	2,500	3,397	2,500	0	2,500	0	2,250	
	Materials	1,738	1,500	0	1,500	1,678	1,500	392	1,500	
	Arena rental	11,876	12,500	12,553	12,500	11,480	12,500	9,827	12,500	
		14,344	16,500	15,950	16,500	13,377	16,500	10,219	16,500	
Inter	generational Choir	,.	,	,	10,000	10,011	10,000	,	10,000	
ii itoi	Advertising				0	302	0	0	300	
_	Contracted services	5,880	5,000	5,729	5,000	5,511	5,000	2,124	5,000	
_			3,000		3,000	94	5,000			
_	Materials & supplies	4,712		584				205	200	
		10,592	5,000	6,313	5,000	5,907	5,000	2,329	5,500	
Kara	ate Program									
	Contracted services	2,178	2,100	2,310	2,100	2,354	2,100	265	2,300	
	Food supplies				0	65	0	0	65	
	Supplies	245	150	307	150	507	150	0	150	
	Materials	470	250	473	250	201	250	0	250	
		2,893	2,500	3,090	2,500	3,127	2,500	265	2,765	
Pond	d Hockey									
	Materials	0	1,500	1,502	1,500	0		_		
		0			1,500		1,500	0	0	(1.
	Waterials	0		1,502		0	1,500 1,500	0		(1.
	waterials		1,500		1,500		1,500 1,500			
	Total Recreation Programs									(1
	Total Recreation Programs	0	1,500	1,502	1,500	0	1,500	0	0	(1
creation	Total Recreation Programs	0	1,500	1,502	1,500	0	1,500	0	0	(1
creation	Total Recreation Programs n Facilities - erly Rink	0	1,500	1,502	1,500 35,550	27,644	1,500 35,550	15,435	33,450	(2
creation	Total Recreation Programs n Facilities - erfy Rink Contracted services	42,696	1,500 38,500	1,502 38,643	1,500 35,550 1,700	27,644	1,500 35,550 1,700	0 15,435 0	33,450 3,000	(2
creation	Total Recreation Programs In Facilities - erly Rink Contracted services Hydro	0 42,696	1,500 38,500 1,765	1,502 38,643 1,118	1,500 35,550 1,700 1,225	0 27,644 0 1,198	1,500 35,550 1,700 1,225	0 15,435 0 746	3,000 3,000 1,225	(2
creation	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials	42,696	1,500 38,500	1,502 38,643	1,500 35,550 1,700 1,225 0	0 27,644 0 1,198 237	1,500 35,550 1,700 1,225 0	0 15,435 0 746 0	3,000 3,000 1,225 500	(2
creation	Total Recreation Programs In Facilities - erly Rink Contracted services Hydro	1,486 4,785	1,500 38,500 1,765 1,700	1,502 38,643 1,118 3,488	1,500 35,550 1,700 1,225 0	0 27,644 0 1,198 237 1,099	1,500 35,550 1,700 1,225 0	0 15,435 0 746 0 1,031	33,450 3,000 1,225 500 1,100	(1
creation Mab	Total Recreation Programs In Facilities - Perly Rink Contracted services Hydro Materials Misc. rentals	0 42,696	1,500 38,500 1,765	1,502 38,643 1,118	1,500 35,550 1,700 1,225 0	0 27,644 0 1,198 237	1,500 35,550 1,700 1,225 0	0 15,435 0 746 0	3,000 3,000 1,225 500	(1
creation Mab	Total Recreation Programs In Facilities - erify Rink Contracted services Hydro Materials Misc. rentals erify Hall	1,486 4,785	1,500 38,500 1,765 1,700	1,502 38,643 1,118 3,488	1,500 35,550 1,700 1,225 0 0 2,925	0 27,644 0 1,198 237 1,099 2,534	1,500 35,550 1,700 1,225 0 0 2,925	0 15,435 0 746 0 1,031 1,777	3,000 3,000 1,225 500 1,100 5,825	(1
creation Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals ertly Hall WSIB	1,486 4,785 6,271	1,500 38,500 1,765 1,700 3,465	1,502 38,643 1,118 3,488 4,606	1,500 35,550 1,700 1,225 0 0 2,925	0 27,644 0 1,198 237 1,099 2,534 374	1,500 35,550 1,700 1,225 0 0 2,925	0 15,435 0 746 0 1,031 1,777	33,450 3,000 1,225 500 1,100 5,825	(1) (2) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
creation Mab	Total Recreation Programs In Facilities - In	1,486 4,785 6,271	1,500 38,500 1,765 1,700 3,465	1,502 38,643 1,118 3,488 4,606	1,500 35,550 1,700 1,225 0 0 2,925	0 27,644 0 1,198 237 1,099 2,534 374 237	1,500 35,550 1,700 1,225 0 0 2,925	0 15,435 0 746 0 1,031 1,777 53	3,450 3,450 3,000 1,225 500 1,100 5,825 400 250	(1) (2) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
creation Mab	Total Recreation Programs In Facilities - In	0 42,696 1,486 4,785 6,271 201 1,214	1,500 38,500 1,765 1,700 3,465 500 900	1,502 38,643 1,118 3,488 4,606 216 1,293	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290	1,500 35,550 1,700 1,225 0 2,925 0 500 900	0 15,435 0 746 0 1,031 1,777 53 237 751	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200	(1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
creation Mab	Total Recreation Programs In Facilities - erity Rink Contracted services Hydro Materials Misc. rentals erity Hall WSIB Water testing Telephone Caretaker services	0 42,696 1,486 4,785 6,271 201 1,214 7,517	1,500 38,500 1,765 1,700 3,465 500 900 8,000	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770	3,000 1,225 500 1,100 5,825 400 250 1,200 7,600	(1 (2 1 1 2
creation Mab	Total Recreation Programs In Facilities - In	0 42,696 1,486 4,785 6,271 201 1,214	1,500 38,500 1,765 1,700 3,465 500 900	1,502 38,643 1,118 3,488 4,606 216 1,293	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290	1,500 35,550 1,700 1,225 0 2,925 0 500 900	0 15,435 0 746 0 1,031 1,777 53 237 751	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200	(1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
ereation Mab	Total Recreation Programs In Facilities - erity Rink Contracted services Hydro Materials Misc. rentals erity Hall WSIB Water testing Telephone Caretaker services	0 42,696 1,486 4,785 6,271 201 1,214 7,517	1,500 38,500 1,765 1,700 3,465 500 900 8,000	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770	3,000 1,225 500 1,100 5,825 400 250 1,200 7,600	(1 (2 1 1 2
ereation Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance	0 42,696 1,486 4,785 6,271 201 1,214 7,517	1,500 38,500 1,765 1,700 3,465 500 900 8,000	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000	(1 (2 1 1 2
ereation Mab	Total Recreation Programs In Facilities - Leefly Rink Contracted services Hydro Materials Misc. rentals Leefly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 0	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 0	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0	(1 (2 1 1 2
creation Mab	Total Recreation Programs In Facilities - In	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 700	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0	(1 (2 1 1 2
ereation Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals Wisc. rentals ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 700 0 1,275	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 0 5,000 0 100 600 1,275	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275	(1 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2
reation Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 700 0 1,275 4,900	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 0 100 600 1,275 4,900	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 0 557 2,681	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275 4,500	(1 (2 1 1 2
Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 700 0 1,275	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 0 5,000 0 100 600 1,275	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275	(1 (2 1 1 2
Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals Wisc. rentals Wisb Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane)	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967	1,500 1,700 1,225 0 0 2,925 0 500 900 8,000 0 700 0 1,275 4,900 21,275	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 100 600 1,275 4,900 21,275	0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 0 557 2,681 7,693	3,000 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275 4,500 20,475	(1 (2 1 1 2
Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904	1,500 38,500 1,765 1,700 3,465 500 900 6,000 700 2,205 5,525 23,830	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 700 0 1,275 4,900 21,275	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 0 1,275 4,900 21,275	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 0 557 2,681 7,693	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 0,600 5,000 0 100 1,275 4,500 20,475	(1 (2 1 1 2
Mab Mab	Total Recreation Programs In Facilities - In	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327	1,500 1,700 1,225 0 0 2,925 0 500 900 8,000 0 700 0 1,275 4,900 21,275	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 5,000 0 100 600 1,275 4,900 21,275	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 0 557 2,681 7,693	33,450 33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 5,000 0 100 150 1,275 4,500 20,475	(11 (22
Mab Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals Errly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904	1,500 38,500 1,765 1,700 3,465 500 900 6,000 700 2,205 5,525 23,830	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 1,275 4,900 21,275 1,000 450 4,350	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604	1,500 35,550 1,700 1,225 0 0 2,925 0 5000 900 8,000 5,000 0 100 600 1,275 4,900 21,275	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275 4,500 20,475 1,000	(1) (2) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
Mab Mab	Total Recreation Programs In Facilities - In	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830 1,500	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327 401 2,027	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 0 700 0 1,275 4,900 21,275 1,000 450 4,350 0	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604	1,500 1,700 1,225 0 0 2,925 0 500 8,000 0 100 600 1,275 4,900 21,275 0 0 0	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693 0 223 0 883	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 150 1,275 4,500 20,475 1,000 450 1,000 1,1000 1,100	11 11 11 11 11 11 11
Mab Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies Misc. rentals	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 1,275 4,900 21,275 1,000 450 4,350	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604	1,500 35,550 1,700 1,225 0 0 2,925 0 5000 900 8,000 5,000 0 100 600 1,275 4,900 21,275	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693 0 223 0 883	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 150 1,275 4,500 20,475 1,000 450 1,000 1,1000 1,100	11 11 11 11 11 11 11
Mab Mab	Total Recreation Programs In Facilities - erly Rink Contracted services Hydro Materials Misc. rentals errly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies Misc. rentals Misc. rentals Misc. rentals Misc. rentals Misc. rentals	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904 541 318	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830 550 1,500 2,050	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327 401 2,027 2,428	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 0 700 0 1,275 4,900 21,275 1,000 450 4,350 0 5,800	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 3,592 17,604 0 442 595 1,027	1,500 1,700 1,700 1,225 0 0 2,925 0 500 900 0 1,275 4,900 21,275 0 0 0 0	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 0 557 2,681 7,693 0 223 0 883 1,106	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 5,000 0 100 20,475 1,000 450 1,000 1,100 3,550	(1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
Mab Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals Ertly Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies Misc. rentals Inields and Parks Wages and Benefits	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904 541 318 859 20,374	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830 550 1,500 2,050 25,750	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327 401 2,027 2,428 24,944	1,500 35,550 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 1,275 4,900 21,275 1,000 4,350 0 5,800	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604 0 0 442 595 1,027 2,064	1,500 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 1,275 4,900 21,275 0 0 0 0 0 26,000	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693 0 223 0 883 1,106	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275 4,500 20,475 1,000 1,100 3,550	(1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
Mab Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals Wisc. rentals WisB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies Misc. rentals Misc. rentals Misc. rentals Misc. rentals Misc. rentals Mieleds and Parks Wages and Benefits Contracted services	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904 541 318 859 20,374 1,297	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830 1,500 2,050 25,750 8,500	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327 401 2,027 2,428 24,944 6,182	1,500 1,700 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 1,275 4,900 21,275 1,000 450 4,350 0 5,800 26,000 2,500	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604 0 442 595 1,027 2,064	1,500 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 100 600 1,275 4,900 21,275 0 0 0 0 0 0 26,000 2,500	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693 0 223 0 883 1,106	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 7,600 5,000 0 100 150 1,275 4,500 20,475 1,000 450 1,100 3,550 26,000 2,500	(1) (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
Mab Mab	Total Recreation Programs In Facilities - erty Rink Contracted services Hydro Materials Misc. rentals erty Hall WSIB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies Misc. rentals India and Parks Wages and Benefits Contracted services Materials & supplies Misc. Centals	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904 541 318 859 20,374 1,297 1,223	1,500 38,500 1,765 1,700 3,465 500 900 6,000 700 2,205 5,525 23,830 550 1,500 2,050 2,050 2,050 1,000	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327 401 2,027 2,428 24,944 6,182 882	1,500 1,700 1,225 0 0,2,925 0 500 9,000 0,700 0,1,275 4,900 21,275 1,000 450 4,350 0 5,800 26,000 2,500 1,000	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 101 1,735 141 1,058 3,592 17,604 0 442 595 1,027 2,064	1,500 1,700 1,225 0 0,2,925 0 500 900 1,275 4,900 21,275 0 0 0 0 26,000 2,500 1,000	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693 0 223 0 883 1,106 24,252 1,832 308	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 5,000 100 150 1,275 4,500 20,475 1,000 450 1,000 3,550 26,000 2,500 1,000	
Mab Mab	Total Recreation Programs In Facilities - ertly Rink Contracted services Hydro Materials Misc. rentals Wisc. rentals WisB Water testing Telephone Caretaker services Building maintenance Contracted services Materials & supplies Mileage Hydro Heating fuel (changed to Propane) Tay Rink (Bowes Rink) Wages and Benefits Hydro Materials & supplies Misc. rentals Misc. rentals Misc. rentals Misc. rentals Misc. rentals Mieleds and Parks Wages and Benefits Contracted services	0 42,696 1,486 4,785 6,271 201 1,214 7,517 4,438 1,012 1,618 2,902 18,904 541 318 859 20,374 1,297	1,500 38,500 1,765 1,700 3,465 500 900 8,000 6,000 700 2,205 5,525 23,830 1,500 2,050 25,750 8,500	1,502 38,643 1,118 3,488 4,606 216 1,293 7,021 6,963 696 1,171 3,967 21,327 401 2,027 2,428 24,944 6,182	1,500 1,700 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 1,275 4,900 21,275 1,000 450 4,350 0 5,800 26,000 2,500	0 27,644 0 1,198 237 1,099 2,534 374 237 1,290 7,244 1,832 101 1,735 141 1,058 3,592 17,604 0 442 595 1,027 2,064	1,500 1,700 1,225 0 0 2,925 0 500 900 8,000 5,000 0 100 600 1,275 4,900 21,275 0 0 0 0 0 0 26,000 2,500	0 15,435 0 746 0 1,031 1,777 53 237 751 1,770 1,437 11 196 0 557 2,681 7,693 0 223 0 883 1,106	33,450 3,000 1,225 500 1,100 5,825 400 250 1,200 5,000 0 100 20,475 1,000 450 1,000 3,550 26,000 2,500 1,000 1,200 1,200	(1 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2

	TAY VALLEY TOWN SHIP								Increa	ase Expens
	2021 OPERATING AND CAPITAL BUDGE	ET							Decre	ase Expens
	DETAILED EXPENDITURES							Reveni	ue = Expense (i.e. in and ou
		2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRAFT	BUDGET CHANGES
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
	Burgess Hall									
	WSIB				0	41	0	15	0	-
	Water testing	201	400	216	400	237	400	237	250	(15
	Caretaker services	1,366	2,000	1,574	2,000	1,492	2,000	310	2,000	-
	Building maintenance	700	2,000	1,100	2,000	0	2,000	0	2,000	-
	Contracted services				0	303	0	40	0	-
	Materials & supplies	58	1,000	879	1,000	296	1,000	256	1,000	-
	Hydro	2,260	2,425	2,535	2,650	2,230	2,650	1,561	2,650	-
		4,585	7,825	6,304	8,050	4,599	8,050	2,419	7,900	(15
	Recreation Cost-Sharing Agreements									
	Perth Recreation Facilities	188,265	190,147	190,147	195,850	193,760	201,700	0	205,734	4,03
	Lanark Community Centre	3,981	4,200	4,060	4,200	3,465	4,200	0	4,200	-
		192,246	194,347	194,207	200,050	197,225	205,900	0	209,934	4,03
	Total Recreation Facilities	247,082	268,967	262,156	269,800	244,396	269,850	40,079	279,384	9,53
	Total Recreation	289,778	307,467	300,799	305,350	272,040	305,400	55,514	312,834	7,43
Librar	ies -									
	Perth Union Library (Cost-sharing agreement)	158.054	162,300	162,908	166.474	166,141	170.840	83.237	174.606	3,76
	Lanark Library (Grant and contributions)	3,027	3,100	3,094	3,100	3,100	3,100	3,100	3,100	-
	Total Libraries	161,081	165,400	166,002	169,574	169,241	173,940	86,337	177,706	3,7
Casia	I Amman Summant									
	Municipal Drug Strategy-TVT/DNE/Perth	0	500	0	500	500	500	0	500	
	Total Social Services	0	500	0	500	500	500	0		
	Total Social Services	U	500	U	500	500	500	0	500	
tal Red	reation, Cultural & Social Services	450,859	473,367	466,802	475,424	441,781	479,840	141,851	491,040	11,20

TAY VALLEY TOWN SHIP									se Expens
2021 OPERATING AND CAPITAL BUDGE	ET								ise Expens
DETAILED EXPENDITURES							Reveni	ue = Expense (i	.e. in and o
	2017	2018	2018	2019	2019	2020	2020 YTD UNAUDIT ED	2021 DRA FT	BUDGET CHANGES
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
ANNING & DEVELOPMENT:									
Land-use Planning & Zoning -									
General Planning									
Salaries and benefits	174,846	174,500	167,626	178,250	163,923	182,000	125,084	167,200	(14,80
Legal services	5,729	5,000	14,911	5,000	8,587	5,000	2,176	5,000	-
Planning services	21,983	500	44,337	1,000	3,602	1,000	551	1,000	-
Cell phone	500	600	450	600	550	600	450	600	-
Advertising	1,141	700	292	700	2,629	700	2,124	700	-
Training	3,155	4,000	4,921	5,000	4,745	5,000	0	5,000	-
GIS services	16,724	18,000	17,271	17,500	17,728	17,500	13,287	17,500	-
Mileage	771	1,000	829	1,000	655	1,000	228	1,000	-
Memberships	699	1,000	1,355	1,000	150	1,000	754	1,000	
Other	156	500	254	500	356	500	1,985	500	-
	225,703	205,800	252,246	210,550	202,925	214,300	146,639	199,500	(14,80
LPAT Hearings								100,000	(,
Legal fees	25,510	0	0	0	0	0	0	20,000	20,00
Committee of Adjustment									
Honorariums	1,275	2,000	2,437	1,600	1,500	1,600	225	1,600	
Training	520	1,000	0	1,400	1,136	1,400	0	1,400	
Mileage		.,,,,,		400	216	400	37	250	(1:
Other	0	400	0	0	99	0	0	0	
	1.795	3,400	2,437	3.400	2.951	3,400	262	3.250	(15
Zoning Amendment Applications	.,,,	3,100		5,100		-,,,,,,,		3,200	(
Legal services	246	1.000	440	1,000	153	1,000	0	1,000	-
Advertising	1,948	5,000	1,636	5,000	1,349	5,000	686	5,000	-
	2,194	6,000	2,076	6,000	1,502	6,000	686	6,000	-
Site Plan Applications		-,		-,	, , , ,	-,		.,	
Legal services	9,312	8,000	8,336	8,000	9,403	8,000	1,543	8,000	-
Total Land-use Planning	264,513	223,200	265,094	227,950	216,781	231,700	149,130	236,750	5,0
				,		, , ,			-,-
Agricultural Programs & Services -									
Municipal Drains									
Legal services	0	1,500	0	1,500	0	1,500	0	1,000	(50
Engineering services	11,486	3,000	1,200	3,000	0	3,000	0	3,000	-
Equipment & operator rentals	834	500	1,196	500	0	500	0	500	-
Other contracted services (includes costs for Draina	12,321	500 5,500	683 3,078	500 5,500	1,412 1,412	500 5,500	889 889	1,000 5,500	50 -
Tile Drainage -	12,021	3,300	3,070	3,300	1,712	3,300	009	3,300	
Debenture payments	9,416	9,500	5,285	5,285	5,285	5,285	5,285	5,285	_
New Tile Drain Loan	9,410	9,500	0,265	0,200	0,200	5,265	0,200	0,200	
INEW THE DIGHT LOGIT	9,416	9,500	5,285	5,285	5,285	5,285	5,285	5,285	
Total Applicational Programs 2.20 days	04 700	4E 000	0.004	40.705	0.007	40.705	0.474	40.705	_
Total Agricultural Programs & Services	21,736	15,000	8,364	10,785	6,697	10,785	6,174	10,785	

TAY VALLEY TOWN SHIP								Increa	ase Expens
2021 OPERATING AND CAPITAL BUDGE	T							Decrea	ase Expens
DETAILED EXPENDITURES							Reveni	ue = Expense (i.e. in and ou
							2020 YTD		BUDGET
	2017	2018	2018	2019	2019	2020	UNAUDITED	2021 DRAFT	CHANGES
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
Other Planning -									
Economic & Tourism Development									
Grants and contributions	1,000	1,250	1,000	1,250	1,000	1,250	1,000	1,500	25
Advertising	1,294	1,050	1,017	1,050	2,214	1,050	1,450	1,050	-
Contracted services	270	1,000	270	1,000	0	1,000	0	500	(50
Membership fees	500	500	219	500	240	500	241	500	-
	3,064	3,800	2,505	3,800	3,454	3,800	2,691	3,550	(25
Road Closure Applications									
Legal services	8,098	5,000	1,368	5,000	4,664	5,000	3,636	5,000	-
Advertising	1,424	0	259	0	0	0	0	0	-
	9,521	5,000	1,627	5,000	4,664	5,000	3,636	5,000	-
Septic Consent Comments									
Contracted Services	0	5,000	8,250	10,000	8,100	10,000	0	10,000	-
	0	5,000	8,250	10,000	8,100	10,000	0	10,000	-
Miscellaneous Road Activities									
Legal Services	10,631	10,000	33,812	10,000	23,655	10,000	15,145	10,000	-
Engineering Services	0	0	0	0	0	0	0	0	-
Survey Services	0	10,000	4,230	10,000	9,304	10,000	0	10,000	-
Advertising	0	0	96	0	0	0	0	0	-
	10,631	20,000	38,138	20,000	32,959	20,000	15,145	20,000	-
Subdivision Development									
Tayside Estates	4,528	0	1,476	0	-1,436	0	-38	0	-
	4,528	0	1,476	0	-1,436	0	-38	0	-
Total Other Planning	27,745	33,800	51,997	38,800	47,741	38,800	21,434	38,550	(25
tal Planning & Development	313,994	272,000	325,455	277,535	271,219	281.285	176,738	286,085	4,80

TAY VALLEY TOWNS	SHIP							Increa	se Expens
2021 OPERATING AND CAPIT	TAL BUDGET							Decrea	ase Expens
DETAILED EXPENDIT	URE S						Reven	ue = Expense (i	i.e. in and ou
	2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRA FT	BUDGET CHANGES
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
RANSFERS TO RESERVES:									
Contingency	41,634	0	0	73,300	910,213	0	0	0	
Office Equipment	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,710	210
Elections	8,500	8,500	8,500	10,000	10,000	10,000	10,000	10,200	200
Recreation Programing	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	-
South Sherbrooke Fire Department	52,300	102,300	102,300	120,000	120,000	2,.00	2,100	0	-
Official Plan / Zoning By-law	10,000	10,000	10,000	10,000	10,000	10.000	10.000	10,200	20
Road Equipment	136,786	131,800	131,800	206,800	322,890	225,000	325,981	229,500	4,50
Road Construction	287,500	287,500	287,500	287,500	365,000	380,000	380,000	387,600	7,60
Bridge Construction	129,500	129,500	129,500	129,500	129,500	155,000	155,000	158,100	3,10
Cemetery	500	500	500	500	500	500	500	500	-
Maberly Community Hall	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,304	10
Waste Sites	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,162	6
Asset Management Plan	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,100	10
Township Office/Garage	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,710	21
Burgess Garage/Hall	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,304	10
Salt Sheds	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,608	20
Accountability, Transparency & Governance	0	0	0	5,000	5,000	5,000	5,000	5,100	10
Federal Gas Tax	174,288	177,442	179,411	171,855	361,683	171,855	171,855	179,666	7,81
New Infrastructure	0	50,000	58,918	50,000	50,000	50,000	50,000	51,000	1,00
Recreation Capital	11,200	11,200	11,200	25,000	25,000	37,500	37,500	38,250	75
Mainstreet Reserve	0	0	42,795	0	448	0	249	0	-
									-
	904,208	960,742	1,014,424	1,141,455	2,362,234	1,096,855	1,198,085	1,123,114	26,25

TAY VALLEY TOWN SHIP	°CT								se Expe
2021 OPERATING AND CAPITAL BUDG	jE I								se Expe
DETAILED EXPENDITURES	_	,					Reven	ue = Expense (i	.e. in and
							2020 YT D		BUDGE
	2017	2018	2018	2019	2019	2020	UNAUDIT ED	2021 DRAFT	CHANGE
	YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Sept 30/20	BUDGET	\$
PITAL PROGRAM:				i					
MANDATED & COMMITTED PROJECTS									
				1,000	1,430			35,700	
Official Plan / Zoning By-Law	(4.44D)							35,700	
Long Term Financial Plan -AMP Enhancements (FCM - M	AIVIP)			46,000	5,235				
Service Delivery Review				45.000	00.005	30,000	0	30,000	
Development Charges Study				15,000	26,095				
OCLIF - Cannabis Grant Expense				10,013	0	_			
FCM - Municipalities for Climate Innovation Program (MCI	P)			20,826	22,869	0	7,748		
Main Street Revitalization Funding				42,660	19,960	0	23,532		
Unopened Road - Younes						25,000	16,058		
Waste Audit								30,000	
Community Benefits Study & By-Law						10,000	0	-,	
Composition of Council								30,600	
		105,500		135,499	75,589	65,000	47,338	136,300	71,
ROAD CONSTRUCTION									
Hanna Road				284,000	164,868				
Otty Lake Side Road				0	18,536				
Armstrong Line				0	42				
Upper Scotch Line Culvert				0	1,323				
Croizier Road						136,680	121,980		
Iron Mine Road						147,900	155,323		
Ritchie Side Road						125,460	81,079		
Stanleyville Road						76,500	67,637		
Road Deficiencies Elimination program				60,000	23,144	. 5,550	5.,007	30,000	
Christie Lake North Shore Road				1,309,396	540,963	660,000	575,321	55,000	
Allan's Mill Side Road - preservation				1,000,000	040,000	000,000	070,021	81,600	
Ennis Road - back to gravel								7,650	
Merkley Road - back to gravel								8,160	
Upper Scotch Line - reconstruction								496,740	
								179,520	
Glen Tay Road (Hwy 7 to CR 6) - reconstruction	_	0.000.400		4 050 000	740.070	4 4 4 0 5 4 0	4 004 040		(0.40
		3,628,490		1,653,396	748,876	1,146,540	1,001,340	803,670	(342,
DDIDGE GOMOTRUGTION									
BRIDGE CONSTRUCTION				440.000	400.040				
Noonans Side Road Bridge				149,000	136,848				
6th Concession (Bathurst) Culvert Replacement				60,000	79,852				
Glen Tay Road Bridge				777,800	600,028				
Various bridge analyses/repairs				20,000	0				
Replace guardrails - 5 year project				30,000	21,537	30,000	0	30,000	
Bolingbroke Bridge				60,000	50,484	1,040,000	502,935		
Allan's Mill Road - Engineering						23,460	6,163	444,000	
Gambles Side Road - initial								14,766	
Second Line Road - initial								23,816	
		608,000		1,096,800	888,749	1,093,460	509,098	512,582	(580,
ROAD EQUIPMENT/VEHCILES									
AVL - GPS Indicators for Plows				25,000	24,915				
Replace 2000 Sterling Tandem				300,000	303,045	0	733		
Replace 1998 Cat Backhoe				160,000	142,678				
Replace 2004 Int'l Tandem				.,	,	305,000	309,981		
Replace 2001 Sterling Tandem						305,000	309,981		
Replace 2004 Ford Ranger						35,000	36,749		
Tractor with Flail & Boom (new add)						,	25,1.10	176.800	
Water Tank								36,400	
Replace 2006 Sweeper Broom								20,800	
		750,000		485,000	470,638	645,000	657,444	234,000	(411,
		. 50,000		.50,000	0,000	5 .0,000	551,111	_54,000	(711,
BUILDINGS									
Bathurst Garage - Paving in front of sand shed				25,000	16,719				
Municipal Building - Exterior Siding Repairs				10,000	28,962	15,000	0		
Glen Tay Garage - Energy Efficient Doors				10,000	20,302	20,000	19,810		
Building Condition Assessment						20,000	13,010	50,000	
Waste Site Accessibility Ramps (2 GT, 1 SV, 1 Mab)								91,728	
Council Chambers Accessbility Ramp - fix	-			25 000	4E CO4	25 000	10.040	4,550	144
	-			35,000	45,681	35,000	19,810	146,278	111,
DEODE A TION									
RECREATION									
John Miller Park (parking lot, culvert & signage)				7,500	2,149	0	3,979		
Solar Farm Trail (site plan, includes trail design & parking)			10,000	14,043	45,000	3,792		
Rink Board Repair/Replacement				60,000	8,039	40,000	1,491		
Glen Tay - operating costs for 2020 Jan - March season						4,219	0		
Recreation Master Plan				10,000	7,741	0	126		
								5,000	
Baseball Diamonds								-,	
Baseball Diamonds Solar Farm Trail - parks plan								25,500	
Solar Farm Trail - parks plan								25,500	

	TAY VALLEY TOWN SHIP								Incre	ase Expense
	2021 OPERATING AND CAPITAL BUD	GET							Decre	ase Expens
	DETAILED EXPENDITURES							Reven	ue = Expense (i.e. in and ou
		2017	2018	2018	2019	2019	2020	2020 YT D UNAUDIT ED	2021 DRAFT	BUDGET CHANGES
		YEAR END	BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	Se pt 30/20	BUDGET	\$
	R CAPITAL									
	and Transferred to Twp. (Survey and legal costs)				10,000	0				
	Computers - Staff				39,000	10,058				
	Glen Tay Waste Site - Hydro Pole Upgrades				30,000	0				
C	Computer Server						20,400	0		
И	Vaste Site new wells *provisional - as needed basis								10,000	
И	Vaste Site Glen Tay trees *possible replacement/movi	ng							5,000	
И	Vebsite Upgrades								18,360	
	i -		17,500	2,639,824	79,000	10,058	20,400	0	33,360	12,960
TOTAL C	CAPITAL PROGRAM	0	5,146,990	2,639,824	3,572,195	2,271,563	3,094,619	2,244,418	1,922,190	(1,172,429
LONG TER	RM DEBT:									
	prooke Bridge (expires 2046)						0		75,000	75,000
-	nip Office Building (expires year 2035)	46,686	46,700	46,686	46.700	46.685	46,700	31.509	46,700	-
	Sherbrooke Fire Station (expires year 2036)	16,333	16,400		16,400	16,333	16,400	2.,000	16,400	-
	Total Long Term Deb		63,100		63,100	63,018	63,100	31,509	138,100	75,00
	GRAND TOTAL	7 226 229	12 106 025	10,185,363	10,785,258	10,812,973	10,503,713	7,056,117	9,532,682	(971,031

	WNSHIP								
Requests for 2021 Budge	t Consider	ation							
from Outside Ag									
	2017	2018	2018	2019	2019	2020	2020	2021	2021
BUDGET - Governance - Community Relations			_0.0		_0.0				
1-01-21-103-00-276)	\$ 21,250	\$ 20,250	\$ 20,250	\$ 15,950	\$ 15.950	\$15.950	\$15,950	\$15.700	\$15,70
	+,	AMOUNTS	¥ 20,200	AMOUNTS	V 10,000	AMOUNTS	ψ10,000	AMOUNTS	ψ,
	APPROVED	REQUESTED	APPROVED	REQUESTED	APPROVED	REQUESTED	Approved	REQUESTED	Approve
OTAL REQUESTS	20,200	18,800	18,400	13,500	13,980	17,950	16,125	13,500	-
The Table Community Food Centre	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	
Big Brothers Big Sisters		3,000	3,000	3,500	3,500	3,500	3,500	3,500	
Municipal Drug Strategy Network Days	200	200	200	0					
Youth Activity Kommittee (YAK)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
Fallbrook Assoc (Plus portable toilet @\$250 and staff									
time to clean up ball field after event)	600	600	600	0		2.000	4.000	(
Lanark County Community Justice Program		1,000 4.000	4.000			2,000	1,000	(no repsonse	rec a)
Perth & Smiths Falls District Hospital Perth & District Community Foundation (PDCF) - gold		4,000	4,000						
sponsor						750	750		
LAWS					200	1,400	200	_	
Perth & District Sports Hall of Fame					300	300	300	(no repsonse	rec'd)
Donation in Lieu of Christmas Cards		500	500	500	280	500	500	500	,
Branch 244 Perth (banner project)							275		
other	1,600								
death donations	300		600		200		100		
*Remaining Funds for Additional Awards	\$1,050	\$1,450	\$1,850	\$2,450	\$1,970	(\$2,000)	(\$175)	\$2,200	\$15,7
	2017	2018	2018	2019	2019	2020	2020	2021	2021
UDGET - Governance - Community Relations	2017	2018	2018	2019	2019	2020	2020	2021	2021
UDGET - Governance - Community Relations	2017	2018	2018	2019	2019		2020 \$67,944	2021 \$67,944	2021 \$67,9
	2017	2018	2018	2019					
	2017 APPROVED		2018 APPROVED			\$67,944		\$67,944	
		AMOUNTS		AMOUNTS	\$0	\$67,944 AMOUNTS	\$67,944	\$67,944 AMOUNTS	\$67,9
I-01-21-103-00-277)	APPROVED	AMOUNTS REQUESTED	APPROVED	AMOUNTS REQUESTED	\$0 APPROVED	\$67,944 AMOUNTS REQUESTED	\$67,944 Approved	\$67,944 AMOUNTS REQUESTED	\$67,9 Approve
01-01-21-103-00-277) OTAL REQUESTS	APPROVED	AMOUNTS REQUESTED \$ -	APPROVED	AMOUNTS REQUESTED	\$0 APPROVED \$ 67,944	\$67,944 AMOUNTS REQUESTED \$ 67,944	\$67,944 Approved \$ 67,944	\$67,944 AMOUNTS REQUESTED \$ 67,944	\$67,9 Approve
OTAL REQUESTS Perth & Smiths Falls District Hospital	APPROVED \$ -	AMOUNTS REQUESTED \$ -	APPROVED \$ -	AMOUNTS REQUESTED \$ -	\$0 APPROVED \$ 67,944 67,944	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944	\$67,944 Approved \$ 67,944 67,944	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944	\$67,9 Approve
OTAL REQUESTS Perth & Smiths Falls District Hospital	APPROVED \$ -	AMOUNTS REQUESTED \$ -	APPROVED \$ -	AMOUNTS REQUESTED \$ -	\$0 APPROVED \$ 67,944 67,944	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944	\$67,944 Approved \$ 67,944 67,944	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944	\$67,9 Approve
OTAL REQUESTS Perth & Smiths Falls District Hospital Remaining Funds for Additional Awards UDGET - Tourism - Grants & Contributions	APPROVED \$ -	AMOUNTS REQUESTED \$ -	APPROVED \$ -	AMOUNTS REQUESTED \$ -	\$0 APPROVED \$ 67,944 67,944 (\$67,944)	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0	\$67,944 Approved \$ 67,944 67,944 \$0	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0	\$67,9 Approve \$ \$67,9
OTAL REQUESTS Perth & Smiths Falls District Hospital	APPROVED \$ - \$0 2017 \$ 1,250	AMOUNTS REQUESTED \$ \$ \$0 2018 \$ 1,250 AMOUNTS	APPROVED \$ - \$0 2018 \$ 1,250	AMOUNTS REQUESTED \$ \$0 2019 \$ 1,250 AMOUNTS	\$0 APPROVED \$ 67,944 67,944 (\$67,944) 2019 \$1,250	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,250 AMOUNTS	\$67,944 Approved \$ 67,944 67,944 \$0 2020 \$1,250	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,500 AMOUNTS	\$67,9 Approve \$ \$67,9 2020 \$1,5
OTAL REQUESTS Perth & Smiths Falls District Hospital Remaining Funds for Additional Awards UDGET - Tourism - Grants & Contributions	APPROVED \$ - \$0 2017 \$ 1,250 APPROVED	AMOUNTS REQUESTED \$ - \$0 2018 \$ 1,250 AMOUNTS REQUESTED	APPROVED \$ - \$0 2018 \$ 1,250 APPROVED	AMOUNTS REQUESTED \$ - \$0 2019 \$ 1,250 AMOUNTS REQUESTED	\$0 APPROVED \$ 67,944 67,944 (\$67,944) 2019 \$1,250 APPROVED	\$67,944 AMOUNTS REQUESTED \$ 67,944 \$0 2020 \$1,250 AMOUNTS REQUESTED	\$67,944 Approved \$ 67,944 67,944 \$0 2020 \$1,250 APPROVED	\$67,944 AMOUNTS REQUESTED \$ 67,944 \$0 2020 \$1,500 AMOUNTS REQUESTED	\$67,9 Approve \$ \$67,9 2020 \$1,5
Perth & Smiths Falls District Hospital Remaining Funds for Additional Awards UDGET - Tourism - Grants & Contributions 1-08-88-362-00-276)	APPROVED \$ - \$0 2017 \$ 1,250	AMOUNTS REQUESTED \$ \$ \$0 2018 \$ 1,250 AMOUNTS	APPROVED \$ - \$0 2018 \$ 1,250	AMOUNTS REQUESTED \$ \$0 2019 \$ 1,250 AMOUNTS	\$0 APPROVED \$ 67,944 67,944 (\$67,944) 2019 \$1,250	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,250 AMOUNTS	\$67,944 Approved \$ 67,944 67,944 \$0 2020 \$1,250	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,500 AMOUNTS	\$67,9 Approve \$ \$67,9 2020 \$1,5
Perth & Smiths Falls District Hospital *Remaining Funds for Additional Awards UDGET - Tourism - Grants & Contributions 1-08-88-362-00-276) OTAL REQUESTS Perth & District Chamber of Commerce (2020 Membership portion budget allocation see memberships" - actual request was \$1,500 including	APPROVED \$ - \$0 2017 \$ 1,250 APPROVED	AMOUNTS REQUESTED \$ \$0 2018 \$ 1,250 AMOUNTS REQUESTED \$ 1,000	APPROVED \$ - \$0 2018 \$ 1,250 APPROVED \$ 1,000	AMOUNTS REQUESTED \$ \$0 2019 \$ 1,250 AMOUNTS REQUESTED \$ 1,000	\$0 APPROVED \$ 67,944 67,944 (\$67,944) 2019 \$1,250 APPROVED 1,000	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,250 AMOUNTS REQUESTED 1,000	\$67,944 Approved \$ 67,944 67,944 \$0 2020 \$1,250 APPROVED 1,000	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,500 AMOUNTS REQUESTED 1,500	\$67,9 Approve \$ \$67,9 2020 \$1,5
Perth & Smiths Falls District Hospital *Remaining Funds for Additional Awards *UDGET - Tourism - Grants & Contributions 1-08-88-362-00-276) OTAL REQUESTS Perth & District Chamber of Commerce (2020 *Membership portion budget allocation see *memberships" - actual request was \$1,500 including *nembership)	APPROVED \$ - \$0 2017 \$ 1,250 APPROVED \$ 1,000	AMOUNTS REQUESTED \$ \$ \$0 2018 \$ 1,250 AMOUNTS REQUESTED \$ 1,000	APPROVED \$ - \$0 2018 \$ 1,250 APPROVED \$ 1,000	AMOUNTS REQUESTED \$	\$0 APPROVED \$ 67,944 67,944 (\$67,944) 2019 \$1,250 APPROVED 1,000	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,250 AMOUNTS REQUESTED 1,000	\$67,944 Approved \$ 67,944 67,944 \$0 2020 \$1,250 APPROVED 1,000	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,500 AMOUNTS REQUESTED 1,500 1,500	\$67,9 Approve \$ \$67,9 2020 \$1,5
Perth & Smiths Falls District Hospital Remaining Funds for Additional Awards UDGET - Tourism - Grants & Contributions -08-88-362-00-276) DTAL REQUESTS erth & District Chamber of Commerce (2020 fembership portion budget allocation see memberships" - actual request was \$1,500 including	APPROVED \$ - \$0 2017 \$ 1,250 APPROVED \$ 1,000	AMOUNTS REQUESTED \$ \$ \$0 2018 \$ 1,250 AMOUNTS REQUESTED \$ 1,000	APPROVED \$ - \$0 2018 \$ 1,250 APPROVED \$ 1,000	AMOUNTS REQUESTED \$	\$0 APPROVED \$ 67,944 67,944 (\$67,944) 2019 \$1,250 APPROVED 1,000	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,250 AMOUNTS REQUESTED 1,000	\$67,944 Approved \$ 67,944 67,944 \$0 2020 \$1,250 APPROVED 1,000	\$67,944 AMOUNTS REQUESTED \$ 67,944 67,944 \$0 2020 \$1,500 AMOUNTS REQUESTED 1,500	\$67,9 Approve \$ \$67,9 2020 \$1,5

FEES & CHARGES PROPOSED CHA	NGES 2021				
Service	per by-l	aw 2019-046	proposed change		
Commissioner of Oath (non-taxpayer)	\$	25.00	\$25 / F	irst Document	
			\$5 / Additional Document		
	\$100	0/cubic yard or	DO NOT ACCEPT see Counci Consideration tak		
Shingles		\$6/bundle			
Consent - Cash in Lieu of Parkland Contribution					
(non-Waterfront)	\$	300.00	\$	400.00	
(Waterfront)	\$	500.00	\$	600.00	
Solid Fuel/Wood Heat System/Appliance	\$	100.00	\$	125.00	
Outdoor Swimming Pool and Enclosure	\$	100.00	\$	125.00	
Demolition or Removal of Building System	\$	100.00	\$	125.00	
Site Plan Control Agreement	,	250 fee + cost; deposit \$500)	\$900 (\$300 fee + cost deposit \$600)		
	,	250 fee + cost;	\$900 (\$300 fee + cost		
Development Agreement		deposit \$400)		deposit \$600	
Road Closing & Sale Policy		50 (\$250 fee + eposit \$2,000)	\$2,300 (\$300 fee - cost; deposit \$2,000		
	submit	Applicant shall with the written	The Applicant shal submit with the writter		
	refund	request a non- lable \$250 fee	request a non refundable \$300 fee		
		000 deposit to administrative.	and a \$2,000 deposit to cover administrative legal and land value costs. The Applican shall also execute ar		
		and land value			
		The Applicant			
	shall a	lso execute an			
		agreement to	agreement to		
		ompensate the	compensate the		
		p for any costs and above the	Township for any costs over and above the		
	over	deposit.	over and above the deposit		