### PERTH, TAY VALLEY, DRUMMOND/NORTH ELMISLEY, & LANARK HIGHLANDS RECREATION MASTER PLAN INTERIM REPORT FINDINGS

DECEMBER 2019

### **Presentation Outline**

- 1. Introduction
- 2. Emerging Themes
- 3. Budgeting
- 4. Indoor Facilities
- 5. Outdoor Facilities
- 6. Level of Service
- 7. Next Steps

## Introduction

### Purpose & Scope

The Town of Perth, Township of Drummond/North Elmsley, Township of Lanark Highlands, and Tay Valley Township are preparing a joint Recreation Master Plan to guide planning for parks, recreation, and cultural assets over the next ten years. This Plan will help the four area municipalities guide and manage the development of parks and trails, recreation and cultural facilities and services, and programming and events.

The Master Plan will be an integrated plan that evaluates needs and strategies related to the following:

Indoor Recreation	٠	Community Centres
Facilities	•	Arenas

- Community Halls
- Museums
- Theatres
- Youth Centres
- The Community Health Centre
- Fitness Centres

Active and Passive Parkland

Trails



**Parks and Trails** 

**Events** 

- Playgrounds
- Outdoor Rinks
- Boat Launches, Swimming Areas, and Beaches, water access points
- Programming and Programming
  - Partnerships
  - Service Delivery
  - Special Events









BUDGETING

### Process

### Phase 1: Project Start-Up & Data Collection

- Project Start-Up (June 2019)
- Data Collection, Research & Analysis
- Municipal Staff Interviews
- Inventory & Program Review
- Community & Stakeholder Consultation
- Interim Reporting

Phase 2: Creation of Recreation Master Plan

- Develop Options/Directions
- Develop Recommendations
- Implementation Framework
- Community & Stakeholder Consultation
- Presentation to Councils

#### Phase 3: Final Approved Recreation Master Plan

- Finalize Recommendations
- Master Plan Finalization
- Presentation to Councils

### Engagement Completed To Date

To date, several engagement activities relating to the preparation of this Master Plan have been undertaken, with the purpose of gathering input from those who use and help to deliver the services. These activities include the following:

- Community Survey (1,483 responses);
- Three Community Workshops;
- Stakeholder / User Group Survey; and
- Engagement with external stakeholders (e.g. school boards, local schools, tenants, and conservation authorities).

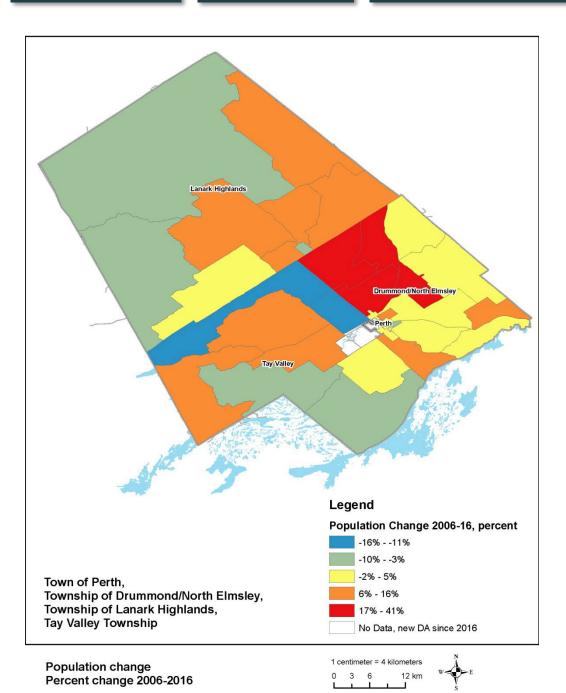
BUDGETING

### Planning for Growth

	2016 Census	2038	Increase
Beckwith	7,644	14,262	87%
Carleton Place	10,644	20,964	97%
Montague	3,761	4,857	29%
Mississippi Mills	13,163	21,122	60%
Drummond North			
Elmsley	7,773	12,549	61%
Lanark Highlands	5,338	7,507	41%
Tay Valley	5,665	7,097	25%
Perth	5,930	8,085	36%
Lanark County	59,918	96,443	61%

The County's *Official Plan* projections estimates populations in 2038 of up to 35,238 in Tay Valley, Drummond/North Elsmley, Perth, and Lanark Highlands, up 43% from 2016's total of 24,706.

What these projections (as well as growth patterns over the last 10 years, shown on the right) indicate is that the Plan Area is not an island – the fastest growth in the region is anticipated in eastern parts of the parts of the County, indicating that growth emanating from Ottawa will be a factor in regional service provision.



# Emerging Themes

BUDGETING

### **Emerging Themes**

#### **Recognizing Existing Assets**

- Stakeholders celebrated the region's trail systems that allow for great snowmobiling, the arenas, the indoor pool, the quality of the museums, and a general spirit of volunteerism.
- Suggestions for improvement included better management of the relationship between active transportation and cars.
- It was also observed that while the trails are excellent, more connectivity is needed.

#### **Recreational Facility Needs**

- 67% in support of new facilities. The most desired new facilities are an arena and pool. Also a desire to address accessibility and maintenance of existing facilities
- 63% indicated no need for additional outdoor facilities, but there is interest in improvements to existing facilities, enhanced multi-use trails or paths, more outdoor rinks, and bike infrastructure.
- An issue is the cost of transportation associated with accessing recreation facilities, as many facilities such as tennis courts, basketball courts and soccer fields are concentrated at Conlon Farm.

#### **Program Needs**

- Half of survey respondents participated in recreation programming offered by one of the municipalities.
- 82% satisfied or very satisfied with their experience with the programs offered.
- The top three program options in all municipalities were children's sports, swimming lessons, and adults/seniors' sports.
- The most popular new program suggestions were classes (e.g. art, music, crafts, etc.), sports courts-based sports, and trails activities (e.g. cycling, hiking etc.).
- There was also a desire for more outdoor programming, such as a training/mentorship program for hunting, fishing and ATV snowmobiling.

### Emerging Themes Cont'd

BUDGETING

#### **User & Rental Fees**

- During the engagement sessions, an emerging issue amongst some members of the public was a lack of clarity around user fees in terms of contributing and non-contributing municipalities (based on Cost Sharing Agreements) and which facilities were covered.
- Costs were the second largest barrier to participation in programs according to the community survey.
- Affordability of programs and facility rentals was not one of the top reasons for using facilities outside of Lanark Highlands, Perth, Tay Valley, and Drummond/North Elmsley, but for those affected it can be a substantial barrier.

#### **Improved Partnerships**

- By and large stakeholders want more transparency and better communication between the four municipalities.
- User groups would like to develop a stronger partnership with the municipalities especially in the area of volunteer training, recruitment, and incentives as well as in facilitating accessible transportation options.

## Budgeting

### **Operating & Capital Budgets**

BUDGETING

		٦	let	Cost		Capital
Municipality	Expenses Re	evenue (	Operating	Recove	ery 🛛	Expenses
Lanark						
Highlands	\$511,580	\$120,041	\$391,539	Ð	23%	\$311,500
Perth	\$1,520,121	\$755,050	\$765,072	L	50%	\$422,700
Tay Valley	\$103,800	\$30,500	\$74,800	)	29%	\$77,500
Drummond/						
North						
Elmsley	\$36,666	\$9,792	\$26,874	1	27%	\$51,541
Municipality	2019	Numbe	rof Co	st per	Δ	g. Annual
www.	Contributio			sehold		ease 2019-
	Contribution	n nousen		Sellulu	men	2022
Drummond/	\$175,510	2,851*	\$61.	55	\$7,00	)9
North						
Elmsley						
Tay Valley	\$195,852	3,931	\$49.	82	\$7,82	21
Perth	\$262,380	3,172	\$82.	72	10,47	78
Total	\$633,743	10,770	\$58.	84	\$25,3	308

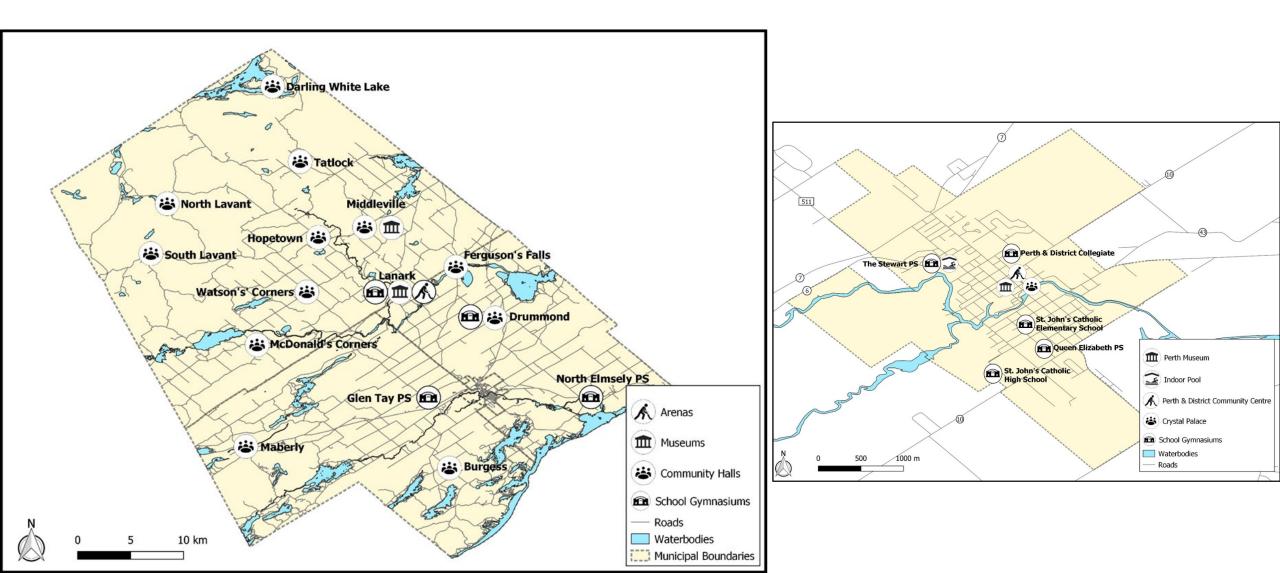
\*The Township of Drummond/North Elmsley estimates that 77% of households are served by the agreement with Perth, as a result the number of households and cost per household is based on an inclusion of 75% of the Township's 3,667 households.

#### Implications

- Including all recreation cost sharing transfers (including an agreement with Smiths Falls and Lanark Highlands) increases Drummond/North Elmsley's per capita expenditures on recreation to \$27.80 (4% cost recovery), and Tay Valley's to \$50.43 (10% cost recovery).
- The average cost recovery of the four municipalities for recreation is estimated at 32.3% (based on an equal weighting of municipalities). The completion of a User Fee Study may address the appropriateness of the current level of cost recovery.

## Indoor Facilities

### Indoor Facilities Mapping



### Indoor Facility Inventory

BUDGETING

						Inc	door Facilit	y Invento	ry						
								Lo	cation						
								Ow	nership				_		
		Perth			Tay Valley	,	Lana	rk Highlaı	nds	Drumm	ond/Nortl	h Elmsely	Municipal	School	Total
	Muni.	School	Other	Muni.	School	Other	Muni.	School	Other	Muni.	School	Other	Total	Board/	
Facility by		Boards			Board			Board			Board			Other	
Туре														Total	
Arenas	1						1						2	0	2
Pool	1												1	0	1
Community		1	3	2		2	8		2	2			12	0	12
Halls		Ţ	5	2		Z	0		Z	2			12	0	12
Museums	1						2						3	0	3
Gymnasiums*															
		8			1			2			0.5		0	11.5	11.5

\*Double gymnasiums located at St. John's High School, The Stewart PS and the Perth & District Collegiate are counted as two gymnasiums. The smaller facility at Drummond Public School is counted as a half gym.

### Arena Conditions

### Perth & District Community Centre

- 2019 Eastern Engineering report found deficiencies with regard to the Ontario Building Code and Accessibility for Ontarians with Disabilities Act that would require approximately \$1.5 million of upgrades to remedy.
- While the building is structurally sound, it would not be feasible to maintain the facility if the architectural upgrades discussed above are required.
- The 2019 Draft Asset Management states that replacement values will reach \$9.9 million in 2030.

### Lanark & District Community Centre

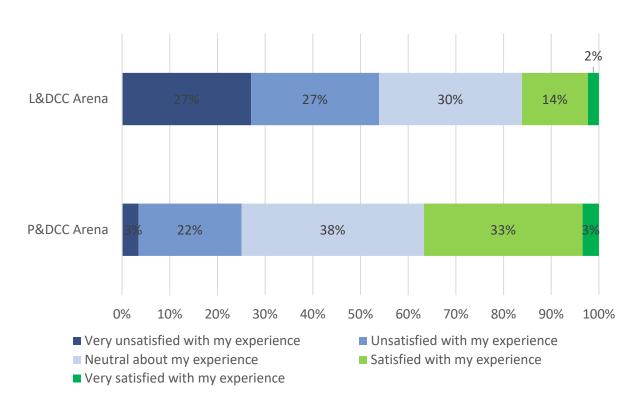
In September 2018, the arena was shut down for several weeks after an engineering report determined that the arena needed immediate repairs and updating to ensure safety.

LEVEL OF SERVICE

- A new slab and boards were installed in 2013. A new ٠ ice plant was recently installed, as well as two girls change rooms.
- There are plans for HVAC improvements and roof ٠ improvements. Roof replacement tender prepared by Keller Engineering in August, 2019.
- The community meeting room is not approved for • public use due to a structural issue.
- Grant application underway for rehabilitation of the ٠ facility

### Arena Community Feedback

- Cleanliness, disrepair, and age were identified as the key issues at the Lanark & District Community Centre.
- Age of the facility was negative factor for the Perth Arena.
- The arenas were the facilities most cited in terms of needing improvements in the community survey
- A new arena was the most desired new facility type
- User groups found the ice quality can be inadequate at the Perth & District Community Centre, and that both arenas require better change rooms.
- 41% reported using arenas outside of the four municipalities, with Smiths Falls, Carleton Place, and Ottawa being the most significant destination for arena use.



#### Arena Satisfaction

### Arena Service Levels & Implications

BUDGETING

### Population-Based Service Level Comparison

Municipality	Population	Ice Pads	<b>Provision Level</b>		
Carleton Place	10,644	2	1:	5,322	
Mississippi Mills	13,163	2	1:	6,582	
Smiths Falls	8,780	2	1:	4,390	
South Frontenac	18,646	1	1:	10,588	
Average	12,808	1.75	1:	7,319	
Tay Valley,					
Drummond/North Elmsley,					
Perth, Lanark Highlands	24,706	2	1:	12,353	

#### Population-Based Demand Projection

Ice Pad Provision	2016	2020	2025	2030
Plan Area Population	24,706	26,354	28,569	30,970
Target Standard		1:12	2,000	
Needs	2.06	2.20	2.38	2.58
Existing Supply	2	2	2	2
Surplus (Deficit)	(0.06)	(0.20)	(0.38)	(0.58)

#### Implications

- The two standards applied indicate that there will be a need for a new pad between 2032 and 2036.
- The age and condition of the facilities, may necessitate a closer look at addressing ice within the Plan Area over the planning period and beyond.

#### **User-Based Demand Projection**

Ice Pad Provision	2019	2020	2025	2030
Plan Area Population	25,932	26,354	28,569	30,970
Target Standard		1:450	) users	
Users	910	925	1,003	1,087
Service Standard	1: 455	1:462	1:501	1: 543
Needs	2.02	2.06	2.23	2.42
Existing Supply	2	2	2	2
Surplus (Deficit)	(0.02)	(0.06)	(0.23)	(0.42)

### Pool Conditions & Feedback

BUDGETING

#### Condition

- 2019 Eastern Engineering report concluded that the building has approached its useful lifespan, and it is estimated that the facility can only be used on a regular basis for 10-15 more years, after which it will no longer be feasible to maintain the building.
- It is anticipated that upgrades necessary to function after that would exceed the cost of a new facility of equal size and use.
- According to the Town's 2019 Draft Asset Management Plan, the replacement value for the pool will reach \$5.8 million in 2030

#### **Community Feedback**

- Of respondents who specified which new facilities they would like to see, 29% supported a new pool.
- 35% of respondents said they use pool facilities outside of the four Plan Area municipalities.
- A majority (52%) said they are satisfied or are very satisfied, compared with only 19% saying they are either unsatisfied or very unsatisfied.
- The most commonly expressed issues with the pool in the community survey was that the pool is insufficiently heated and that the change rooms are too small. 43 respondents commented on the aging of the facility and the need for upgrades.
- 31% of respondents who indicated there were improvements that would increase interest or access, cited pool upgrades and improvements as a priority.

### Pool Service Levels & Implications

### Population-Based Demand Projection

Indoor Pool Provision	2016	2020	2025	2030			
Plan Area							
Population	24,706	26,354	28,569	30,970			
Target Standard	1:30,000						
Service Standard							
Needs	0.82	0.88	0.95	1.03			
Existing Supply	1	1	1	1			
Surplus (Deficit)	0.18	0.12	0.05	(-0.03)			

#### Implications

•

- Pool upgrades were the most frequently cited priority for indoor facility improvements in the community survey.
- The 2019 Draft Asset Management Plan and the 2019 engineering report indicates that the facility will need to be replaced by 2030.
- Utilization data indicates that the pool is reasonably well used by residents (approximately 54,000 users per year), but the population-based target indicates that the existing capacity is sufficient until the end of the planning period.
- Any new aquatics facility would serve as both a replacement intended to satisfy the need for improvements, as well as potentially increasing capacity through additional tanks to support the needs of different populations (e.g. seniors).

### Community Halls

#### **Community Hall Satisfaction**

MERA	2% <b>3%</b>	57%		26%	12	%
Watson's Corners CC	1% <b>5%</b>		72%		17%	5%
Drummond Hall	2% 5%		77%		13%	2%
Ferguson's Falls Community Hall	3% 9%		63%		20%	5%
Tatlock CC	1% <b>8%</b>		81%		10%	5%
South Lavant (Robertson Lake) CC	1% <b>3%</b>		79%		11%	5%
North Lavant CC	1% <b>2</b> %		88%		79	<mark>%1</mark> %
Middleville CC	1%2%	7	7%		15%	5%
Hopetown CC	1%1%		81%		13%	<mark>4%</mark>
Darling White Lake CC	1%1%		90%		6	<mark>%1</mark> %
Maberly Hall	2%4%	61%	6	23	s% 9'	%
Burgess Hall	1%4%		79%		15%	1%
	0%	20% 40	0% 60	0% 80	0%	100%

Very unsatisfied with my experience Unsatisfied with my experience

- Neutral about my experience
- Satisfied with my experience
- Very satisfied with my experience

#### **Community Feedback**

Feedback from the community suggested that the community hall facilities are aging and need general upgrades, such as improved lighting and a projector and screen at Maberly Hall and improved washrooms. The flooring at Ferguson's Falls Community Hall was frequently cited as an issue. Cleanliness was also identified as a concern.

#### Implications

- It is important to recognize that the local market is also serviced by other halls, such as the Legion Halls in Perth and Lanark, as well as private golf course facilities.
- The stable utilization in Tay Valley and Drummond/North Elmsley also indicates that there is sufficient capacity in the municipal and nonmunicipal venues.

### Museums

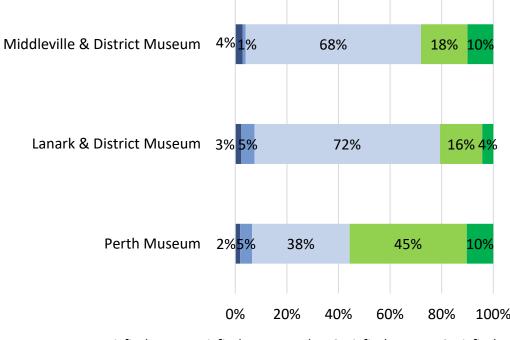
#### **Community Feedback**

- While there are low levels of dissatisfaction, some respondents ٠ commented that they felt that the museum exhibits need updating. There were also respondents in both the public and user group survey that indicated that the Lanark & District Museum needs more space.
- The overwhelming response was neutral or positive, with ٠ dissatisfaction not rising about 8% for any of the three museums

#### Implications

The desiring for new exhibits and for more space both point • to a similar issue: the museums serve as an important repository of history for the area, but if they are to fulfill that role there is a need for storage space so that the history of the municipalities is not lost when exhibits are updated.

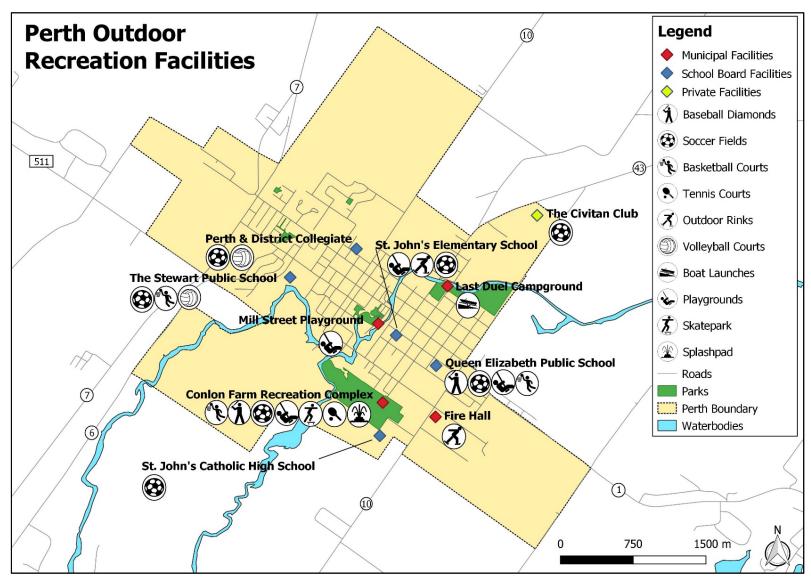




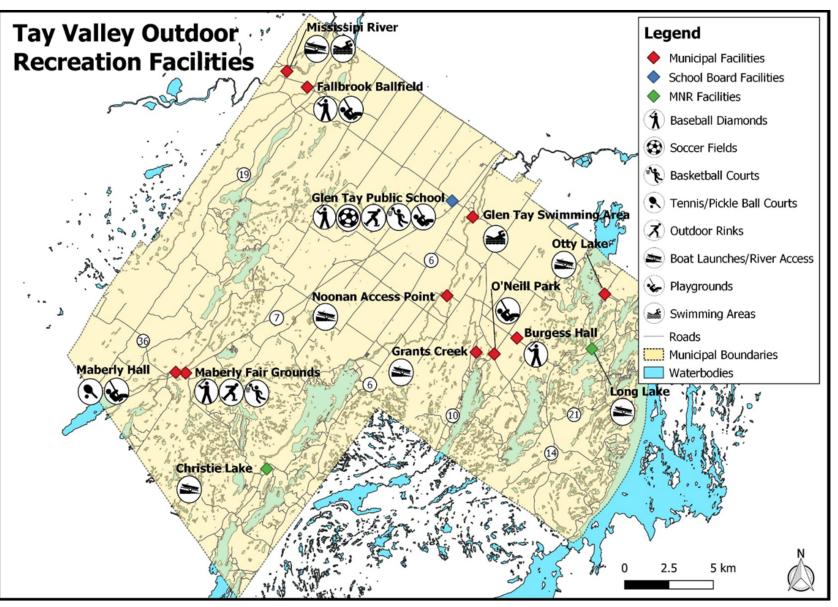
■ Very Unsatisfied ■ Unsatisfied ■ Neutral ■ Satisfied ■ Very Satisfied

## Outdoor Facilities

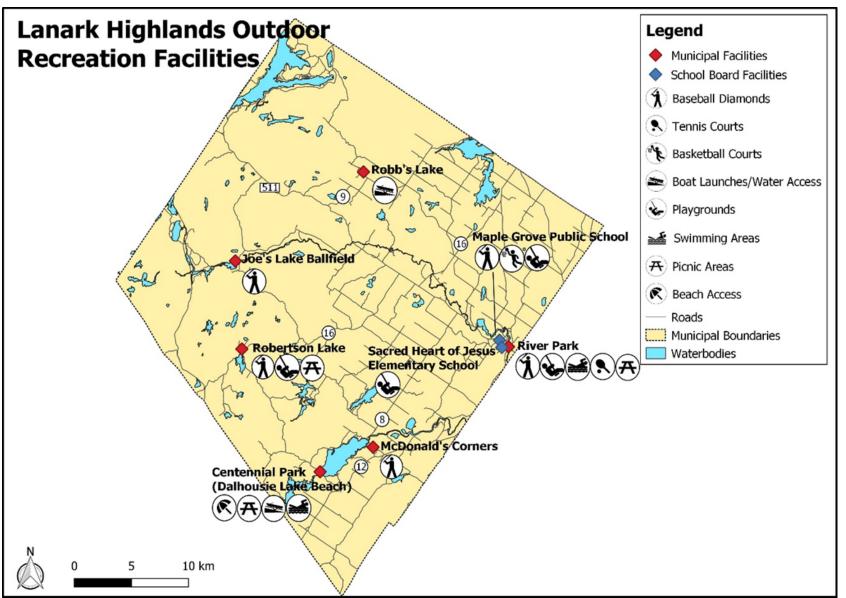
### Perth Outdoor Facilities Mapping



### Tay Valley Outdoor Facilities Mapping

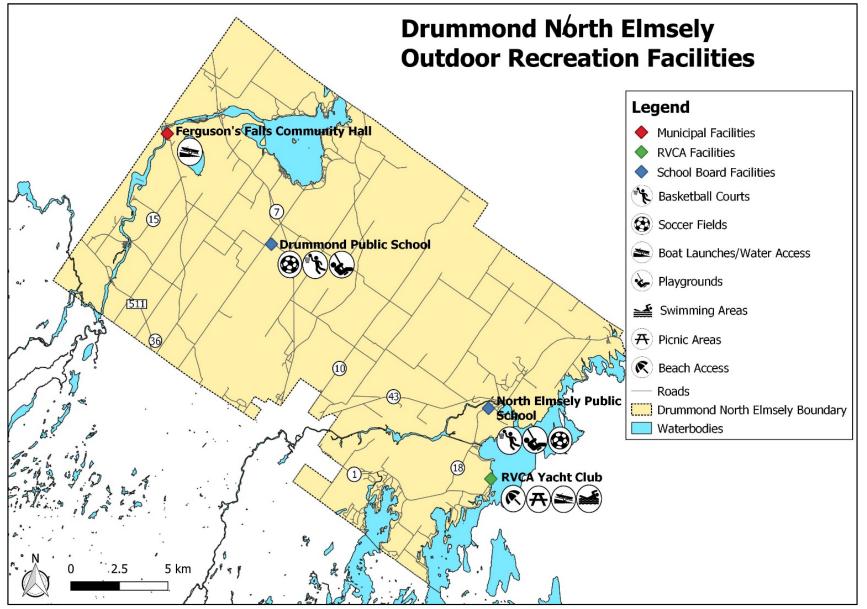


### Lanark Highlands Outdoor Facilities Mapping



BUDGETING

### Drummond/North Elmsley Outdoor Recreation Facilities Mapping



### Outdoor Facilities Inventory

					(	Dutdoor F	acility Inv	ventory						
								Location						
							0	wnership						
Facility by Type		Perth			Tay Valley	/		nark lands	Drur	nmond/N Elmsely	lorth	Municipality Total	School Board/	Total
	Mun.	School Board	Other	Mun.	School Board	Other	Mun.	School Board	Mun.	School Board	Other	Iotai	Other Total	Iotai
Ball Diamonds	5	1		3.5	1		4	1	0	0		12.5	3	15.5
Soccer Pitches / Multi-Use Fields	3.75	4.25	1	0	4		0	0	0	2.25		3.75	11.5	15.75
Tennis Courts	4*	0		1	0		1	0	0	0		6	0	6
Playgrounds	2	3		3	1		3	2	0	2		8	8	16
<b>Skateboard Parks</b>	1											1		1
Outdoor Rinks	1	1		1	1							3		3
Basketball Courts	3*	2		1	2			1		3		4	8	12
Splash Pads	1											1		1
Boat Launches, Docks and Marinas	1			3		2	4		1		1	9	3	12

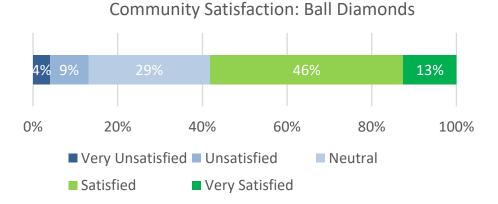
\*The four tennis courts and two basketball courts at Conlon Farm function as ten pickleball courts (eight on the tennis courts and two on the basketball courts. Note: Takes into account field equivalencies based on size of the court and field and whether or not it is lit. See below for more details.

This inventory does not included municipally owned properties that have been considered or set aside for new recreation facilities. Recommendations concerning such properties will be included in the final Recreation Master Plan report.

### Ball Diamonds

#### Population-Based Demand Projection

Diamond				
Provision	2016	2020	2025	2030
Plan Area				
Population	24,706	26,354	28,569	30,970
Target Standard		1 : 3,000 p	opulation	
Plan Area Needs	8.2	8.8	9.5	10.3
Existing Supply	15.5	15.5	15.5	15.5
Surplus (Deficit)	7.3	6.7	6.0	5.2



#### Implications

- Based on population standards and utilization, there is no need for additional ball diamonds over the planning period.
- However, the current diamonds are in need of refurbishments to ensure their continued long-term usability.

### Soccer Pitches / Multi-Use Sports Fields

BUDGETING

#### **Population-Based Service Level**

		Soccer		
Municipality	Population	Fields	Prov	ision Level
Township of Russell	15,874	2	1:	7,937
Bracebridge	16,010	4.5	1:	3,557
Scugog	21,617	10.75	1:	2,011
Uxbridge	21,176	22	1:	963
Centre Wellington	31,300	8	1:	5,730
Average	21,195	9.5	1:	4,040
Perth, Tay Valley, Lanark				
Highlands, Drummond				
North/Elmsely	24,706	3.75	1:	6,588

#### Implications

• The commonly accepted standard for the provision of soccer fields is 1:2,000. Based on the current 'effective' municipal supply of 3.75 soccer fields the Municipalities have a deficit.

LEVEL OF SERVICE

- However, because of the often-utilized community use agreement with the school board, the actual supply of soccer fields can be considered to be 15.75, which brings the Municipalities above the 1:2,000 standard.
- When forecasted population growth is accounted for, the Municipalities may need to increase their supply of soccer fields over the planning period.
- Survey respondents to date have not indicated the need for additional soccer fields, indicating that the current provision level is meeting the needs of the community.

### Tennis/Pickleball Courts

BUDGETING

### Population-Based Demand Projection

Tennis Court Provision	2016	2020	2025	2030
Plan Area Population	24,706	26,354	28,569	30,970
Target Standard	1 : 5,000 population			
Plan Area Needs	4.9	5.3	5.7	6.2
Existing Supply	6	6	6	6
Surplus (Deficit)	1.1	0.7	0.3	(0.2)

#### Implications

- Based on population standards there is no immediate need for additional courts.
- However, survey respondents have indicated a desire for additional courts to reduce conflicts between tennis and pickleball players and to ensure more court availability for casual players.
- There is an opportunity to work closely with the tennis and pickleball clubs to improve the accessibility and utilization of the tennis/pickleball courts through an online booking system and to promote and increase the use of the Lanark Village Tennis Court which may decrease the need for additional courts.
- If membership of the pickleball club continues to grow, additional courts may be warranted.

### Basketball Courts

#### Supply

These facilities are typically provided based on the youth (10 to 19 years) population at a rate of 1 basketball court per 800 youth. With the municipal supply the current municipal standard is 1 court to 589 youth. Including the school supply, the standard is 1 court to 196 youth.

#### Implications

Based on population standards and community engagement there is no need for additional basketball courts over the planning period as long as the community use agreement with the school board is maintained.



BUDGETING

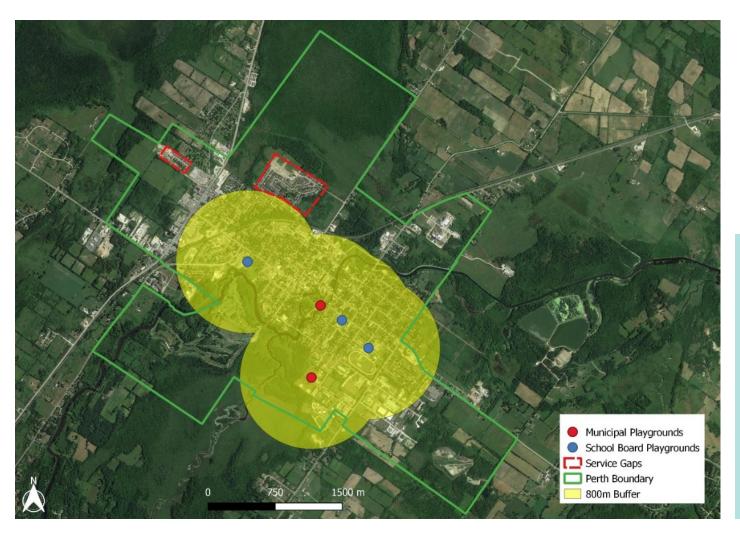
### Parks

Park Name	Area (ha)	Playground	Municipality	Classification
Conlon Farm	22.2	$\checkmark$	Perth	Regional Park
Last Duel Park	8.1	×	Perth	Waterfront Park
Stewart Park	2.4	×	Perth	Community Park
Daines Park	2.0	×	Perth	Community Park
Scott Park	0.4	×	Perth	Neighbourhood Park
Central (Mill	0.1		Perth	Community Park
Street) Perth		$\checkmark$		
Playground				
Perthmore Park	0.4	×	Perth	Neighbourhood Park
Ecoforest Park	0.1	×	Perth	Neighbourhood Park
Arnold Carson Park	0.6	×	Perth	Neighbourhood Park
Code-Haggart Park	0.5	×	Perth	Community Park
O'Neil Park	0.2	$\checkmark$	Tay Valley	Neighbourhood Park
John Miller Park	2	×	Tay Valley	Neighbourhood Park
Riverpark	0.5	$\checkmark$	Lanark Highlands	Waterfront Park
Robertson Lake Park	2	$\checkmark$	Lanark Highlands	Waterfront Park
Centennial Park	0.5	$\checkmark$	Lanark Highlands	Waterfront Park
Total	42			

### **Community Feedback**

- Overall, the majority of community survey respondents are satisfied with playgrounds and parks within the Municipalities with 56% 'satisfied' and 23% 'very satisfied'.
- Survey respondents indicated a need for better playground and park maintenance and upgrades.
- Closed bathroom facilities were also a commonly raised concern.
- Residents indicated a need for an offleash dog park as residents must travel to Smiths Falls or Carleton Place to access one

### Playgrounds - Perth

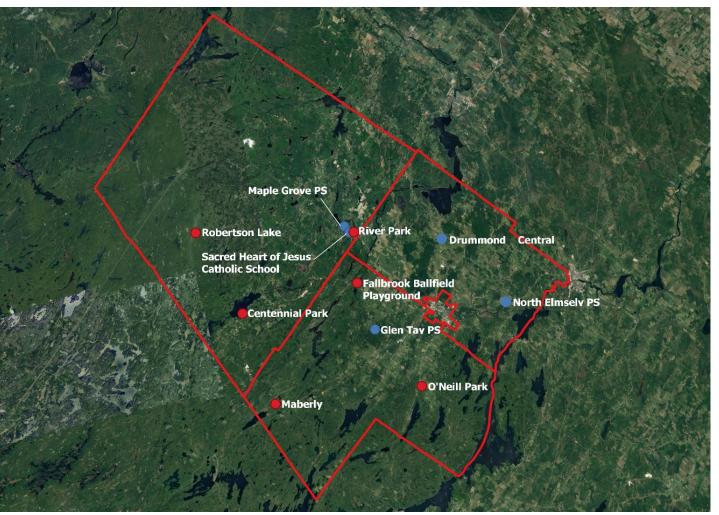


The 2 municipal playgrounds and 3 school playgrounds in Perth adequately serve the central area (an industry standard is a playground within 800 metres), there are two small residential area gaps in the north that are not within walking distance of a playground.

#### Implications

There are opportunities to improve the spatial distribution of playgrounds within Perth based on an 800 m radius (unimpeded by major obstacles) to address the gap in service identified in northern Perth. Perth has many parks within its borders where an additional playground could potentially be located.

### Playgrounds – Tay Valley, Drummond/North Elmsley, Lanark Highlands



Municipality	Children Population (0-9)	Number of Playgrounds	Provision Level	
	Population (0-9)	Flaygi Oullus	Level	
Lanark Highlands	470	5	1:	94
Tay Valley	400	4	1:	100
Drummond/North	685	2	1:	343
Elmsely				

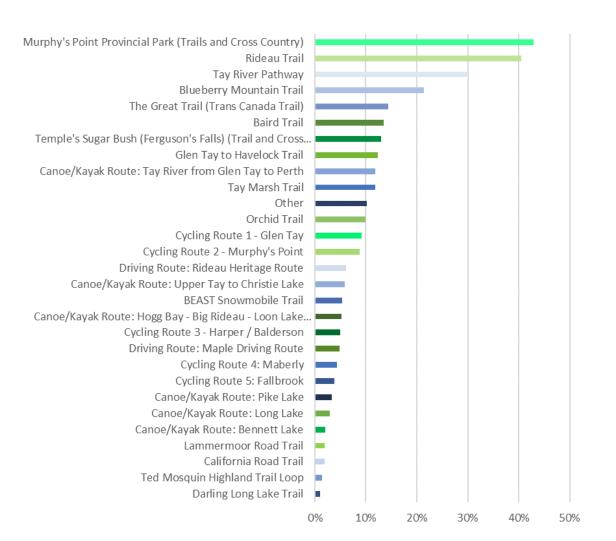
LEVEL OF SERVICE

### Implications

- Typical service levels in comparable • communities range from 125 to 300 children per playground. Drummond/North Elmsley is slightly underserved by this metric.
- The playgrounds are relatively well distributed throughout the Townships.
- However, the geographic extent of the ٠ Townships means that the playground facilities are not generally walkable.

### Trails





### **Community Feedback**

Suggestions received through public engagements include:

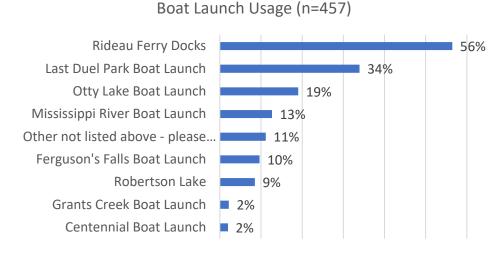
LEVEL OF SERVICE

- More multi-use trails for walking, hiking, cycling etc.
- Mountain biking and cross-country skiing trails
- More accessible and/or paved trails
- Trails connecting Perth to surrounding trails and conservation areas
- Cycling routes with wider paved shoulders on roads
- Better promotion of existing trails

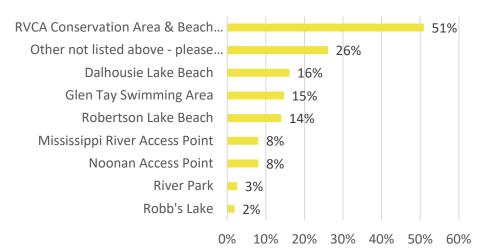
#### Implications

The Master Plan will consider opportunities for better interconnection between trails, better promotion of existing trails, and the addition of mountain biking trails.

# Boat Launches, Swimming Areas, Water Access Points, and Beaches



Swimming Area Usage (n=422)



#### **Boat Launches**

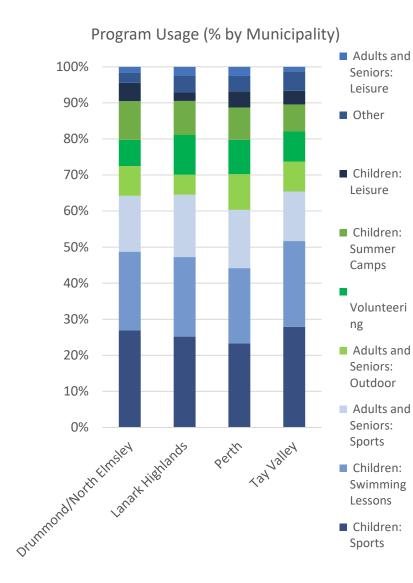
- Survey responses identified the need for more and better boat launches to access local lakes, as well as better maintenance and signage.
- The Otty Lake and Centennial Park boat launches were identified as needing significant repairs.

#### **Swimming Areas**

- Some respondents identified a need for more and properly maintained swimming spots and better access to lakes.
- Floating docks were suggested as an addition to beaches.
- Some respondents also indicated that better promotion and signage for swimming areas and beaches is needed

## Level of Service

### Programming





■ Very dissatisfied ■ Dissatisfied ■ Neutral ■ Satisfied ■ Very satisfied

- Satisfaction with programs is very high, with 82% reporting that they are satisfied or very satisfied.
- Word of mouth is the top source of information about programming
- The most popular desire for new programming was for classes (e.g. art, music, crafts, etc.) at 14%, sports courtsbased sports at 13%, and trails activities (e.g. cycling, hiking etc.) at 11%.

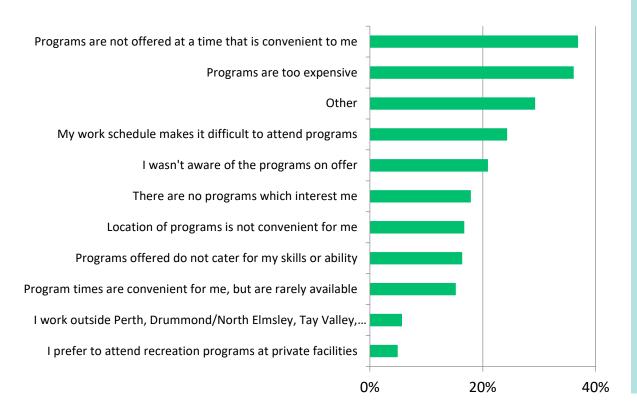
#### Implications

- Word of mouth being the top
  source of information about
  programming suggests that
  there is room for
  improvements in
  communication, such as a
  centralized source for
  program information and
  registration across
  municipalities.
- The high satisfaction suggests that efforts should be made to preserve that spirit of volunteerism and potentially expand into new programming.

### Barriers to Participation

BUDGETING

#### Barriers Limited Participation in programs



#### Implications

- Scheduling of programs is the most prevalent issue raised by respondents. Program leaders may consider discussing scheduling with their existing participants to assess any desire or willingness to adopt scheduling that can more flexibly meet the needs of those who would like to participate but are currently unable to do so.
- Opportunities to improve marketing and communication methods for promotion of services exist through the development of a joint community services website/document to provide the community with the necessary information. This could also be used a source of recruitment for volunteers.

BUDGETING

### User Fees

	Prime-	Meeting	Ball Diamond		Rectangular Field	
	Time	Room/				
Municipality	lce	Hall	Unlit	Lit	Unlit	Lit
Westport	\$ 171	N/A	Free	Free	Free	Free
Smiths Falls	\$ 171	\$361.6	\$24	\$24	\$21.13	\$21.13
Beckwith	\$182	84.75	\$23.90	\$33.90	\$5	
Mississippi	\$206.79	\$200	\$17	\$21		
Mills						
Carleton						
Place	\$212.25	\$80	\$16	\$16		
Average	\$188.61	\$181.59	\$20.21	\$23.84	\$13.07	\$21.13
Perth	\$188.96	\$89.90	\$16	26.40	\$16	\$26.4
Lanark						
Highlands	\$189.10	\$70	\$30	\$30		
Tay Valley		\$70	Free	Free		
Drummond/N						
orth Elmsley		\$45				

Notes: 1. Meeting Room/Hall rates quoted are the average rate in each municipality for a full day rental by a resident (if applicable) except in Smiths Falls where the hourly rate is \$40 per hour x8 hours plus HST. 2. Perth meeting room rate is the Perth & District Community Centre hourly rate x8. 4. Rates include H.S.T. 5. Lanark Highlands baseball rate is \$60 per night, converted to \$30 per hour assuming 2hour use. Smiths Falls baseball rate is \$48 per night, converted to \$24 per hour, sports fields are \$169 per day, converted to \$21.13 per hour. 6. Baseball rate in Perth and Smiths Falls is youth rate, there is no youth rate in Lanark Highlands. 7. Beckwith arena rate is non-prime, as prime ice is negotiated on a case-by-case basis. Ice rates are within a comparable range with what is being charged in surrounding municipalities. The difference in ball diamond, and sports field rates are also within a reasonable range. Meeting space is affordable within the four municipalities

#### Implications

Mechanisms to consider to ensure fairness and equitable access to recreation and leisure:

- Policies around how user fees are established
- Delineating categories of users that should be subsidized through the rate setting process
- Establishing a policy rational for rental rates across the municipalities
- The completion of a User Fee Study may address the appropriateness of the current level of cost recovery

## Next Steps

### Next Steps

- This Interim Report provides a baseline for understanding the role of the Municipalities as providers of parks, recreation and cultural facilities based on current and planned municipal investment in the sector to-date. This report further assesses existing growth, economic and market impacting demand for facilities, services and programs and recognizes regional context within which the Townships of Drummond/North Elmsley Lanark Highlands, Tay Valley, and the Town of Perth are situated.
- In establishing principles for the Master Plan, parks, recreation and culture should be viewed as part of the resident retention, attraction and growth priorities of the Municipalities.
- Building upon the Interim Report as a foundation, the Master Plan document will provide a series of recommendations which support a holistic approach to future planning for facilities, programs and services which complement and enhance recent recreation planning initiatives.
- Additionally, the Plan is expected to address existing gaps and challenges with the delivery of facilities including the maintenance and investment of existing trails, parks and other assets.
- Directional options for facilities, programs and services which will inform the Master Plan will be crafted as part of Phase 2 of the project process.

